

# 2014/15 Budget Book

## July 2014

Cambridge City Council



# Contents

Topic	Page No.
Introduction	1
General Fund Revenue Budgets	
General Fund Summary	2
Community Services	3
Environment	9
Housing	14
Strategy & Resources	16
Housing Revenue Account Revenue Budgets	
Housing Revenue Account	21
Capital Plan	
General Fund	22
Housing Revenue Account	26

## Introduction

Elections were held in May 2014. These resulted in a change in administration with Labour as the new leading group on the City Council. The new group have presented budget amendments for approval by Council in July 2014 and these together with other changes are incorporated in the following pages.

## General Fund Revenue Budgets 2014/15

	2014/15 Current Budget Expenditure £	2014/15 Current Budget Income £	2014/15 Current Budget Net total £
<b>Community Services</b>			
City Centre & Public Places	6,877,190	(4,157,010)	2,720,180
Community, Arts & Recreation	12,759,300	(4,880,360)	7,878,940
<b>Environment</b>			
Environment, Waste & Public Health	11,822,760	(3,665,950)	8,156,810
Planning Policy & Transport	12,557,920	(11,573,980)	983,940
<b>Housing</b>			
Housing (General Fund)	4,337,990	(844,850)	3,493,140
<b>Strategy &amp; Resources</b>			
Finance & Resources	45,622,180	(51,376,660)	(5,754,480)
Strategy & Transformation	3,923,830	(1,080,030)	2,843,800
<b>TOTAL PORTFOLIO BUDGETS (AS AT July 2014)</b>	<b>97,901,170</b>	<b>(77,578,840)</b>	<b>20,322,330</b>
Capital Accounting Adjustments			(4,608,710)
Capital Expenditure Financed from Revenue			2,895,980
Contributions to Earmarked Reserves			3,459,610
Contributions (from) Earmarked Reserves			(3,744,010)
Contributions to/(from) General Fund Reserves			(2,571,450)
<b>NET GENERAL FUND SPENDING</b>			<b>15,753,750</b>
<b>FINANCED BY</b>			
Revenue Support Grant			(4,310,820)
Locally Retained Non-Domestic Rates			(4,474,460)
New Homes Bonus			(3,375,980)
Other Government Grants			(93,480)
Council Tax			(6,702,010)
Collection Fund (Surplus) / Deficit			3,203,000
<b>TOTAL</b>			<b>(15,753,750)</b>
<b>NET TOTAL</b>			<b>0</b>

## Community Services Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>City Centre &amp; Public Places Portfolio</b>			
<b>Bereavement Services</b>			
Bereavement Services Central Costs	770,780	(20,710)	750,070
Cambridge Crematorium	745,510	(1,694,490)	(948,980)
City of Cambridge Cemetery	143,800	(125,150)	18,650
Commemoration	47,060	(193,880)	(146,820)
Huntingdon Road Cemetery	57,660	0	57,660
<b>Sub-Total</b>	<b>1,764,810</b>	<b>(2,034,230)</b>	<b>(269,420)</b>
<b>Open Space Management</b>			
Allotments	20,880	(9,710)	11,170
Arboriculture	299,770	(61,420)	238,350
Cherry Hinton Hall	20,930	(111,850)	(90,920)
Closed Churchyards	95,100	(18,030)	77,070
Grazing Management	13,880	(17,350)	(3,470)
Lettings & Events on Open Spaces	12,280	(52,650)	(40,370)
Local Nature Reserves	14,970	0	14,970
Open Space Management	1,867,310	(60,500)	1,806,810
Play Maintenance	372,010	0	372,010
Refreshment Kiosks	11,560	(64,780)	(53,220)
River Frontage Management	78,310	(47,570)	30,740
Seasonal Bedding	38,030	(18,640)	19,390
<b>Sub-Total</b>	<b>2,845,030</b>	<b>(462,500)</b>	<b>2,382,530</b>

## Community Services Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Streets and Open Spaces</b>			
Environmental Projects	487,360	(32,260)	455,100
Project Delivery	413,810	(150,900)	262,910
<b>Sub-Total</b>	<b>901,170</b>	<b>(183,160)</b>	<b>718,010</b>
<b>Tourism &amp; City Centre Mgement</b>			
City Centre Management	115,310	(9,350)	105,960
Control of Street Trading	50,310	(66,210)	(15,900)
Markets	429,030	(794,970)	(365,940)
Package Tour Scheme	191,400	(250,140)	(58,740)
Tourism	580,130	(356,450)	223,680
<b>Sub-Total</b>	<b>1,366,180</b>	<b>(1,477,120)</b>	<b>(110,940)</b>
<b>Portfolio Total</b>	<b>6,877,190</b>	<b>(4,157,010)</b>	<b>2,720,180</b>

## Community Services Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Community, Arts &amp; Recreation Portfolio</b>			
<b>Arts &amp; Events</b>			
Arts Development	10,050	0	10,050
Arts & Events Administration	365,390	0	365,390
Folk Festival	1,344,350	(1,600,500)	(256,150)
Outdoor Events	377,820	(220,600)	157,220
<b>Sub-Total</b>	<b>2,097,610</b>	<b>(1,821,100)</b>	<b>276,510</b>
<b>Arts &amp; Recreation Cnt Cost</b>			
Arts & Recreation - Central Costs	306,660	(175,000)	131,660
<b>Sub-Total</b>	<b>306,660</b>	<b>(175,000)</b>	<b>131,660</b>
<b>Business &amp; Marketing</b>			
Bill Posting & Distribution	86,970	(110,070)	(23,100)
Business & Marketing Administration	240,760	0	240,760
City Centre Box Office	380,140	(277,290)	102,850
<b>Sub-Total</b>	<b>707,870</b>	<b>(387,360)</b>	<b>320,510</b>
<b>Children and Youth</b>			
Children & Young People's Service	589,900	(63,810)	526,090
Youth Work	3,470	0	3,470
<b>Sub-Total</b>	<b>593,370</b>	<b>(63,810)</b>	<b>529,560</b>
<b>Community Centres</b>			
Akeman Street Community House	38,190	(9,190)	29,000

