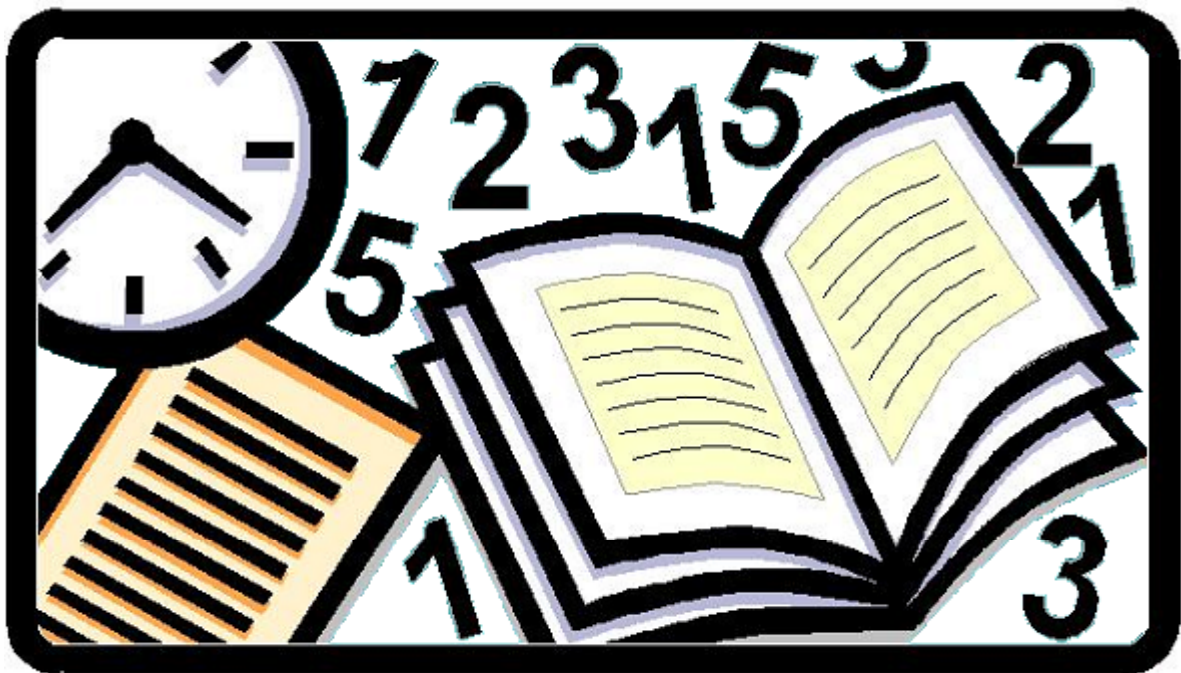


BUDGET BOOK

2010-11



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BUDGET BOOK 2010/2011

1. Introduction

- 1.1 The 2010/11 Budget for Cambridge City Council, presented in the following pages, is the final outcome of the process of planning and prioritisation of Council spending based on an approach developed over a number of years.
- 1.2 The Council is committed to robust financial planning, and this has been reflected in a recent organisational assessment by the Council's external auditors who judged the Council to be performing well in its use of resources.
- 1.3 The aim of this publication is to provide information that is easy to understand and is as meaningful and usable as possible. As part of our commitment to continuous improvement I would welcome your views on the format and suggestions for future changes.

2. Financial Commentary

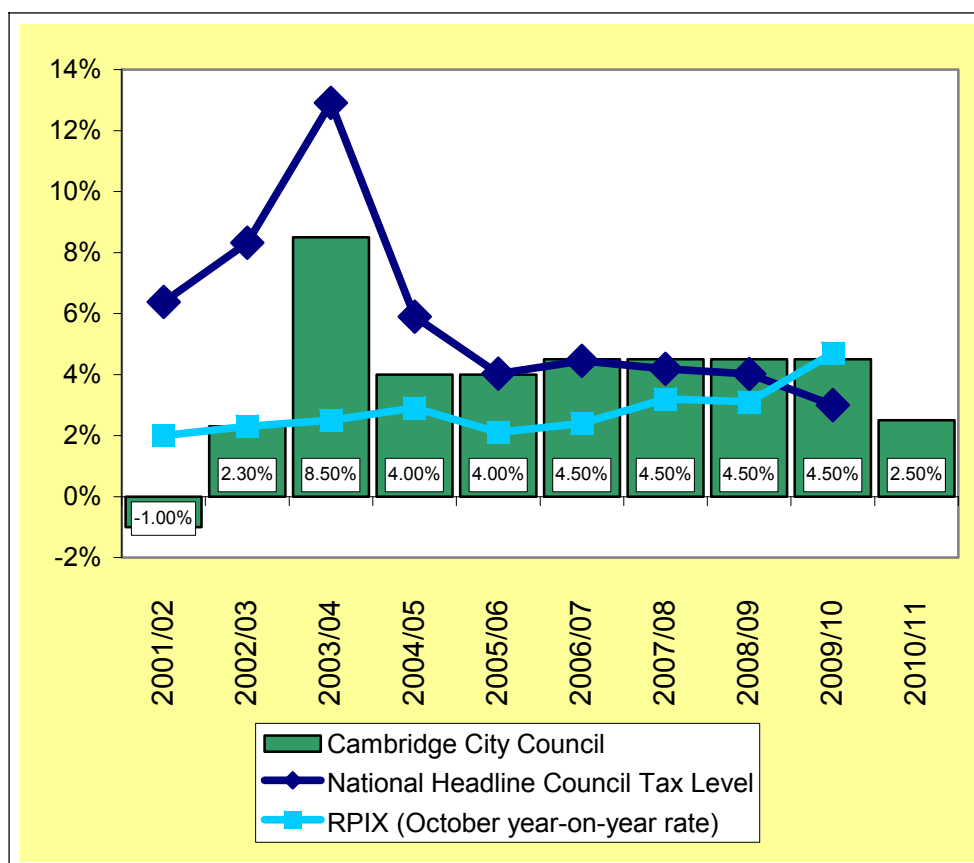
- 2.1 The Medium Term Strategy (MTS) approved at Council in October 2009 presented the projected budget and Council Tax position for the authority through to 2013/14, and outlined the key implications of longer-term projections over a 25 year period. Based on the key principles of prudence and sustainability, the strategy aimed to contain spending levels within projections of available funding and maintain an adequate level of reserves, whilst still allowing continued progress to be made against the achievement of the Council's Medium Term Objectives.
- 2.2 As part of the development of the budget, analysis is undertaken of the key financial assumptions on which the budget will be based. The key areas covered included:
 - ◆ Economic factors, such as inflation
 - ◆ Treasury Management, including interest rates
 - ◆ Demographic pressures on spending
 - ◆ Asset Management, including a review of the Council's portfolio
 - ◆ Other spending pressures & opportunities (revenue and capital)
 - ◆ External funding (including Formula Grant from central government)
- 2.3 The Formula Grant announcement in January, confirmed the City Council's entitlement for 2010/11 to be £12.44 million, an increase of just 0.5% over the previous year. This sum includes a special grant element introduced to protect authorities whose grant entitlement had been adversely affected by changes to the grant distribution formula. For 2010/11 this Adjustment Grant is £0.442m, down from over £1.304m in 2005/06.
- 2.4 The City Council's budget process specifically identifies and controls the requirements for the delivery of savings from all areas of spending, managed through a process of Cash

Limits and service reviews. The process allows for the inclusion of unavoidable additional costs, for example the element of costs of the new national concessionary fares scheme not met through Government grant.

- 2.5 Bids for service development are determined centrally by the Council’s Executive, and prioritised based on their contribution to the delivery of the Council’s Medium Term Objectives. These bids are judged against the levels of internal or external funding available and what is deemed to be affordable over the medium to long term.

3 Council Tax setting

- 3.1 In 2009/10, the City Council’s Council Tax level of £162.51 was at the lower end of the range of charges for District Councils (of 201 districts, only 29 had a lower charge). Although national figures are not yet available for 2010/11, it is anticipated that the City Council will remain in a similar relative position.
- 3.2 Despite significant spending pressures, the City Council has been able to contain its net General Fund spending at £19.1 million, an increase of just £362,920 on the previous year. After taking into account increased Government Grants, this results in a need to increase Council Tax by 2.5% to £166.57 at Band D.
- 3.3 The following table shows year on year increases in Council Tax for the City Council compared with national Council Tax levels and the Retail Price Index (RPIX) over the last 10 years.



3.4 The next Medium Term Strategy document will focus on key areas including:

- ◆ the impact of growth within the City
- ◆ the impact of the new funding arrangements for concessionary bus fares
- ◆ the achievement of benefits and payback of investment in service developments, such as the new Customer Service Centre
- ◆ the outcome of a review of the housing subsidy system
- ◆ the position relating to the recovery of Council investments in Icelandic banks
- ◆ the outcomes of strategic service reviews undertaken, and
- ◆ the requirement for future efficiency savings.

4 General Fund Approved Budget

4.1 The 2010/11 budget for the General Fund was approved at the Council meeting on 25th February 2010. The key elements were:

- ◆ Net spending was set at £19,135,320.
- ◆ Council Tax, for City Council services, was set at £166.57 for Band D properties.