## Community Services Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Community Centres</b>			
Brown's Field Youth and Community Centre	163,790	(17,370)	146,420
Buchan Street Community Facility	185,660	(25,080)	160,580
Community Facilities (formerly St Lukes Community School)	53,750	0	53,750
King George Vth	15,400	0	15,400
Lawrence Way Community Facility	19,080	0	19,080
Nuns Way Pavilion	10,630	0	10,630
Ross Street-St Philips	51,430	(24,030)	27,400
The Meadows Community Centre	638,660	(167,330)	471,330
<b>Sub-Total</b>	<b>1,176,590</b>	<b>(243,000)</b>	<b>933,590</b>
<b>Community Development</b>			
CB1 Post funded from Developers Contributions	10,400	(10,400)	0
<b>Sub-Total</b>	<b>10,400</b>	<b>(10,400)</b>	<b>0</b>
<b>Cultural Facilities</b>			
Corn Exchange - Events	1,010,130	(1,542,190)	(532,060)
Corn Exchange Front of House	319,320	0	319,320
Corn Exchange Marketing	107,770	(88,040)	19,730
Corn Exchange Technical	359,750	0	359,750
Cultural Facilities Administration	468,820	(108,180)	360,640
External Production Work	1,090	(12,980)	(11,890)
Guildhall Civic Rooms	16,860	(205,650)	(188,790)
<b>Sub-Total</b>	<b>2,283,740</b>	<b>(1,957,040)</b>	<b>326,700</b>



## Community Services Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Grants</b>			
Cambridge Junction	468,420	0	468,420
Community Development Voluntary Support	1,093,930	0	1,093,930
Leisure Voluntary Support	241,470	0	241,470
<b>Sub-Total</b>	<b>1,803,820</b>	<b>0</b>	<b>1,803,820</b>
<b>Neighbourhood Community</b>			
CUPBAN Community Development Strategy	61,260	(48,770)	12,490
Engagement and Inclusion (previously Community Projects now containing Equalities)	173,020	0	173,020
Kings Hedges Neighbourhood Partnership	32,330	0	32,330
Neighbourhood Community Development	244,480	(6,890)	237,590
Neighbourhood Community Plan	117,870	0	117,870
Southern Fringe Posts funded from Developers Contributions	160,840	(122,920)	37,920
<b>Sub-Total</b>	<b>789,800</b>	<b>(178,580)</b>	<b>611,220</b>
<b>Service &amp; Dept Management</b>			
Community Development - Admin	440,680	(15,510)	425,170
<b>Sub-Total</b>	<b>440,680</b>	<b>(15,510)</b>	<b>425,170</b>
<b>Sport &amp; Recreation</b>			
Leisure Contract Client Costs	1,396,170	(21,780)	1,374,390
Leisure Contract Management Fees	530,370	0	530,370
Sport & Recreation Administration	526,300	(3,650)	522,650
Sports Development	23,790	(3,130)	20,660

## Community Services Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Sport &amp; Recreation</b>			
Sports Development - Projects	15,460	0	15,460
Sport - Street Games	4,500	0	4,500
<b>Sub-Total</b>	<b>2,496,590</b>	<b>(28,560)</b>	<b>2,468,030</b>
<b>Streets and Open Spaces</b>			
Employment Foundation - Green Fingers	52,170	0	52,170
<b>Sub-Total</b>	<b>52,170</b>	<b>0</b>	<b>52,170</b>
<b>Portfolio Total</b>	<b>12,759,300</b>	<b>(4,880,360)</b>	<b>7,878,940</b>
<b>Committee Total</b>	<b>19,636,490</b>	<b>(9,037,370)</b>	<b>10,599,120</b>

## Environment Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Environment, Waste &amp; Public Health Portfolio</b>			
<b>Environmental Services</b>			
Control of Disease	115,710	(1,380)	114,330
Enforcement	175,270	0	175,270
Food and Occupational Safety	467,630	(580)	467,050
Out of Hours	142,930	0	142,930
Residential Statutory Nuisance	69,550	0	69,550
Scientific Team	444,380	(41,560)	402,820
Small Projects	72,960	0	72,960
<b>Sub-Total</b>	<b>1,488,430</b>	<b>(43,520)</b>	<b>1,444,910</b>
<b>Licensing</b>			
Gambling Act	14,330	(21,860)	(7,530)
Licensing Act 2003	195,310	(155,160)	40,150
Miscellaneous Licensing - E & W Portfolio	10,150	(2,310)	7,840
Public Control - Private Hire Vehicles	71,680	(82,420)	(10,740)
Public Control - Taxis	84,910	(120,460)	(35,550)
<b>Sub-Total</b>	<b>376,380</b>	<b>(382,210)</b>	<b>(5,830)</b>
<b>Service &amp; Dept Management</b>			
Refuse & Environment Operational Support	685,950	(42,300)	643,650
<b>Sub-Total</b>	<b>685,950</b>	<b>(42,300)</b>	<b>643,650</b>