4.2 The following table shows how the total Band D Council Tax figure is built up, including the spending requirements of the County Council and the Fire and Police Authorities.

Council Tax	2009/10		2010/11	
	Total £	(Band D) £	Total £	(Band D) £
Cambridge City Council				
Net Expenditure	24,792,470	625.33	23,556,110	585.90
Contribution from Reserves	(6,020,070)	(151.84)	(4,420,790)	(109.96)
General Fund Spending	18,772,400	473.49	19,135,320	475.94
Formula Grant	(12,376,490)	(312.17)	(12,438,370)	(309.37)
Collection Fund (Surplus) / Deficit	47,140	1.19	0	0.00
	6,443,050	162.51	6,696,950	166.57
Other Authorities				
Cambridgeshire County Council	40,331,704	1,017.27	42,125,995	1,047.78
Cambridgeshire Fire Authority	2,233,712	56.34	2,326,663	57.87
Cambridgeshire Police Authority	6,529,861	164.70	6,817,160	169.56
		1,400.82		1,441.78
Increase over 2009/10				40.96
Percentage Increase over 2009/10				2.92%

4.3 The overall increase in Council Tax between years was £40.96 at Band D (2.92%). The City Council element of this increase was £4.06 at Band D (2.5%).

4.4 The following table shows how the Council Tax for each of the property valuation bands is calculated.

Property Band	Range of Property Values		Tax Proportion	Cambridge City Council	Cambridgeshire			Total
					County Council	Police Authority	Fire & Rescue Authority	
					£	£	£	
A	Up to	£40,000	6/9	111.05	698.52	113.04	38.58	961.19
B	£40,000 -	£52,000	7/9	129.55	814.94	131.88	45.01	1,121.38
C	£52,001 -	£68,000	8/9	148.06	931.36	150.72	51.44	1,281.58
D	£68,001 -	£88,000	9/9	166.57	1,047.78	169.56	57.87	1,441.78
E	£88,001 -	£120,000	11/9	203.59	1,280.62	207.24	70.73	1,762.18
F	£120,001 -	£160,000	13/9	240.60	1,513.46	244.92	83.59	2,082.57
G	£160,001 -	£320,000	15/9	277.62	1,746.30	282.60	96.45	2,402.97
H	More than	£320,000	18/9	333.14	2,095.56	339.12	115.74	2,883.56

5 General Fund Reserves

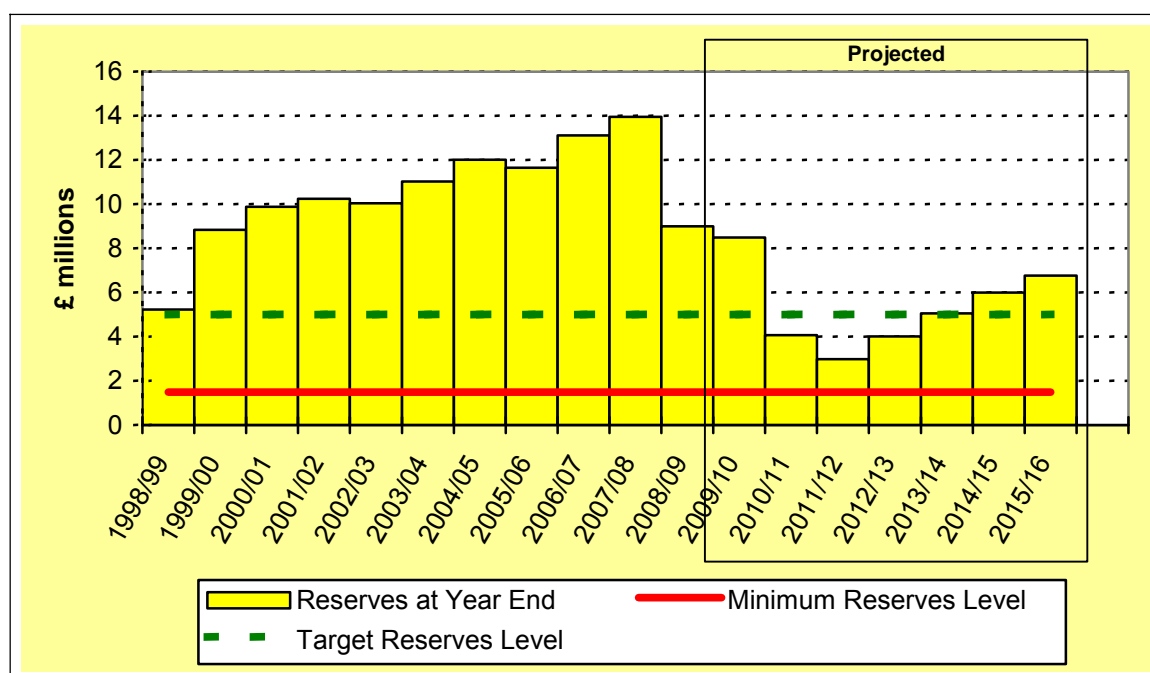
5.1 The Council has financial reserves which may be used to support the revenue budget and to finance capital spending. The table set out below shows a forecast of the Council's available reserves to 31st March 2011.

(£ 000's)	2009/10	2010/11
Estimated Balance as at 1 April	8,998	8,489
Less support for Revenue & capital expenditure	(509)	(4,421)
Estimated Balance as at 31 March	8,489	4,068

5.2 The Council has agreed a minimum working balance requirement of £1.5m, with an aim of maintaining General Fund reserves of around £5m in the medium-term. One of the reasons for holding reserves is to be able to smooth out peaks and troughs of expenditure between years, particularly in terms of support for one-off capital expenditure.

5.3 Financial projections show a planned reduction in reserves from £8.489m at the end of 2009/10, with the target level for the medium-term of £5m being maintained from 2013/14 onward.

5.4 The reserves projection is illustrated, graphically, below:



5.5 The chart clearly shows the effects of the temporary use of reserves that has been approved to support investment in:

- ◆ Customer Access Strategy implementation
- ◆ Development of part of the Guildhall for commercial use
- ◆ The Council’s contribution to the latest development phase of Lion Yard

5.6 The effect of such use was to reduce the level of reserves to £1.672m in 2011/12, close to the minimum working balance level, but additional Concessionary Fares Special Grant now due in 2010/11 has the effect of increasing the balances by £1,311,120 from 2010/11. It is proposed that consideration of the application of the additional Special Grant is included as part of the September 2010 Medium Term Strategy. As the use of reserves is repaid the level of balances can be seen to return to the target level (of £5m) for the medium-term period (i.e. by 2013/14).

5.7 One of the key tests of financial sustainability, applied by the Council in setting its budget, is to ensure that in the final year of the 5-year medium term strategy period the levels of spending and Council Tax is not dependent on significant use of reserves. The Council also undertakes financial modelling over a 25-year period to demonstrate the longer-term implications and sustainability of budget forecasts.

6 Housing Revenue Account (HRA)

- 6.1 The Department for Communities and Local Government (CLG) has consulted on proposals for future council housing finance. The response to this consultation is anticipated in the spring of 2010, with the potential for significant changes, including replacing the current subsidy system with one of self-financing. This has significant implications, possibly from April 2012, for the finances and service planning of the HRA.
- 6.2 HRA budgets have been modelled and forecast over a 20 year period for revenue and 5 years for capital and allow for achievement of the Decent Homes standard by 2010. Other available capital resources have been allocated for strategic housing investment.
- 6.3 The table set out below shows a forecast of the HRA's available reserves to 31st March 2011.

(£ 000's)	2009/10	2010/11
Estimated Balance as at 1 April	6,058	4,452
Deficit for the Year	(1,606)	(1,000)
Estimated Balance 31 March	<u><u>4,452</u></u>	<u><u>3,452</u></u>

- 6.4 The Council has agreed a minimum working balance requirement of £1m for the HRA, with an aim of maintaining reserves of around £3m in the medium-term. The budgeted deficit of £1,000,000 in 2010/11 reflects a planned reduction in the level of HRA reserves down to the target level, which will be reached in 2011/12. This plan is based on the use of an additional £1,000,000 of balances to support capital expenditure in 2010/11.
- 6.5 Rents for 2010/11, set as part of the budget process, have been calculated in line with the Government's requirements for rent restructuring. Under these arrangements all local authority and housing association rents are calculated for individual properties based 70% on local earnings (adjusted by the number of bedrooms) and 30% on property values. A target rent is calculated for each property and actual rents are adjusted over a period, currently anticipated to 2012/13, in an attempt to meet this target. Year on year increases are, however, limited to inflation plus 0.5% plus £2 per week for each property.

7 Capital Plan Summary

7.1 The following table shows a summary of the anticipated level of resources available to fund the Capital Plan, together with planned expenditure.