## Environment Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Streets and Open Spaces</b>			
Abandoned Vehicles - Direct	52,220	(1,600)	50,620
Control of Dogs	92,290	(6,410)	85,880
Public Realm Enforcement	262,930	(27,320)	235,610
Rangers -Direct	394,620	(5,960)	388,660
Street Cleaning - Direct	2,451,920	(260,730)	2,191,190
Toilet Cleaning - Direct	721,770	(46,020)	675,750
<b>Sub-Total</b>	<b>3,975,750</b>	<b>(348,040)</b>	<b>3,627,710</b>
<b>Waste &amp; Recycling</b>			
Bin Deliveries - Operational	61,470	(10,480)	50,990
Clinical Waste	15,010	(18,370)	(3,360)
College/Bring Bank Recycling - Operational	108,040	(6,600)	101,440
Domestic Refuse - Operational	851,270	(4,400)	846,870
Domestic Special Collections	4,060	(34,270)	(30,210)
Dry Recycling - Operational	643,660	0	643,660
Green Waste Recycling - Operational	938,140	(19,500)	918,640
Recycling Strategy	424,970	(438,510)	(13,540)
Trade Refuse - Operational	1,889,830	(2,276,750)	(386,920)
Trade Waste - Bulky/Skips Collections	108,360	(41,000)	67,360
Waste Development	251,440	0	251,440
<b>Sub-Total</b>	<b>5,296,250</b>	<b>(2,849,880)</b>	<b>2,446,370</b>
<b>Portfolio Total</b>	<b>11,822,760</b>	<b>(3,665,950)</b>	<b>8,156,810</b>

## Environment Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Planning Policy &amp; Transport Portfolio</b>			
<b>Environmental Services</b>			
Green Deal	394,530	(374,720)	19,810
<b>Sub-Total</b>	<b>394,530</b>	<b>(374,720)</b>	<b>19,810</b>
<b>Other</b>			
Urban Growth Project Management	119,280	0	119,280
<b>Sub-Total</b>	<b>119,280</b>	<b>0</b>	<b>119,280</b>
<b>Parking Services</b>			
Adam & Eve Street Car Park	70,080	(128,060)	(57,980)
Castle Hill Car Park	99,110	(214,120)	(115,010)
Grafton Centre East Car Park	1,502,140	(1,442,060)	60,080
Grafton Centre West Car Park	605,890	(832,210)	(226,320)
Grand Arcade Car Park	2,848,540	(4,248,360)	(1,399,820)
Gwydir Street Car Park	37,510	(43,370)	(5,860)
Other Car Parks	71,820	0	71,820
Park Street Car Park	933,320	(1,243,280)	(309,960)
Queen Anne Terrace Car Park	733,680	(1,073,110)	(339,430)
Riverside Car Park	2,980	(2,080)	900
Shopmobility-Grafton	30,810	(530)	30,280
Shopmobility-Grand Arcade	88,850	(49,320)	39,530
<b>Sub-Total</b>	<b>7,024,730</b>	<b>(9,276,500)</b>	<b>(2,251,770)</b>

## Environment Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Planning</b>			
Building Control Fee Earning	476,530	(421,800)	54,730
Building Control Other	281,750	(13,720)	268,030
City Development	2,123,480	(1,364,940)	758,540
Concessionary Fares	16,170	(16,170)	0
Considerate Contractors Scheme	20,520	(16,000)	4,520
Planning Policy	764,030	(48,860)	715,170
Public Transport Subsidy	134,200	0	134,200
Right to Bid/Assets of Community Value	7,850	0	7,850
Taxicard Service	117,890	0	117,890
Transport Initiatives for Disabled	42,180	0	42,180
Urban Design & Conservation	535,040	(2,000)	533,040
<b>Sub-Total</b>	<b>4,519,640</b>	<b>(1,883,490)</b>	<b>2,636,150</b>
<b>Streets and Open Spaces</b>			
Bus Shelters	45,140	0	45,140
Flood Risk Management	177,160	(38,120)	139,040
Highway Schemes General	87,460	0	87,460
Street Name Plates	40,670	(1,150)	39,520
Walking & Cycling Strategy	13,650	0	13,650
<b>Sub-Total</b>	<b>364,080</b>	<b>(39,270)</b>	<b>324,810</b>
<b>Sustainable City</b>			
Sustainability Partnership Grants	11,170	0	11,170
Sustainable City	94,490	0	94,490

## Environment Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Sustainable City</b>			
Sustainable City Grants	30,000	0	30,000
<b>Sub-Total</b>	<b>135,660</b>	<b>0</b>	<b>135,660</b>
<b>Portfolio Total</b>			
	<b>12,557,920</b>	<b>(11,573,980)</b>	<b>983,940</b>
<b>Committee Total</b>			
	<b>24,380,680</b>	<b>(15,239,930)</b>	<b>9,140,750</b>

## Housing Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Housing (GF) Portfolio</b>			
<b>Environmental Services</b>			
Energy Officer	98,580	0	98,580
Housing Standards	498,760	(1,070)	497,690
Property Accreditation	58,870	0	58,870
<b>Sub-Total</b>	<b>656,210</b>	<b>(1,070)</b>	<b>655,140</b>
<b>Housing Aid &amp; Needs</b>			
Housing Advice Service	963,020	(252,550)	710,470
<b>Sub-Total</b>	<b>963,020</b>	<b>(252,550)</b>	<b>710,470</b>
<b>Housing General Fund</b>			
125 / 451 Newmarket Road - Revenue Costs	39,190	(37,610)	1,580
Anti Social Behaviour	65,800	0	65,800
Bermuda Road Garages	690	(8,130)	(7,440)
CCC Choice Based Lettings (Revenue)	40,470	(5,160)	35,310
Contributions to/from HRA	346,260	0	346,260
Departmental Overheads - General Fund Housing	176,860	0	176,860
Development	184,210	(76,470)	107,740
Grants to Housing Agencies	178,590	(2,110)	176,480
Growth - Community Services	55,510	0	55,510
Homelessness Costs	406,120	(151,180)	254,940
Racial Harassment	60,670	(23,450)	37,220
Recharges - Strategic Housing Services (GF)	(16,530)	0	(16,530)



## Housing Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Housing General Fund</b>			
Rough Sleepers Strategy (CLG Funded-Revenue)	715,450	0	715,450
Supporting People - Block Gross & Fixed Price	185,110	(185,110)	0
Supporting People - Block Subsidy	14,400	0	14,400
<b>Sub-Total</b>	<b>2,452,800</b>	<b>(489,220)</b>	<b>1,963,580</b>
<b>Housing Strategy</b>			
DCLG Specialist Advisor	1,700	0	1,700
Home Improvement Grants	62,550	0	62,550
Housing Strategy	113,240	(19,610)	93,630
Sub-Regional Housing Strategy Co-ordinator	70,940	(59,460)	11,480
<b>Sub-Total</b>	<b>248,430</b>	<b>(79,070)</b>	<b>169,360</b>
<b>Licensing</b>			
Miscellaneous Licensing - Housing Portfolio	17,530	(22,940)	(5,410)
<b>Sub-Total</b>	<b>17,530</b>	<b>(22,940)</b>	<b>(5,410)</b>
<b>Portfolio Total</b>	<b>4,337,990</b>	<b>(844,850)</b>	<b>3,493,140</b>
<b>Committee Total</b>	<b>4,337,990</b>	<b>(844,850)</b>	<b>3,493,140</b>

## Strategy & Resources Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Finance &amp; Resources Portfolio</b>			
<b>Finance General</b>			
Finance General	15,070	(776,590)	(761,520)
<b>Sub-Total</b>	<b>15,070</b>	<b>(776,590)</b>	<b>(761,520)</b>
<b>Human Resources</b>			
Living Wage	13,320	0	13,320
<b>Sub-Total</b>	<b>13,320</b>	<b>0</b>	<b>13,320</b>
<b>Land Charges</b>			
Land Charges and Searches	187,700	(220,050)	(32,350)
<b>Sub-Total</b>	<b>187,700</b>	<b>(220,050)</b>	<b>(32,350)</b>
<b>Property Services</b>			
Barnwell Drive-excl Barnwell House	42,260	(198,180)	(155,920)
Barnwell House Offices	50,110	(94,200)	(44,090)
Buchan Street Shops	3,680	(23,490)	(19,810)
Car Parks	957,950	(2,512,600)	(1,554,650)
Cheddars Lane	5,370	(31,230)	(25,860)
Cowley Road Enterprise Plots	10,260	(75,050)	(64,790)
Cowley Road/Milton Road	41,430	(76,950)	(35,520)
Dales Brewery	35,530	(158,050)	(122,520)
Ditton Lane Shops	5,530	(59,860)	(54,330)
Gwydir St Workshops/Offices	32,340	(142,380)	(110,040)
Hooper Street Garages	1,270	(7,000)	(5,730)

## Strategy & Resources Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Property Services</b>			
Jedburgh Court (ex K H Depot)	7,050	(25,820)	(18,770)
Lion Yard - South End	13,880	(159,710)	(145,830)
Llandaff Chambers	13,840	(22,100)	(8,260)
Orwell Furlong	36,060	(139,500)	(103,440)
Orwell House Offices-Internal	77,250	(128,220)	(50,970)
Other Commercial Properties	867,890	(2,347,850)	(1,479,960)
Other Domestic Properties	1,230	(15,050)	(13,820)
Other-Garages Land etc	51,020	(151,390)	(100,370)
Other Industrial Properties	106,340	(1,187,140)	(1,080,800)
Robert Davies Court	21,550	(128,240)	(106,690)
Ronald Rolph Court	42,130	(177,150)	(135,020)
St Anthony/Eligius Almshouse	630	0	630
The Lion Yard	120,440	(1,316,170)	(1,195,730)
<b>Sub-Total</b>	<b>2,545,040</b>	<b>(9,177,330)</b>	<b>(6,632,290)</b>
<b>Property Srvs - Other</b>			
Property Services	630,620	(737,680)	(107,060)
<b>Sub-Total</b>	<b>630,620</b>	<b>(737,680)</b>	<b>(107,060)</b>
<b>Revenue Services</b>			
Housing Benefits	1,585,370	(76,400)	1,508,970
Local Taxation	1,287,020	(530,960)	756,060
Rent Allowances & Rent Rebates	39,039,390	(39,539,000)	(499,610)
Revenue Overheads	318,650	(318,650)	0

## Strategy & Resources Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<i>Sub-Total</i>	<u>42,230,430</u>	<u>(40,465,010)</u>	<u>1,765,420</u>
<b>Portfolio Total</b>	<u><u>45,622,180</u></u>	<u><u>(51,376,660)</u></u>	<u><u>(5,754,480)</u></u>

## Strategy & Resources Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Strategy &amp; Transformation Portfolio</b>			
<b>Central Costs</b>			
Central Provisions to be Allocated	(155,040)	0	(155,040)
Pensions - Early retirements	80,140	0	80,140
Support Services Trading Balances	(38,110)	0	(38,110)
<b>Sub-Total</b>	<b>(113,010)</b>	<b>0</b>	<b>(113,010)</b>
<b>Community Safety</b>			
CCTV	637,540	(517,470)	120,070
Community Safety	210,070	(21,830)	188,240
<b>Sub-Total</b>	<b>847,610</b>	<b>(539,300)</b>	<b>308,310</b>
<b>Corporate &amp; Democratic Core</b>			
Corporate & Democratic Core - Corporate Management	827,840	(314,460)	513,380
Corporate & Democratic Core - Democratic Representation & Management	1,472,080	0	1,472,080
<b>Sub-Total</b>	<b>2,299,920</b>	<b>(314,460)</b>	<b>1,985,460</b>
<b>Corporate Strategy</b>			
Corporate Policy	291,870	(223,760)	68,110
Corporate Strategy Administration	283,090	0	283,090
<b>Sub-Total</b>	<b>574,960</b>	<b>(223,760)</b>	<b>351,200</b>
<b>Democratic Services</b>			
Elections	140,220	0	140,220
Electoral Registration	174,130	(2,510)	171,620