(£000's)	2009/10	2010/11
Resources		
External Support	8,069	7,807
City Council		
Usable Capital Receipts	2,995	1,215
Direct Revenue Funding - HRA	3,001	2,788
Direct Revenue Funding - GF	31	52
Repairs & Renewals Funds	3,142	3,135
Earmarked Reserves	5,072	3,611
Use of Reserves	2,522	2,291
Temporary Use of Reserves	77	40
HRA Capital Balances	2,968	4,879
Prudential Borrowing	0	283
Total Available Funding	<u>27,877</u>	<u>26,101</u>
less		
Capital Plan Expenditure		
Approved Programmes	3,549	5,186
Approved Projects	8,745	5,765
Housing Capital Programme (HRA & GF)	15,583	14,912
Total Expenditure	<u>27,877</u>	<u>25,863</u>
Total Uncommitted Funding Available	<u>0</u>	<u>238</u>

8 Political Management Arrangements

8.1 Cambridge residents elect 42 councillors across 14 wards in the City. Seven individual Executive Councillors, who each have a designated service area (Portfolio) which they are responsible for, make decisions about the key services provided by the Council. The appropriate scrutiny committee examines and comments on key decision recommendations before the Executive Councillor makes the final decision. Committees of councillors vote on other important decisions such as planning and licensing applications. Final decisions relating to the setting of the budget and Council Tax are made at a meeting of the full Council.

9 Layout of this Book

9.1 This budget book has been compiled based on the Scrutiny Committee and Executive Councillor structures in place in February 2010 when the budget was approved.

- 9.2 The first section, after this introduction, provides an overall summary of the Council's General Fund by defined service areas. This summary is followed by details for services arranged by the relevant Scrutiny Committee and Portfolios.
- 9.3 Details of the budget for the HRA are then presented. The HRA is a separate statutory account in which the costs and income relating to the provision of council houses are recorded. The HRA costs cannot be met from the Council Tax.
- 9.4 Listings of the savings and bids, approved for each of the defined service areas, are set out by committee.
- 9.5 The final section sets out the Capital Plan, detailing approved programmes and projects.

David Horspool
Director of Finance
March 2010

SUMMARY

OF

**GENERAL
FUND**

SERVICES

GENERAL FUND

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
		Community Services			
5,215,270	5,051,500	Arts & Recreation	8,409,830	(3,490,390)	4,919,440
4,078,380	3,723,350	Community Development & Health	5,593,190	(1,966,880)	3,626,310
2,482,000	2,304,500	Housing (General Fund)	4,963,890	(2,443,620)	2,520,270
		Environment			
6,585,270	6,089,130	Climate & Growth	17,548,420	(12,491,000)	5,057,420
6,693,900	6,605,850	Environmental & Waste Services	7,852,490	(1,119,540)	6,732,950
		Strategy & Resources			
(4,999,460)	(5,106,090)	Customer Services & Resources	47,876,220	(52,709,050)	(4,832,830)
1,150,490	5,587,520	Strategy	6,621,650	(691,820)	5,929,830
21,205,850	24,255,760	TOTAL PORTFOLIOS	98,865,690	(74,912,300)	23,953,390
(2,208,090)	(2,725,400)	Capital Accounting Adjustments	795,270	(3,520,670)	(2,725,400)
5,166,530	2,522,000	Capital Expenditure Financed from Revenue	2,291,000	0	2,291,000
(5,391,890)	(5,217,620)	Contributions to/(from) reserves	159,320	(4,542,990)	(4,383,670)
(2,433,450)	(5,421,020)		3,245,590	(8,063,660)	(4,818,070)
<u>18,772,400</u>	<u>18,834,740</u>	NET GENERAL FUND SPENDING	<u>102,111,280</u>	<u>(82,975,960)</u>	<u>19,135,320</u>
		FINANCED BY			
(2,320,950)	(2,401,280)	Government Grants			(1,577,150)
(10,055,540)	(10,055,540)	Share of Business Rates			(10,861,220)
(6,443,050)	(6,425,060)	Council Tax			(6,696,950)
47,140	47,140	Collection Fund (Surplus)/Deficit			0
(18,772,400)	(18,834,740)	TOTAL			(19,135,320)
<u>0</u>	<u>0</u>	NET TOTAL			<u>0</u>

COMMUNITY SERVICES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Arts & Recreation Portfolio					
Active Communities					
896,510	807,170	Active Communities - Departmental Administration	858,780	0	858,780
8,810	8,810	Green Spaces - Allotments	18,680	(9,710)	8,970
57,990	57,990	Green Spaces - Closed Churchyards	59,420	0	59,420
650,930	648,220	Green Spaces - Development & Management	800,110	(134,450)	665,660
0	0	Green Spaces - Grazing Management	17,270	(17,270)	0
9,960	9,960	Green Spaces - Histon Road Cemetery	10,220	0	10,220
(29,900)	(29,900)	Green Spaces - Lettings & Events	12,170	(42,370)	(30,200)
(52,180)	(52,180)	Green Spaces - Refreshment Kiosks	6,320	(58,500)	(52,180)
4,050	37,130	Green Spaces - River Frontage Management	51,080	(38,540)	12,540
520,980	566,520	Green Spaces -Technical	554,820	(16,700)	538,120
21,700	21,700	Green Spaces - Traffic Islands	36,660	(14,030)	22,630
0	(120)	Leisure - Cambridge Leisure Card	2,060	(2,190)	(130)
547,890	547,890	Leisure - Contract Management Fees	604,870	0	604,870
812,300	866,170	Leisure - Service Client Costs	789,430	0	789,430
1,500	1,500	Sports Development - BME Sport	1,910	(400)	1,510
2,000	2,000	Sports Development - CitySport	2,020	0	2,020
2,000	1,820	Sports Development- Club & Coach Development	1,840	0	1,840
0	0	Sports Development - Community Sport Network	26,020	(26,000)	20
0	(3,000)	Sports Development - Diabetes type 2 project	0	(3,030)	(3,030)
0	0	Sports Development - Football Foundation	6,000	(6,000)	0
9,000	14,610	Sports Development - GP Referral	20,820	(6,060)	14,760
0	1,500	Sports Development - Homeless	1,510	0	1,510
1,300	1,300	Sports Development - Invigorate	3,080	(1,770)	1,310

COMMUNITY SERVICES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Active Communities					
0	1,500	Sports Development - Looked After Children	1,520	0	1,520
0	2,000	Sports Development - Obesity	2,020	0	2,020
3,550	5,240	Sports Development - Older People	5,090	0	5,090
0	1,000	Sports Development - Safer Stronger Communities	1,010	0	1,010
14,500	2,500	Sports Development - SE Market Segmentation	2,530	0	2,530
2,650	3,000	Sports Development - Sport for People with Disabilities	5,040	(2,020)	3,020
3,500	3,300	Sports Development - Street Games	6,650	(3,310)	3,340
0	1,000	Sports Development - Travellers	1,000	0	1,000
3,489,040	3,528,630	Sub-Total	3,909,950	(382,350)	3,527,600
Arts and Entertainments					
11,580	11,250	5 Nov Firework Display	47,210	(35,870)	11,340
0	0	Arts Development Manager	5,450	0	5,450
45,410	20,370	Corn Exchange Box Office	268,900	(247,400)	21,500
(395,880)	(388,020)	Corn Exchange - Events	0	(401,900)	(401,900)
1,046,670	962,410	Corn Exchange Finance/Admin	1,175,090	(276,880)	898,210
207,080	187,040	Corn Exchange Front of House	252,750	(63,300)	189,450
135,660	112,520	Corn Exchange Marketing	302,010	(180,000)	122,010
277,970	243,690	Corn Exchange Technical	452,260	(233,240)	219,020
21,410	5,420	Events - Children's/Youth	0	0	0
11,960	10,480	Events - Senior Citizens	28,720	(17,980)	10,740
(11,670)	(11,670)	External Production Work	0	(11,790)	(11,790)
(208,500)	(200,340)	Folk Festival	1,201,550	(1,418,710)	(217,160)
89,640	78,260	Guildhall Civic Rooms	162,900	(93,730)	69,170
101,900	101,900	Junction CDC	101,950	0	101,950
690	420	Midsummer Fair	45,730	(45,160)	570

COMMUNITY SERVICES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Arts and Entertainments					
48,940	70,770	Summer in the City	153,550	(82,080)	71,470
<u>1,382,860</u>	<u>1,204,500</u>	Sub-Total	<u>4,198,070</u>	<u>(3,108,040)</u>	<u>1,090,030</u>
Community Development					
343,370	318,370	Leisure Voluntary Support	301,810	0	301,810
<u>343,370</u>	<u>318,370</u>	Sub-Total	<u>301,810</u>	<u>0</u>	<u>301,810</u>
<u>5,215,270</u>	<u>5,051,500</u>	PORTFOLIO TOTAL	<u>8,409,830</u>	<u>(3,490,390)</u>	<u>4,919,440</u>