## Strategy & Resources Scrutiny Committee

	2014/15 Budget Expenditure £	2014/15 Budget Income £	2014/15 Budget Net Total £
<b>Democratic Services</b>			
<i>Sub-Total</i>	<u>314,350</u>	<u>(2,510)</u>	<u>311,840</u>
<b>Portfolio Total</b>	<u>3,923,830</u>	<u>(1,080,030)</u>	<u>2,843,800</u>
<b>Committee Total</b>	<u>49,546,010</u>	<u>(52,456,690)</u>	<u>(2,910,680)</u>

## Housing Revenue Account

### Subjective Analysis

	2014/15 Budget £
Rental Income (Dwellings)	(36,026,200)
Rental Income (Other)	(1,064,000)
Service Charges	(2,203,270)
Contribution towards Expenditure	(431,370)
Other Income	(69,820)
<b>Total Income</b>	<b>(39,794,660)</b>
Supervision & Management (General)	2,958,960
Supervision & Management (Special)	2,277,650
Repairs & Maintenance	7,025,970
Depreciation - Transfer to Major Repairs Reserve	10,301,160
Debt Management Expenditure	20,580
Other Expenditure	3,516,520
<b>Total Expenditure</b>	<b>26,100,840</b>
Interest Receivable	(57,360)
Loan Interest	7,647,710
Depreciation Adjustment	(2,394,240)
Direct Revenue Financing of Capital	11,820,540
<b>Deficit / (Surplus) for the Year</b>	<b>3,322,830</b>
HRA Balance b/f	(8,880,738)
<b>Total HRA Balance c/f</b>	<b>(5,557,908)</b>

# Project Plan - General Fund

Programme / Scheme	2014/15 Budget (£000's)	2015/16 Budget (£000's)	2016/17 (£000's)	Future Years Budget (£000's)
<b>Approved Projects</b>				
Abbey Pool Play Area Facilities (\$106)	83	0	0	0
Adaptations - Riverside River Banks	75	0	0	0
Box Office Ticketing Software	36	0	0	0
Cambridge Crematorium - Chapels & Public Areas Refurbishment	7	0	0	0
Cambridge Crematorium - Staff Room Refurbishment	0	30	0	0
Coldhams Common Local Nature Reserve (LNR) (\$106)	25	0	0	0
Coleridge Paddling Pool Enhancement (\$106)	100	0	0	0
Coleridge Recreation Ground Improvements (\$106)	266	0	0	0
Corn Exchange Front of House Toilets	7	0	0	0
Corn Exchange Heating Mgt System	20	0	0	0
Crematorium Data Link	8	0	0	0
Disabled Access and Facilities - Guildhall Halls	35	0	0	0
Electronic Market Management Software	9	0	0	0
Epilog Upgrade	11	0	0	0
Essential Repairs to Car Parks	165	0	0	0
Essential Structural/Holding Repairs - Park Street Multi Storey car park	58	10	0	0
Grand Arcade Car Park Stairwell Refurbishment	50	0	0	0
Guildhall & Corn Exchange Cap Schemes RO AR9	131	0	0	0
Hobbs Pavilion Refurbishment (\$106)	10	0	0	0
In-cab Technology for Trade Waste Service	33	0	0	0
Installation of Air Conditioning units at the Tourist Information Centre	2	0	0	0
Jesus Green Play Area (\$106)	2	0	0	0
Keep Cambridge Moving Fund Contribution	700	0	0	0
Kings Hedges Learners Pool Electricity	20	0	0	0
La Mimosa Punting Station	2	0	0	0
Lighting and Power in Committee Rooms	14	0	0	0
Localisation of Council Tax - Implementation Costs	10	0	0	0
Metered system for the supply of electricity on the Market	24	0	0	0
Mill Road Cemetery	24	0	0	0
NW Cambridge Development Underground Collection Vehicle	210	0	0	0
Office Accommodation Strategy	403	0	0	0
Parker's Piece Lighting Project (\$106)	28	0	0	0
Procurement of IT System to Manage Community Infrastructure Levy	20	0	0	0
Purchase of Street Cleansing Vehicles & Plant	28	0	0	0
Pye's Pitch Rec Facilities (\$106)	5	0	0	0
Refurbishment of Park Street Car Park	0	1,700	1,700	0
Repairs to Grafton West Car Park	12	0	0	0
Replacement Grand Arcade Car Park Pay on Foot Machines	121	0	0	0
Review - Street & Open Spaces Benches	47	0	0	0
Siemens Maintenance Contract	2	0	0	0
Southern Connections Public Art Commission (\$106)	93	0	0	0
Street Cleaning Planning Software	15	0	0	0
Structural Holding Repairs & Lift Refurbishment - Queen Anne Terrace Car Park	170	360	15	35
Telephone payments upgrade & online payments Content Management System (CMS)	17	0	0	0
Telephony System Upgrade	50	0	0	0
Topographical Survey of Multi-Storey Car Parks	13	0	0	0
Underground Investigations at Park St Multi Storey Car Park	3	0	0	0
UNiform e-consultee Access Module	7	0	0	0