COMMUNITY SERVICES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Com Dev & Health Portfolio					
Bereavement Services					
457,430	448,750	Bereavement Services Central Costs	462,210	0	462,210
(795,140)	(816,620)	Cambridge Crematorium	677,780	(1,468,990)	(791,210)
(6,350)	(2,270)	City of Cambridge Cemetery	133,990	(134,470)	(480)
55,430	55,430	Huntingdon Road Cemetery	57,090	0	57,090
(288,630)	(314,710)	Sub-Total	1,331,070	(1,603,460)	(272,390)
City Services General Fund					
87,070	87,070	Employment Foundation - Green Fingers	46,680	0	46,680
87,070	87,070	Sub-Total	46,680	0	46,680
Community Development					
4,000	4,000	Abbey Meadows Community School	4,040	0	4,040
40,340	39,130	Akeman Street Community House	46,740	(6,580)	40,160
0	0	Big Lottery	16,550	(16,550)	0
260,360	257,500	Brown's Field Youth and Community Centre	281,330	(14,900)	266,430
113,400	111,180	Buchan Street Community Facility	135,110	(20,970)	114,140
4,000	4,000	Cherry Hinton Community School	4,040	0	4,040
1,067,630	967,480	Children & Young People's Service	914,710	(13,250)	901,460
946,230	892,320	Community Development Voluntary Support	866,570	0	866,570
90,910	65,540	Community Facilities	63,410	0	63,410
0	0	CUPBAN Community Development Strategy	84,030	(84,030)	0
125,110	113,250	Equalities	117,260	0	117,260
25,510	25,510	Kings Hedges Neighbourhood Partnership	26,180	0	26,180
28,890	28,500	Lawrence Way Community Facility	29,440	0	29,440

COMMUNITY SERVICES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Community Development					
122,800	120,400	Neighbourhood Community Development	131,010	(6,290)	124,720
62,100	60,080	Neighbourhood Community Plan	62,920	(910)	62,010
10,500	10,370	Nuns Way Pavilion	10,860	(440)	10,420
49,520	46,580	Ross Street-St Philips	63,370	(15,400)	47,970
4,000	4,000	Shirley Community School	4,040	0	4,040
4,000	4,000	St Lukes Community School	4,040	0	4,040
11,550	11,320	St Matthews Play Centre	20,550	(9,090)	11,460
4,000	4,000	St Phillips Community School	4,040	0	4,040
359,030	333,790	The Meadows Community Centre	493,580	(149,920)	343,660
3,333,880	3,102,950	Sub-Total	3,383,820	(338,330)	3,045,490
Environmental Health					
0	549,080	Food and Occupational Safety	575,500	(24,790)	550,710
311,350	0	Food Safety	0	0	0
0	2,860	Miscellaneous Licensing - CD & H	3,270	(300)	2,970
3,920	3,920	Small Projects	3,960	0	3,960
338,610	0	Working Environment	0	0	0
653,880	555,860	Sub-Total	582,730	(25,090)	557,640
Policy and Projects					
292,180	292,180	Economic Policy Grants	248,890	0	248,890
292,180	292,180	Sub-Total	248,890	0	248,890
4,078,380	3,723,350	PORTFOLIO TOTAL	5,593,190	(1,966,880)	3,626,310

COMMUNITY SERVICES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Housing Portfolio					
Environmental Health					
0	48,350	Energy Officer	49,490	0	49,490
602,870	478,770	Housing Standards	591,860	(35,120)	556,740
0	40,660	Landlord Accreditation	111,970	0	111,970
0	3,490	Miscellaneous Licensing - Housing	225,630	(344,290)	(118,660)
602,870	571,270	Sub-Total	978,950	(379,410)	599,540
Housing Aid & Needs					
(1,840)	(3,490)	125 / 451 Newmarket Road - Revenue Costs	30,640	(34,170)	(3,530)
(1,840)	(3,490)	Sub-Total	30,640	(34,170)	(3,530)
Housing General Fund					
23,420	11,420	Bed and Breakfast	0	0	0
(7,310)	(7,310)	Bermuda Road Garages	0	(7,380)	(7,380)
46,790	46,790	CCC Choice Based Lettings (Revenue)	60,650	(13,400)	47,250
60,270	58,540	Choice Based Lettings	292,090	(247,080)	45,010
356,400	356,400	Contributions to/from HRA	350,940	0	350,940
120,290	108,870	Development	160,420	(40,660)	119,760
184,330	184,330	Grants to Housing Agencies	186,160	0	186,160
138,070	116,560	Home Aid	282,520	(151,790)	130,730
47,640	47,640	Homelessness Costs	189,780	(18,000)	171,780
405,940	375,260	Housing Options and Advice	401,930	(2,890)	399,040
102,420	65,940	Housing Strategy	183,540	(73,480)	110,060
46,560	40,810	Racial Harassment	60,790	(17,020)	43,770
0	(40)	Rough Sleepers Strategy (ODPM Funded-Revenue)	400,000	(400,000)	0

COMMUNITY SERVICES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Housing General Fund					
0	13,270	RSL Partnership Project	0	0	0
169,570	156,860	Single Homeless/Rough Sleepers Co-ordination	165,930	0	165,930
35,000	23,000	Supporting People - L/Term Sheltered.	509,270	(486,360)	22,910
0	0	Supporting People - S/Term Temporary	513,320	(513,320)	0
5,000	5,000	Travellers	5,050	0	5,050
1,734,390	1,603,340		Sub-Total	3,762,390	(1,971,380)
Housing Strategy					
61,960	61,960	Anti Social Behaviour	58,010	0	58,010
84,620	72,040	Growth - Community Services	75,240	0	75,240
0	(620)	Sub-Regional Housing Strategy Co-ordinator	58,660	(58,660)	0
146,580	133,380		Sub-Total	191,910	(58,660)
2,482,000	2,304,500	PORTFOLIO TOTAL	4,963,890	(2,443,620)	2,520,270
11,775,650	11,079,350	COMMITTEE TOTAL	18,966,910	(7,900,890)	11,066,020

COMMUNITY SERVICES SCRUTINY COMMITTEE

Approved Savings - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
Arts & Recreation Portfolio					
Active Communities					
S2347	Reduction in discretionary spending within Green Spaces marketing	(2,000)	(2,000)	(2,000)	(2,000)
S2348	Reduction in All Weather pitch R&R contribution	(12,400)	(12,400)	(12,400)	(12,400)
S2355	Adjustment to provision for Business Rates	(11,550)	(11,550)	(11,550)	(11,550)
S2357	Reduction in IT R&R contribution	(2,750)	(2,750)	(2,750)	(2,750)
S2358	Reduction in leisure car parks R&R contribution	(2,000)	(2,000)	(2,000)	(2,000)
S2361	Reduction in spending on postage within Active Communities	(1,300)	(1,300)	(1,300)	(1,300)
S2362	Reduction in river frontage management spending in supplies and services	(2,000)	(2,000)	(2,000)	(2,000)
S2420	Reduction in discretionary spending within Green Spaces management	(2,000)	(2,000)	(2,000)	(2,000)
Arts & Entertainments					
S2375	Miscellaneous savings in administrative support costs	(15,000)	(15,000)	(15,000)	(15,000)
S2376	Increase in income from Corn Exchange's catering concession	(15,000)	(15,000)	(15,000)	(15,000)
S2377	Increased income from Corn Exchange and Guildhall	(20,000)	(20,000)	(20,000)	(20,000)
S2378	Saving identified in recent review of Technical section/services	(30,000)	(30,000)	(30,000)	(30,000)
Community Development					
S2345	Leisure Grant savings	(45,000)	(45,000)	(45,000)	(45,000)
Community Development & Health Portfolio					
Community Development					
S2326	Reduction in the Children and Young People's Participation Service (CHYPPS) management costs	(100,000)	(100,000)	(100,000)	(100,000)
S2327	Community Development Grants Cash Limit	(50,000)	(50,000)	(50,000)	(50,000)
S2328	Community Development Grants Efficiency Measures	(50,000)	(50,000)	(50,000)	(50,000)
Planning Policy and Projects					
S2227	A reduction in the Economic Policy Grants budget	(45,000)	(45,000)	(45,000)	(45,000)
Street Services					
S2379	Green Fingers Scheme refocus of the service delivery to meet the special requirements of individuals in greatest need to garden assistance	(43,000)	(43,000)	(43,000)	(43,000)
Bereavement Services					
S2422	Savings in discretionary budgets across Bereavement Services cost	(8,000)	(8,000)	(8,000)	(8,000)
	Sub Total c/f	(457,000)	(457,000)	(457,000)	(457,000)

COMMUNITY SERVICES SCRUTINY COMMITTEE

Approved Savings - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
	Sub Total b/f	(457,000)	(457,000)	(457,000)	(457,000)
	Housing Portfolio				
	Environmental Health				
S2329	Additional income arising from the licensing of approximately 600 licensable Cambridge University houses in multiple occupation	(171,000)	0	0	0
	Housing General Fund				
S2268	Removal of budget for departmental Document Imaging Processing application	(5,000)	(5,000)	(5,000)	(5,000)
S2269	Reduction in recharge anticipated from the HRA in respect of shared amenities	(5,460)	(5,460)	(5,460)	(5,460)
S2270	Initial restructure of Anti-Social Behaviour Team	(5,810)	(5,810)	(5,810)	(5,810)
S2374	Reduction in costs of Supporting People Retrenchment	(12,440)	(12,440)	(12,440)	(12,440)
	Savings Total	(656,710)	(485,710)	(485,710)	(485,710)

Unavoidable Revenue Bids - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
	Community Development & Health Portfolio				
	Bereavement Services				
UR2349	Forecast reduction in cremations	46,350	46,350	46,350	46,350
UR2351	Reduction in burials at City Cemetery	11,000	11,000	11,000	11,000
	Housing Portfolio				
	Environmental Health				
UR2317	Cambridge University houses in multiple occupation - licensing, inspection, administration, enforcement and landlord accreditation costs	170,000	0	0	0
	Bids Total	227,350	57,350	57,350	57,350

ENVIRONMENT SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Climate & Growth Portfolio					
Development Services					
0	0	Building Control Fee Earning	558,920	(558,920)	0
318,880	253,330	Building Control Other	289,380	(2,690)	286,690
8,550	6,880	Considerate Contractors Scheme	31,760	(24,680)	7,080
1,251,230	946,200	Development Control	1,555,890	(541,770)	1,014,120
0	0	Local Delivery Vehicle (LDV) Funding - Major Sites	501,550	(501,550)	0
1,578,660	1,206,410	Sub-Total	2,937,500	(1,629,610)	1,307,890
Joint Urban Design					
110,820	109,610	Head of Joint Urban Design	113,560	0	113,560
0	0	Local Delivery Vehicle (LDV) Funding - Joint Urban Design Team	118,590	(118,590)	0
110,820	109,610	Sub-Total	232,150	(118,590)	113,560
Other					
52,050	50,410	Urban Growth Project Manager	52,540	0	52,540
52,050	50,410	Sub-Total	52,540	0	52,540

ENVIRONMENT SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Parking Services					
(52,230)	(33,260)	Adam & Eve Street Car Park	70,040	(102,810)	(32,770)
(62,860)	(66,300)	Castle Hill Car Park	85,430	(163,990)	(78,560)
340,780	300,770	Grafton Centre East	1,590,120	(1,400,350)	189,770
(108,020)	(92,660)	Grafton Centre West	591,490	(794,690)	(203,200)
(572,700)	(652,870)	Grand Arcade (Lion Yard Car Park)	2,808,900	(3,109,630)	(300,730)
(2,820)	(2,240)	Gwydir Street Car Park	41,290	(52,050)	(10,760)
55,810	56,130	Other Car Parks	78,910	0	78,910
(119,440)	(163,770)	Park Street Car Park	901,780	(1,138,670)	(236,890)
30,820	(51,170)	Queen Anne Terrace Car Park	693,830	(808,490)	(114,660)
3,720	3,690	Riverside Car Park	5,570	(1,900)	3,670
59,440	43,490	Shopmobility-Grafton	30,070	(1,980)	28,090
51,270	35,200	Shopmobility-Grand Arcade	112,490	(44,110)	68,380
(376,230)	(622,990)	Sub-Total	7,009,920	(7,618,670)	(608,750)

ENVIRONMENT SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Policy and Projects					
0	(10)	Cambridgeshire Horizons Funding	81,460	(81,460)	0
587,230	540,320	Conservation & Design	608,480	(57,460)	551,020
103,760	96,600	Economic Policy	133,110	(34,490)	98,620
67,950	65,950	Environmental Grants	51,750	0	51,750
715,550	581,290	Environmental Projects	796,920	(132,090)	664,830
7,770	14,450	Local Nature Reserves	14,570	0	14,570
7,500	57,460	Planning Delivery Grant Improvements	732,510	(732,510)	0
406,280	394,890	Planning Policy	506,640	(27,560)	479,080
8,780	4,380	Planning Policy Consultants	0	0	0
438,520	370,400	Research & Information	385,670	(18,530)	367,140
228,730	217,990	Sustainable City	219,640	0	219,640
10,980	40,980	Sustainable City Grants	41,090	0	41,090
2,583,050	2,384,700		Sub-Total 3,571,840	(1,084,100)	2,487,740
Street Services					
29,530	29,530	Bus Shelters	29,830	0	29,830
29,530	29,530		Sub-Total 29,830	0	29,830

ENVIRONMENT SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Transport Services					
2,046,140	2,506,630	Concessionary Fares	3,167,300	(2,004,580)	1,162,720
1,730	0	Cycleways-General	0	0	0
71,860	77,860	Ditching Maintenance	152,830	(35,450)	117,380
77,920	77,920	Highway Schemes General	80,220	0	80,220
104,260	0	Park & Ride Scheme Cowley Road	0	0	0
117,630	113,080	Public Transport Subsidy	118,050	0	118,050
19,790	19,790	Street Name Plates	35,990	0	35,990
125,960	94,350	Taxicard Service	117,980	0	117,980
33,000	33,000	Transport Initiatives for Disabled	33,330	0	33,330
9,100	8,830	Walking & Cycling Strategy	8,940	0	8,940
2,607,390	2,931,460		3,714,640	(2,040,030)	1,674,610
		Sub-Total			
6,585,270	6,089,130	PORTFOLIO TOTAL	17,548,420	(12,491,000)	5,057,420

ENVIRONMENT SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Env. & Waste Svces Portfolio					
Environmental Health					
205,680	0	Control of Air Pollution	0	0	0
168,460	154,420	Control of Disease	166,030	(7,630)	158,400
142,950	122,770	Control of Dogs	158,990	(3,730)	155,260
362,350	0	Control of Pollution	0	0	0
0	464,690	Environmental Protection	524,250	(39,480)	484,770
11,710	2,490	Gambling Act	24,950	(21,800)	3,150
46,970	10,430	Liquor Licensing	164,260	(149,560)	14,700
0	4,330	Miscellaneous Licensing - Env Cttee	4,930	(430)	4,500
135,410	128,090	Out of Hours	131,450	0	131,450
0	0	Public Control - Private Hire Vehicles	92,690	(92,690)	0
0	0	Public Control - Taxis	141,070	(141,070)	0
132,520	213,180	Scientific Team	219,730	(1,730)	218,000
1,206,050	1,100,400		Sub-Total 1,628,350	(458,120)	1,170,230
Street Services					
310,320	310,320	City Ranger	319,630	0	319,630
565,710	639,120	Conveniences	618,020	0	618,020
147,240	167,240	Public Realm Enforcement Officer	151,660	0	151,660
1,776,690	1,772,260	Street Cleansing	1,824,450	0	1,824,450
2,799,960	2,888,940		Sub-Total 2,913,760	0	2,913,760

ENVIRONMENT SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Waste Strategy					
1,714,090	1,661,120	Recycling	1,968,240	(432,160)	1,536,080
24,240	0	Recycling Publicity	0	0	0
949,560	955,390	Waste Strategy	1,342,140	(229,260)	1,112,880
<u>2,687,890</u>	<u>2,616,510</u>		<i>Sub-Total</i> <u>3,310,380</u>	<u>(661,420)</u>	<u>2,648,960</u>
<u>6,693,900</u>	<u>6,605,850</u>	PORTFOLIO TOTAL	<u>7,852,490</u>	<u>(1,119,540)</u>	<u>6,732,950</u>
<u>13,279,170</u>	<u>12,694,980</u>	COMMITTEE TOTAL	<u>25,400,910</u>	<u>(13,610,540)</u>	<u>11,790,370</u>

ENVIRONMENT SCRUTINY COMMITTEE

Approved Savings - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
Climate Change & Growth Portfolio					
Parking Services					
S2400	Additional income from car park charges	(351,900)	(351,900)	(351,900)	(351,900)
S2433	Efficiency savings to car parks operations	(140,500)	(140,500)	(140,500)	(140,500)
Policy and Projects					
S2226	Saving on Cycling and Walking Promotion Budget for 2010/11	(2,000)	0	0	0
S2228	Grants to environmental organisations	(16,890)	0	0	0
S2229	Sustainable City newsletter	(2,370)	(2,370)	(2,370)	(2,370)
S2230	Taxicard Budgets - Base budget set on journeys made in 2009/10 with a further 5% reduction year on year	(36,400)	(41,700)	(47,100)	(52,500)
S2231	Public Consultation Budget (Local Development Framework)	(800)	(800)	(800)	(800)
Environmental & Waste Services Portfolio					
Environmental Health					
S2331	Increasing the fees for stray dogs	(500)	(500)	(500)	(500)
Street Services					
S2330	Suspension of portable street urinals (Pee-pods)	(9,500)	(9,500)	(9,500)	(9,500)
Waste Management					
S2325	Dry recycling changes - this saving relates to the predicted contract cost being lower than the budgeted cost	(150,000)	(100,000)	(100,000)	(100,000)
S2386	Contribution to Repairs and Renewals Fund	(150,000)	0	0	0
Savings Total		(860,860)	(647,270)	(652,670)	(658,070)

ENVIRONMENT SCRUTINY COMMITTEE

Approved Unavoidable Revenue Bids - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
Climate Change and Growth Portfolio					
Parking Services					
UR2389	Electricity costs on car parks	65,100	65,100	65,100	65,100
UR2390	Unavoidable premises related costs on car parks	13,800	13,800	13,800	13,800
UR2399	Reduced rental income to car parks	9,400	9,400	9,400	9,400
UR2411	Cleaning contract for new 'Changing Places' facility at Grand Arcade	7,500	7,500	7,500	7,500
UR2412	Shopmobility Employee costs in 2010-11	3,600	3,600	3,600	3,600
UR2414	Cleaning contracts for Shopmobility Offices	7,410	7,410	7,410	7,410
UR2434	Unavoidable revenue costs for car park operations	85,900	85,900	85,900	85,900
Planning Policy and Projects					
UR2219	Development Plan Fund	65,600	65,600	65,600	65,600
UR2232	Watercourse Maintenance	44,400	44,400	44,400	44,400
Environmental & Waste Services Portfolio					
Environmental Health					
UR2316	Dog Warden Service - Day time Service	3,300	3,300	3,300	3,300
UR2319	Dog Warden Service - Out of Hours	25,000	25,000	25,000	25,000
UR2353	Servicing and maintenance of three air quality monitoring stations previously supported by Cambridgeshire County Council's core traffic scheme	8,000	8,000	8,000	8,000
Unavoidable Revenue Bids Total		339,010	339,010	339,010	339,010