# Project Plan - General Fund

Programme / Scheme	2014/15 Budget (£000's)	2015/16 Budget (£000's)	2016/17 (£000's)	Future Years Budget (£000's)
Vie Public Open Space (S106)	33	0	0	0
Visit Cambridge Website	2	0	0	0
Water Play Area Abbey Paddling Pool (S106)	125	0	0	0
Water Play Area Kings Hedges "Pulley" (S106)	125	0	0	0
Wide Area Network	167	0	0	0
<b>Capital-GF Projects</b>	<b>3,623</b>	<b>2,100</b>	<b>1,715</b>	<b>35</b>
<b>Approved Provisions</b>				
Allotment Improvements (S106)	7	0	0	0
Bus Shelters	131	0	0	0
Cambridge City 20mph Zones Project	283	140	0	0
City Cycle Park	438	0	0	0
Clay Farm Commercial Property Construction Costs	100	375	25	0
Clay Farm Community Centre - Phase 1 (S106)	134	0	0	0
Clay Farm Community Centre -Phase 2 (Construction)	7,350	361	0	0
Compulsory Purchase Orders (CPOs)	400	0	0	0
Corporate Document Management (DIP & EDRM)	217	0	0	0
Cycleways	419	0	0	0
Development Land on the North Side of Kings Hedges Road	59	173	0	0
Development Of land at Clay Farm	1,330	739	327	761
Energy efficiency improvements to private sector housing	25	0	0	0
Green Deal	5,626	0	0	0
Green Deal - Private Rental Sector	1,857	0	0	0
HMOs - Management Orders	50	0	0	0
Kettle's Yard	40	0	0	0
Lion Yard - Contribution to Works Phase 2	450	0	0	0
Property Accreditation Scheme	2	0	0	0
Public Conveniences	674	263	0	0
Street Lighting	40	0	0	0
Upgrade facilities at 125 Newmarket Road	89	0	0	0
<b>Capital-GF Provisions</b>	<b>19,721</b>	<b>2,051</b>	<b>352</b>	<b>761</b>
<b>Approved Programmes</b>				
Access Improvements to Midsummer Common Community Orchard (S106)	5	0	0	0
Accordia Trim Trail & Jnr Scooter Park (s106)	50	0	0	0
Additional investment in Commercial Property Portfolio	816	500	0	0
Admin Buildings Asset Replacement Programme	223	138	74	62
Alexandra Gardens Trim Trail (s106)	35	0	0	0
Bath House Play Area Improvements (s106)	50	0	0	0
Benches in Parks & Open Spaces (S106)	20	0	0	0
BMX track next to Brown's Field Community Centre (S106)	29	0	0	0
Buchan St Neighbourhood Centre Improvements (s106)	100	0	0	0
Cavendish Rd (Mill Rd end) Imp. seating,paving & public art (s106)	38	0	0	0
Cherry Hinton Baptist Church Family Centre (s106)	63	0	0	0
Cherry Hinton Rec Ground pavilion refurb. (s106)	100	0	0	0
Cherry Hinton Recreation Ground Improvements (S106)	44	0	0	0
Chestnut Grove play area improvements (s106)	50	0	0	0
City Centre Management Programme	5	0	0	0
Commercial Properties Asset Replacement Programme	106	433	20	22
Community Development Grants Programme (S106)	100	0	0	0

# Project Plan - General Fund

Programme / Scheme	2014/15 Budget (£000's)	2015/16 Budget (£000's)	2016/17 (£000's)	Future Years Budget (£000's)
Conversion of Hanover Court/Princess Court Laundry into Community Meeting Space (S106)	2	0	0	0
Drainage of Jesus Green (S106)	82	0	0	0
East Barnwell Comm. Centre impr. phase 1 (s106)	255	0	0	0
Environmental Improvements Programme - East Area	168	0	0	0
Environmental Improvements Programme - North Area	147	0	0	0
Environmental Improvements Programme - Riverside/Abbey Road Junction	31	0	0	0
Environmental Improvements Programme - South Area	183	0	0	0
Environmental Improvements Programme - West/Central Area	167	0	0	0
Grant for extension to St Andrew's Hall to provide a dedicated space for a community cafe (S106)	140	0	0	0
Histon Rd Rec Ground Improvements (s106)	55	0	0	0
ICT Infrastructure Programme	607	260	160	110
Improve Access to Abbey Paddling Pools From Coldham's Common (S106)	10	0	0	0
Improvements to Nun's Way Skate Park (S106)	56	0	0	0
Increase Biodiversity at Stourbridge Common (S106)	9	0	0	0
Lammas Land diagonal cycle path solar studs	3	0	0	0
Lighting Improvements - Nun's Way multi - use games area (s106)	20	0	0	0
Litter Bin Replacement Programme	144	125	0	0
Local Centres Improvement Programme	50	195	195	195
Logan's Meadow Local Nature Reserve (LNR) Extension (S106)	139	0	0	0
Milton Rd Library Community Meeting Space (s106)	100	0	0	0
Netherhall School Cricket Net Improvements (s106)	25	0	0	0
New Town Community Development Capital Grants Programme (S106)	20	0	0	0
Parkside Pool Starting Blocks (s106)	21	0	0	0
Perse Way Flats Play Area (s106)	25	0	0	0
Public Art - 150th & 400th Anniversary (S106)	110	0	0	0
Public Art element of improvements to the entrances at Histon Rd Rec (S106)	40	0	0	0
Replacement of Parks & Open Space Waste/Litter Bins	129	75	0	0
Romsey 'town square' public realm improvements (S106)	60	0	0	0
Ross St Community Centre Improvements (s106)	70	0	0	0
St Augustine's Church Hall Extension/Upgrade (s106)	100	0	0	0
St Mark's Church Hall - Kitchen / Lobby Extension (s106)	150	0	0	0
Strategic / City - Wide Programme (s106)	0	85	0	0
St Thomas Square Play Area Improvements (s106)	50	0	0	0
Trumpington Bowls Club Pavilion Ext. (s106)	70	0	0	0
Unallocated East Area Committee Developer Contribution Funds (S106)	0	392	0	0
Unallocated North Area Committee Developer Contribution(S106)	0	230	0	0
Unallocated South Area Committee Developer Contribution Funds (S106)	0	502	0	0
Unallocated West Central Area Committee Developer Contribution Funds (S106)	0	279	0	0
Vehicle Replacement Programme	885	1,206	0	0
Waste & Recycling Bins - New Developments (S106)	85	0	0	0
<b>Capital-Programmes</b>	<b>6,042</b>	<b>4,420</b>	<b>449</b>	<b>389</b>
<b>Total GF Capital &amp; Reveue Projects Plan</b>	<b>29,385</b>	<b>8,571</b>	<b>2,516</b>	<b>1,185</b>