Approved Revenue Bids - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
Climate Change & Growth Portfolio					
Parking Services					
B2415	Additional pay machine for Queen Anne Terrace car park - revenue effects	0	3,000	3,000	3,000
Planning Policy and Projects					
B2217	Increase in funding for street nameplate R&R	16,000	16,000	16,000	16,000
B2218	Increase the value of a Taxicard voucher	3,700	3,500	3,300	3,100
Bids Total		19,700	22,500	22,300	22,100

STRATEGY & RESOURCES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Customer Serv & Res Portfolio					
City Services General Fund					
(8,060)	(8,060)	City Services Trading Income	0	(8,140)	(8,140)
(8,060)	(8,060)	Sub-Total	0	(8,140)	(8,140)
Democratic Services					
75,260	67,330	Elections	139,110	0	139,110
125,390	107,840	Electoral Registration	112,810	(2,280)	110,530
200,650	175,170	Sub-Total	251,920	(2,280)	249,640
Finance General					
(1,003,600)	(636,740)	Finance General	0	(525,320)	(525,320)
(1,003,600)	(636,740)	Sub-Total	0	(525,320)	(525,320)
Human Resources					
0	0	Employee Travel Plan	18,560	(18,560)	0
0	0	Sub-Total	18,560	(18,560)	0
IT Contract Management					
0	21,700	Flexible Working	21,920	0	21,920
0	21,700	Sub-Total	21,920	0	21,920
IT Contract Mgmt- Others					
258,510	253,290	Document Image Processing (DIP)	260,240	(690)	259,550
83,170	61,470	IT Corporate Strategy	54,710	0	54,710
341,680	314,760	Sub-Total	314,950	(690)	314,260

STRATEGY & RESOURCES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Legal Services					
59,370	(22,820)	Land Charges/Searches	179,720	(199,940)	(20,220)
<u>59,370</u>	<u>(22,820)</u>		Sub-Total	<u>(199,940)</u>	<u>(20,220)</u>
Other					
0	0	Corporate Project Manager	59,370	0	59,370
<u>0</u>	<u>0</u>		Sub-Total	<u>0</u>	<u>59,370</u>

STRATEGY & RESOURCES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Property Services					
(166,920)	(166,940)	Barnwell Drive-excl Barnwell House	35,780	(218,000)	(182,220)
(50,950)	(52,060)	Barnwell House Offices	42,480	(98,250)	(55,770)
(19,850)	(19,890)	Buchan Street Shops	2,160	(23,380)	(21,220)
(2,073,480)	(1,963,180)	Car Parks	548,700	(2,512,600)	(1,963,900)
(26,460)	(26,460)	Cheddars Lane	2,800	(29,540)	(26,740)
(78,980)	(78,980)	Cowley Road Enterprise Plots	850	(81,450)	(80,600)
4,170	(109,620)	Cowley Road/Milton Road	29,580	(146,950)	(117,370)
(117,800)	(119,290)	Dales Brewery	24,260	(141,070)	(116,810)
(59,580)	(59,590)	Ditton Lane Shops	2,360	(61,080)	(58,720)
7,310	7,310	Energy Conservation	7,380	0	7,380
0	(2,350)	Grand Arcade Project	10,000	(10,000)	0
(125,710)	(126,230)	Gwydir St Workshops/Offices	25,130	(151,600)	(126,470)
(5,030)	(5,060)	Hooper Street Garages	770	(5,900)	(5,130)
(27,250)	(27,250)	Jedburgh Court (ex K H Depot)	5,730	(35,530)	(29,800)
(148,760)	(148,760)	Lion Yard Development - S.End	0	(153,000)	(153,000)
(15,830)	(16,400)	Llandaff Chambers	4,840	(24,120)	(19,280)
(104,930)	(95,030)	Orwell Furlong	26,820	(132,810)	(105,990)
(42,930)	(55,270)	Orwell House Offices-Internal	73,860	(122,750)	(48,890)
(1,493,940)	(1,591,740)	Other Commercial Properties	643,040	(2,206,590)	(1,563,550)
(7,750)	(8,910)	Other Domestic Properties	4,440	(13,350)	(8,910)
(117,340)	(94,350)	Other-Garages Land etc	39,090	(129,960)	(90,870)
(912,650)	(885,800)	Other Industrial Properties	220,390	(1,111,460)	(891,070)
(97,700)	(97,750)	Robert Davies Court	13,390	(105,080)	(91,690)
(169,920)	(170,030)	Ronald Rolph Court	25,600	(193,500)	(167,900)
530	530	St Anthony/Eligius Almshouse	540	0	540
(1,409,770)	(1,322,850)	The Lion Yard	2,640	(1,335,830)	(1,333,190)

STRATEGY & RESOURCES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
Property Services					
<u>(7,261,520)</u>	<u>(7,235,950)</u>		<i>Sub-Total</i>	<u>1,792,630</u>	<u>(9,043,800)</u>
Revenue Services					
301,440	261,560	Council Tax Benefits	7,036,690	(6,747,580)	289,110
1,220,550	1,156,630	Local Taxation	1,656,990	(444,420)	1,212,570
891,570	754,140	Rent Allowances & Rent Rebates	35,330,670	(34,539,540)	791,130
<u>2,413,560</u>	<u>2,172,330</u>		<i>Sub-Total</i>	<u>44,024,350</u>	<u>(41,731,540)</u>
Tourism & City Centre Mgement					
115,710	48,890	City Centre Management	65,910	(8,760)	57,150
0	0	Control of Street Trading	61,710	(61,710)	0
(343,890)	(354,340)	Markets	318,890	(677,260)	(358,370)
(135,820)	(143,800)	Package Tour Scheme	0	(167,180)	(167,180)
622,460	562,770	Tourism	766,290	(263,870)	502,420
<u>258,460</u>	<u>113,520</u>		<i>Sub-Total</i>	<u>1,212,800</u>	<u>(1,178,780)</u>
<u>(4,999,460)</u>	<u>(5,106,090)</u>	PORTFOLIO TOTAL	<u>47,876,220</u>	<u>(52,709,050)</u>	<u>(4,832,830)</u>
Strategy Portfolio					
Central Costs					
(1,581,820)	(322,760)	Central Provisions to be Allocated	1,100,250	0	1,100,250
0	204,950	Pensions - Early retirements	135,000	0	135,000
(590,910)	1,557,420	Pensions - FRS17 adjustment	0	1,557,420	1,557,420
<u>(2,172,730)</u>	<u>1,439,610</u>		<i>Sub-Total</i>	<u>1,235,250</u>	<u>2,792,670</u>

STRATEGY & RESOURCES SCRUTINY COMMITTEE

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Expenditure £	2010/11 Budget Income £	2010/11 Budget Net Total £
City Services General Fund					
307,690	271,780	CCTV	784,910	(535,090)	249,820
307,690	271,780	Sub-Total	784,910	(535,090)	249,820
Corporate & Democratic Core					
1,764,010	996,410	Corporate & Democratic Core - CM	1,014,380	0	1,014,380
545,200	1,296,920	Corporate & Democratic Core - DRM	1,302,900	0	1,302,900
505,030	459,780	Director of Customer and Democratic Services	363,460	(38,720)	324,740
(55,000)	914,210	Support Services Trading Balances	32,390	0	32,390
2,759,240	3,667,320	Sub-Total	2,713,130	(38,720)	2,674,410
Customer Access					
(2,680)	0	Customer Service Centre Restructuring	1,598,180	(1,598,180)	0
(2,680)	0	Sub-Total	1,598,180	(1,598,180)	0
Housing General Fund					
156,020	148,860	Community Safety	196,940	(45,000)	151,940
156,020	148,860	Sub-Total	196,940	(45,000)	151,940
Strategy & Partnerships					
79,760	59,950	Best Value - Corporate	93,240	(32,250)	60,990
23,190	0	Democratic Innovations	0	0	0
102,950	59,950	Sub-Total	93,240	(32,250)	60,990
1,150,490	5,587,520	PORTFOLIO TOTAL	6,621,650	(691,820)	5,929,830
(3,848,970)	481,430	COMMITTEE TOTAL	54,497,870	(53,400,870)	1,097,000

STRATEGY & RESOURCES SCRUTINY COMMITTEE

Approved Savings - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
Customer Services & Resources Portfolio					
S2457	Review of Marketing and Communications	(35,000)	(110,000)	(110,000)	(110,000)
Accountancy & Support Services					
S2204	Reduction in internal Insurance Fund premiums	(25,000)	(25,000)	(25,000)	(25,000)
S2245	Reduction in bank charges budget	(6,000)	(6,000)	(6,000)	(6,000)
S2247	Finance (Lion House) - net reduction in printer/copier budget	(2,000)	(2,000)	(2,000)	(2,000)
S2248	Accountancy & Support Services employee budget saving through economies of scale	(7,000)	(7,000)	(7,000)	(7,000)
S2249	Finance Department - reduction in supplies and services budget	(2,000)	(2,000)	(2,000)	(2,000)
Democratic Services					
S2236	Democratic Services salary saving	(3,500)	(3,500)	(3,500)	(3,500)
Human Resources					
S2205	Reductions in staffing and operational budgets	(59,900)	(59,900)	(59,900)	(59,900)
S2206	Saving on Organisational budget	(1,000)	(1,000)	(1,000)	(1,000)
S2207	savings in HR operations budget	(1,800)	(1,800)	(1,800)	(1,800)
S2208	HR repair and renewal funds - reduced contributions	(13,900)	(13,900)	(13,900)	(13,900)
S2210	Saving on recruitment running costs	(6,000)	(6,000)	(6,000)	(6,000)
S2211	Cease contributions to staff survey holding account	(10,700)	(10,700)	(10,700)	(10,700)
S2212	Saving on Travel Plan budget	(7,000)	(7,000)	(7,000)	(7,000)
S2439	Extend savings on learning and development beyond 2010/11	0	(50,000)	(125,000)	(125,000)
Internal Audit					
S2256	Reductions in staffing and operational budgets	(15,000)	(15,000)	(15,000)	(15,000)
IT Client Team					
S2243	ICT Client team budget savings	(20,000)	(20,000)	(20,000)	(20,000)
Legal Services & Land Charges					
S2344	Staff reduction - Solicitor (40% fte equivalent)	(21,400)	(21,400)	(21,400)	(21,400)
Property & Building Services					
S2215	Commercial Properties - increased net rental income	(75,000)	(75,000)	(75,000)	(75,000)
	Sub Total c/f	(312,200)	(437,200)	(512,200)	(512,200)

STRATEGY & RESOURCES SCRUTINY COMMITTEE

Approved Savings - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
	Sub Total b/f	(312,200)	(437,200)	(512,200)	(512,200)
	Revenue & Benefit Services				
S2238	Increase in Council Tax Court Costs recovered	(25,000)	(25,000)	(25,000)	(25,000)
S2239	Employee Cost and supplies and services savings	(35,000)	(35,000)	(35,000)	(35,000)
	Procurement				
S2216	Procurement - savings	(3,500)	(3,500)	(3,500)	(3,500)
	Customer Services				
S2254	Savings from Customer Service Centre training budget	(36,000)	(36,000)	(36,000)	(36,000)
	City Centre Management				
S2335	New recycling scheme and reduction in bin usage and pro-active management of casual traders	(5,200)	(5,200)	(5,200)	(5,200)
	Tourism				
S2234	A refocus of the tourism service to build capacity for business development enabling it to maximise both current and new revenue streams plus a review of the pricing on Guided Tours	(95,940)	(122,440)	(136,440)	(141,440)
	Strategy Portfolio				
S2332	Corporate restructuring	(101,300)	(101,300)	(101,300)	(101,300)
	Housing General Fund				
S2266	Reduction in Community Safety Revenue budgets	(2,800)	(2,800)	(2,800)	(2,800)
	Corporate Marketing				
S2203	Publicity savings from Corporate Marketing budget	(5,900)	(5,900)	(5,900)	(5,900)
	Strategy & Partnerships				
S2263	Best Value Consultant and Professional Fees	(1,700)	(1,700)	(1,700)	(1,700)
S2264	Statutory Place Survey - run every 2 years instead of every year	(4,000)	(4,000)	(4,000)	(4,000)
S2265	Best Value Publicity and Communications: Annual Performance Plan	(4,700)	(4,700)	(4,700)	(4,700)
	CCTV				
S2417	CCTV employee costs	(21,430)	(21,430)	(21,430)	(21,430)
S2418	CCTV maintenance costs	(20,000)	(20,000)	(20,000)	(20,000)
S2419	Estimated new business from CCTV monitoring in 2010-11	(15,700)	(15,700)	(15,700)	(15,700)
	Savings Total	(690,370)	(841,870)	(930,870)	(935,870)

STRATEGY & RESOURCES SCRUTINY COMMITTEE

Approved Unavoidable Revenue Bids - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
City Services					
UR2403	On call payments for emergency planning officer	3,300	3,300	3,300	3,300
UR2427	Loss of rental income (Mill Road depot)	30,000	0	0	0
UR2428	Residual overheads not recoverable	100,000	100,000	100,000	100,000
Property and Building Services					
UR2441	Lion House Rent review RPI increase	19,400	19,400	19,400	19,400
Strategy Portfolio					
CCTV					
UR2387	Reduced Monitoring Income - CCTV cameras	13,000	13,000	13,000	13,000
UR2432	Reduction in CCTV contracts income	15,700	15,700	15,700	15,700
Bids Total		181,400	151,400	151,400	151,400

SUMMARY

OF

**HOUSING
REVENUE
ACCOUNT**

SERVICES

HOUSING REVENUE ACCOUNT

Subjective Analysis

2009/10 Original Budget £	2009/10 Revised Budget £		2010/11 Budget Net Total £
Expenditure			
4,898,430	5,232,860	Management and Supervision (General)	4,856,580
1,939,770	1,903,860	Management and Supervision (Special)	2,012,350
5,623,970	5,871,700	Repairs & Maintenance	5,638,610
244,630	(1,338,290)	Reflection of the current cost of pensions (FRS17)	(1,372,380)
55,650	17,870	Capital Financing	13,400
8,010,630	7,406,570	Depreciation - Transfer to Major Repairs Reserve	7,406,570
545,520	545,520	Debt Redemption Premium	546,440
3,000,870	3,000,870	Direct Revenue Financing	2,743,190
11,605,780	11,164,890	Negative Subsidy	11,649,720
380,880	314,850	Other	323,310
36,306,130	34,120,700	TOTAL EXPENDITURE	33,817,790
Income			
(28,805,000)	(27,900,450)	Gross Rent	(28,286,430)
(654,600)	(633,840)	Gross Rent Garages	(633,840)
(511,010)	(513,110)	Other Land and Premises Rents	(514,010)
(1,887,330)	(1,922,240)	Service Charges	(1,907,620)
(195,410)	(129,510)	Interest Receipts	(92,600)
(186,070)	(20,000)	Right to Buy Capitalisation	(15,000)
(3,000)	(18,500)	De-Minimus Capital Receipts	(3,000)
(2,962,680)	(2,358,620)	Adjustment for Depreciation in Respect of MRA.	(2,386,730)
(244,630)	1,338,290	FRS17 Adjustment	1,372,380
(356,400)	(356,400)	Contributions To / (From) General Fund	(350,940)
(35,806,130)	(32,514,380)	TOTAL INCOME	(32,817,790)
500,000	1,606,320	TOTAL TRANSFER (TO) / FROM WORKING BALANCES	1,000,000

HOUSING REVENUE ACCOUNT

Approved Savings - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
S2273	Net savings from restructure of the Technical Services Team	(11,950)	(11,950)	(11,950)	(11,950)
S2276	Reduction in costs of Resident Involvement	(2,510)	(2,510)	(2,510)	(2,510)
S2277	Reduction in costs of IT links to dispersed housing offices	(3,500)	(3,500)	(3,500)	(3,500)
S2279	Savings in Temporary Housing to offset anticipated loss of Supporting People income	(12,330)	(12,330)	(12,330)	(12,330)
S2281	Savings in the production and distribution costs for Open Door	(780)	(780)	(780)	(780)
S2282	Savings in Independent Living Service budgets for service running costs	(19,560)	(19,560)	(19,560)	(19,560)
S2284	Initial restructure of Anti-Social Behaviour Team	(10,810)	(10,810)	(10,810)	(10,810)
S2285	Additional income from the south Caretaking/Estate service Champion service	(11,660)	(11,660)	(11,660)	(11,660)
S2289	Recovery of full management costs from leaseholders	(94,660)	(94,660)	(94,660)	(94,660)
S2290	Increase in income to the HRA in respect of the administration of right to buy sales	(10,000)	(10,000)	(10,000)	(10,000)
S2292	Reduction of costs of housing cash collection services	(10,000)	(10,000)	(10,000)	(10,000)
S2293	Deletion of Housing Project Officer post from the HRA	(24,800)	(24,800)	(24,800)	(24,800)
S2295	Balance of savings delivered by restructure of the Housing Business Team	(18,650)	(18,650)	(18,650)	(18,650)
S2296	Savings delivered by the review of housing laundries	(1,940)	(1,940)	(1,940)	(1,940)
S2301	Reduction on costs of Electrical Testing	(35,000)	(35,000)	(35,000)	(35,000)
S2304	Reduction in costs of gas maintenance contract	(260,100)	(260,100)	(260,100)	(260,100)
S2308	Reduction in catering costs at Ditchburn Place	(17,980)	(17,980)	(17,980)	(17,980)
S2310	Increase in Supporting People income and reduced operating costs in Ditchburn Place extra care	(11,990)	(11,990)	(11,990)	(11,990)
S2312	Savings in caretaking and estate management costs	(7,720)	(7,720)	(7,720)	(7,720)
S2313	Reduction of 2.58%, in line with the savings target for the General Fund is anticipated to be delivered to the HRA as purchaser of services	(19,730)	(19,730)	(19,730)	(19,730)
S2314	20% reduction in all HRA training budgets	(20,950)	(20,950)	(20,950)	(20,950)
S2315	Reduction of 2.58% anticipated in Service Level Agreements and City Services contract costs	(13,180)	(13,180)	(13,180)	(13,180)
S2471	Reduction in interest payable in respect of notional HRA debt	(4,470)	(4,470)	(4,470)	(4,470)
	Savings Total	(624,270)	(624,270)	(624,270)	(624,270)