## Project Plan - General Fund

### Summary

<b>Project Plan - Summary of Categories</b>	<b>2014/15 (£000's)</b>	<b>2015/16 (£000's)</b>	<b>2016/17 (£000's)</b>	<b>Future Years Budget (£000's)</b>
Programmes	6,042	4,420	449	389
Projects	3,623	2,100	1,715	35
Provisions	19,721	2,051	352	761
<b>Total</b>	<b>29,385</b>	<b>8,571</b>	<b>2,516</b>	<b>1,185</b>

<b>Funding Availability</b>	<b>2014/15 (£000's)</b>	<b>2015/16 (£000's)</b>	<b>2016/17 (£000's)</b>	<b>Future Years Budget (£000's)</b>
Developer Contributions	(6,894)	(1,488)	0	0
Direct Revenue Financing (DRF) - GF Services	(18)	0	0	0
Direct Revenue Financing (DRF) - Use of Reserves	(3,804)	(3,042)	(2,457)	(1,075)
Earmarked Reserve - Capital Contributions	(947)	0	0	0
Earmarked Reserve - Repair & Renewals Fund	(2,937)	(2,437)	(269)	(229)
Earmarked Reserves - Technology Investment Fund	(11)	0	0	0
Internal Borrowing - Temporary Use of Balances	(1,380)	(739)	(327)	(761)
Other Sources	(9,827)	(361)	0	0
Prudential Borrowing	(2,804)	0	0	0
Usable Capital Receipts	(1,009)	(548)	(25)	0
<b>Total</b>	<b>(29,631)</b>	<b>(8,615)</b>	<b>(3,078)</b>	<b>(2,065)</b>

<b>Total Uncommitted Funding Available</b>	<b>(246)</b>	<b>(44)</b>	<b>(562)</b>	<b>(880)</b>
--	--------------	-------------	--------------	--------------

# HRA Capital Plan

Description	2014/15 (£000's)	2015/16 (£000's)	2016/17 (£000's)	2017/18 (£000's)
<b>General Fund Housing Capital Spend</b>				
Disabled Facilities Grants	550	550	550	550
Private Sector Housing Grants & Loans	195	195	195	195
Assessment Centre	0	0	0	0
Long Term Vacants	20	20	20	20
<b>Total General Fund Housing Capital Spend</b>	<b>765</b>	<b>765</b>	<b>765</b>	<b>765</b>
<b>Decent Homes</b>				
Apollo Set Up Costs	0	0	0	0
Bathrooms	522	525	119	61
Capitalised Officer Fees - Decent Homes	439	439	439	439
Central Heating / Boilers	1,364	606	1,576	1,357
Chimneys	102	2	1	0
City Services Set Up Costs / Overheads	0	0	0	0
Electrical / Wiring	91	181	317	120
External Doors	62	108	63	88
HHSRS Contingency	117	150	100	100
Insulation / Energy Efficiency	100	100	100	100
Kitchens	618	598	292	466
Major Voids / Major Works	201	48	53	53
Other Health and Safety Works	50	50	50	50
PVCU Windows	502	500	912	915
Rising / Penetrating Damp	0	0	0	0

# HRA Capital Plan

Description	2014/15 (£000's)	2015/16 (£000's)	2016/17 (£000's)	2017/18 (£000's)
Roof Covering	1,161	210	274	658
Roof Structure	945	687	322	300
Smoke Detectors	27	109	9	26
Sulphate Attacks	102	102	102	102
Wall Finishes	319	230	165	167
Decent Homes Backlog	2,131	1,066	3,019	2,663
Decent Homes Planned Maintenance Contractor Overheads	991	559	776	760
External Professional Fees	22	22	22	22
Other External Works	3	5	0	0
Wall Insulation	100	100	100	100
Wall Structure	634	63	114	105
<b>Total Decent Homes</b>	<b>10,603</b>	<b>6,460</b>	<b>8,925</b>	<b>8,652</b>
<b>Other Spend on HRA Stock</b>				
Asbestos Removal	200	200	200	100
Communal Areas Floor Coverings	235	0	0	0
Communal Areas Glazing	0	0	0	0
Disabled Adaptions	938	878	878	878
Fencing	215	100	100	100
Fire Prevention / Fire Safety Works	938	300	300	300
Garage Improvements	300	300	300	100
Hard surfacing on HRA Land - Health and Safety Works	274	280	150	150
Hard surfacing on HRA Land - Recycling	0	0	142	0

# HRA Capital Plan

Description	2014/15 (£000's)	2015/16 (£000's)	2016/17 (£000's)	2017/18 (£000's)
Lifts and Door Entry Systems	41	13	13	13
Tenants Incentive Scheme	21	21	21	21
Hanover / Princess Court Laundry	0	0	0	0
Lichfield Laundry	0	0	0	0
Capitalised Officer Fees - Other HRA Stock Spend	122	122	122	122
Cemetery Lodge	0	0	0	0
Communal Areas Uplift	946	1,172	546	546
East Road Garage Lighting	0	0	0	0
Other Spend on HRA Stock Planned Maintenance Contractor Overheads	455	351	279	226
PV Installations	0	0	0	0
TV Aerials	0	0	0	0
<b>Total Other Spend on HRA Stock</b>	<b>4,685</b>	<b>3,737</b>	<b>3,051</b>	<b>2,556</b>
<b>HRA New Build / Re-Development</b>				
Affordable Housing - CCC Own New Build (Grant Funded)	0	0	0	0
New Build - Campkin Road (Phase1)	1,678	0	0	0
New Build - Colville Road (Phase 1)	1,330	0	0	0
New Build - Wadloes Road	751	0	0	0
New Build - Water Lane	1,918	0	0	0
Roman Court	677	0	0	0
New Build - Latimer Close	482	0	0	0
3 Year Affordable Housing Programme (Notional Spend - Land Value)	6,468	0	0	0
Decent Homes - New Build	0	0	0	0

# HRA Capital Plan

Description	2014/15 (£000's)	2015/16 (£000's)	2016/17 (£000's)	2017/18 (£000's)
Market Housing on Garage Sites	2,875	0	0	0
New Build - Anstey Way	0	0	0	0
New Build - Atkins Close	739	0	0	0
New Build - Aylesborough (Phase 1)	1,978	0	0	0
New Build - Barnwell Road	869	0	0	0
New Build - Clay Farm - Quad	139	8,105	7,961	0
New Build - Ear-Marked without Scheme Specific Approval	1	0	0	0
New Build - Ekin Road	474	0	0	0
New Build - Fulbourn Road	324	0	0	0
New Build - Hawkins Road	549	0	0	0
New Build - Investment of HRA Surpluses	0	0	4,500	6,000
New Build - Seymour Court	0	0	0	0
New Build - Stanesfield Road	645	0	0	0
New Build - Unallocated Retained RTB Receipts	0	0	2,408	0
<b>Total HRA New Build / Re-Development</b>	<b>21,897</b>	<b>8,105</b>	<b>14,869</b>	<b>6,000</b>
<b>Cambridge Standard Works</b>				
Cambridge Standard Works	306	200	200	200
<b>Total Cambridge Standard Works</b>	<b>306</b>	<b>200</b>	<b>200</b>	<b>200</b>
<b>Sheltered Housing Capital Investment</b>				
Brandon Court	0	0	0	0
Ditchburn Place	1,900	1,900	0	0

# HRA Capital Plan

Description	2014/15 (£000's)	2015/16 (£000's)	2016/17 (£000's)	2017/18 (£000's)
Talbot House	0	0	0	0
Emergency Alarm Service	0	0	0	0
<b>Total Sheltered Housing Capital Investment</b>	<b>1,900</b>	<b>1,900</b>	<b>0</b>	<b>0</b>
<b>Other HRA Capital Spend</b>				
Open Market Property Sale Costs	0	0	0	0
Orchard Upgrade	9	0	0	0
Commercial Property	178	30	30	30
Shared Ownership Repurchase	300	300	300	300
ASB Database	0	0	0	0
Cambridge Public Sector Network	76	0	0	0
Repairs IT Upgrades / Improvements	12	0	0	0
Right of First Refusal Buy Back	663	0	0	0
<b>Total Other HRA Capital Spend</b>	<b>1,238</b>	<b>330</b>	<b>330</b>	<b>330</b>
<b>Inflation Allowance &amp; Stock Reduction Adjustment for Future Years</b>				
Inflation Allowance	538	1,137	2,464	2,536
<b>Total Inflation Allowance &amp; Stock Reduction Adjustment for Future Years</b>	<b>538</b>	<b>1,137</b>	<b>2,464</b>	<b>2,536</b>
<b>Total Inflated Housing Capital Spend</b>	<b>41,932</b>	<b>22,634</b>	<b>30,604</b>	<b>21,039</b>



<b>Housing Capital Resources</b>	<b>2014/15 (£000's)</b>	<b>2015/16 (£000's)</b>	<b>2016/17 (£000's)</b>	<b>Future Years (£000's)</b>
Right to Buy Receipts	(495)	(516)	(522)	(527)
Notional Land Receipts (New Build Schemes)	(6,468)	0	0	0
Major Repairs Reserve	(12,679)	(7,909)	(8,232)	(8,470)
Direct Revenue Financing of Capital	(11,820)	(9,747)	(11,723)	(10,977)
Other Capital Resources (Grants/Shared Ownership/R&R Funding)	(2,394)	(878)	(2,076)	(300)
Retained Right to Buy Receipts	(884)	(1,211)	(1,912)	0
Disabled Facilities Grant	(262)	(262)	(262)	(262)
Prudential Borrowing	(4,469)	0	(5,461)	0
<b>Total Housing Capital Resources</b>	<b>(39,471)</b>	<b>(20,523)</b>	<b>(30,188)</b>	<b>(20,536)</b>
Net (Surplus)/Deficit of Resources	(2,461)	(2,111)	(416)	(503)
<b>HRA Capital Balances</b>	<b>(2,461)</b>	<b>(2,111)</b>	<b>(416)</b>	<b>(503)</b>
	<b>(41,932)</b>	<b>(22,634)</b>	<b>(30,604)</b>	<b>(21,039)</b>