HOUSING REVENUE ACCOUNT

Approved Unavoidable Revenue Bids - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
UR2272	Funding for procurement of a Decent Homes Contractor post 2010	70,000	0	0	0
UR2278	Forecast reduction in Supporting People income to the Temporary Housing Service	12,330	12,330	12,330	12,330
UR2280	Reduction in warden agency income to the Independent Living Service	10,100	10,100	10,100	10,100
UR2283	Increase in Independent Living Service costs over and above anticipated increase in income	22,460	22,460	22,460	22,460
UR2287	Reduction in service charges to tenants in respect of gas maintenance	130,000	130,000	130,000	130,000
UR2288	Reduction in income anticipated in the HRA in respect of shared amenities	5,460	5,460	5,460	5,460
UR2291	Reduction in service charge, garage and other property rental income from HRA tenants	28,980	28,980	28,980	28,980
UR2297	City Homes South Estate Services Champion Service	11,660	11,660	11,660	11,660
UR2299	Funding to undertake Asbestos Surveys in housing stock	25,000	25,000	25,000	25,000
UR2302	Funding to undertake Fire Safety Risk Assessments	20,000	20,000	20,000	20,000
UR2305	Funding in respect of a Fire Alarm Maintenance Contract in sheltered housing	4,800	4,800	4,800	4,800
UR2309	Anticipated reduction in catering income	14,220	14,220	14,220	14,220
UR2446	Increased revenue contribution to Housing Capital Programme	380,680	0	0	0
UR2460	Reduction in anticipated rent income	174,650	174,650	174,650	174,650
UR2462	Increased Negative HRA Subsidy payable from 2010/11	86,750	86,750	86,750	86,750
UR2463	An accelerated use of HRA revenue balances to meet capital investment need will result in less than anticipated being earned in interest income to the HRA	2,990	2,990	2,990	2,990
Unavoidable Revenue Bids Total		1,000,080	549,400	549,400	549,400

Approved Revenue Bids - Included in 2010/11 Budget

Ref	Description	2010/11 £	2011/12 £	2012/13 £	2013/14 £
B2275	Funding to enable continuation of Annual Residents Day	2,500	2,500	2,500	2,500
Bids Total		2,500	2,500	2,500	2,500

SUMMARY

OF

**CAPITAL
PLAN**

CAPITAL PLAN

£000's	Spend in				2012/13 &	Estimated
Programme / Scheme	Prior	2009/10	2010/11	2011/12	2013/14	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
CAPITAL PLAN - SUMMARY OF CATEGORIES						
Approved Programmes (Including Housing)	12,167	19,132	20,098	14,643	18,184	84,224
Approved Projects	11,594	8,745	5,765	2,280	0	28,384
TOTAL CAPITAL PLAN	<u>23,761</u>	<u>27,877</u>	<u>25,863</u>	<u>16,923</u>	<u>18,184</u>	<u>112,608</u>

CAPITAL FUNDING AVAILABILITY

External Support	(8,069)	(7,807)	(5,320)	(10,484)
Usable Capital Receipts	(2,995)	(1,215)	(759)	(838)
Direct Revenue Funding - HRA	(3,001)	(2,788)	(2,591)	(5,073)
Direct Revenue Funding - GF	(31)	(52)	0	0
Repair and Renewals Fund	(3,142)	(3,135)	(2,520)	(2,571)
Earmarked Reserves	(5,072)	(3,611)	0	0
Use of Reserves	(2,522)	(2,291)	(2,526)	(2,760)
Temporary Use of Reserves	(77)	(40)	0	0
Prudential Borrowing	0	(283)	0	0
HRA Capital Balances	(2,968)	(4,879)	(4,182)	782
TOTAL AVAILABLE FUNDING	<u>(27,877)</u>	<u>(26,101)</u>	<u>(17,898)</u>	<u>(20,944)</u>
TOTAL UNCOMMITTED FUNDING AVAILABLE	<u>0</u>	<u>(238)</u>	<u>(975)</u>	<u>(2,760)</u>

Note:

The Capital Plan consists of two categories:-

Programmes

Effectively rolling programmes over a number of years. Each has a specific purpose, and is reviewed after an agreed period. The approved money for a Programme may be allocated to smaller individual projects.

Projects

Specific individual schemes which are finite in nature.

CAPITAL PLAN

£000's Programme / Scheme	Spend in				2012/13 &	Estimated
	Prior Years	2009/10 Budget	2010/11 Budget	2011/12 Budget	2013/14 Budget	TOTAL Spend
Capital Plan - Approved Programmes						
Housing Investment Programme (HIP)						
Decent Homes		9,577	5,208	4,700	8,786	28,271
Sheltered Housing		1,424	3,637	2,013	500	7,574
Other Housing Revenue Account		3,682	4,327	2,822	4,760	15,591
General Fund Housing		900	1,740	2,977	1,567	7,184
Housing Investment Programme (HIP) S106 Funded		135	0	0	0	135
City Centre Management Programme	292	30	30	0	0	352
Sustainable City Programme	377	0	30	0	0	407
Safer City Programme	461	38	12	0	0	511
Cycleways	864	42	454	50	0	1,410
Environmental Improvements	868	105	105	0	0	1,078
Environmental Improvements - North	267	305	54	0	0	626
Environmental Improvements - South	130	188	154	0	0	472
Environmental Improvements - West/Central	165	111	88	0	0	364
Environmental Improvements - East	162	83	333	0	0	578
Environmental Improvements - Riverside/Abbey Road Junction	39	21	577	0	0	637
Environmental Improvements - Fitzroy/Burleigh Street	0	0	184	0	0	184
Environmental Safety Fund	74	20	34	0	0	128
Public Conveniences	1,998	262	38	0	0	2,298
City Services - Vehicle Replacement Programme	5,357	1,667	706	1,420	1,500	10,650
Bus Shelters	151	3	166	55	0	375
Car Parks Infrastructure and Equipment Replacement Programme	664	213	871	0	0	1,748
ICT Infrastructure Programme	166	114	810	520	860	2,470
Local Nature Conservation	6	6	6	0	0	18
Admin Buildings Asset Replacement Programme	103	129	110	60	61	463
Commercial Properties Asset Replacement Programme	23	77	295	26	150	571
New Town Community Development Capital Grants Programme	0	0	130	0	0	130
TOTAL APPROVED PROGRAMMES	12,167	19,132	20,098	14,643	18,184	84,095

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior Years	2009/10 Budget	2010/11 Budget	2011/12 Budget	Years Budget	TOTAL Spend
Capital Plan - Approved Projects						
CCTV Street Lighting	7	40	0	0	0	47
Poster Boards	28	6	0	0	0	34
Enhance Existing Community Facilities - East Chesterton	106	39	0	0	0	145
Sports Development	325	0	8	0	0	333
Monitors for use with Document Management System	0	30	0	0	0	30
Midsummer Common - Access & Path Reinforcement	53	0	2	0	0	55
Compulsory Purchase Orders	11	400	400	0	0	811
Improvements to Shop Front Forecourts	133	8	0	0	0	141
Development Land on the North Side of Kings Hedges Road	4,821	150	308	290	0	5,569
CCTV Control Room Upgrade & Equipment Replacement	273	119	0	0	0	392
Hard Surface Cherry Hinton Hall Car Park	64	0	4	0	0	68
Christs Piece - Trees/Landscaping	3	0	9	0	0	12
Nightingale Avenue - MUGA	62	138	7	0	0	207
Lion Yard - Contribution to Works	18	2,447	821	0	0	3,286
Lion Yard - Contribution to Works Phase 1+	0	0	704	0	0	704
Lion Yard - Contribution to Works - Phase 2	0	0	458	0	0	458
Refurbishment of Play Areas - Numerous (NOV 04) Church End, Coleridge, Ditton Fields, Ramsden Square, Queen Edith's Histon Road Cemetery	240	14	0	0	0	254
Landscaping	16	17	0	0	0	33
Barnwell West Nature Reserve	2	13	0	0	0	15
Kettle's Yard	0	0	40	0	0	40
City Centre Youth Venue	0	0	150	0	0	150
Storage receptacles for residents with white sack refuse	0	0	6	0	0	6
Automated Energy Monitoring System	12	23	0	0	0	35
Sub-Total c/f	6,174	3,444	2,917	290	0	12,825

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2009/10	2010/11	2011/12	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Sub-Total b/f	6,174	3,444	2,917	290	0	12,825
Customer Access - BPR & Procurement	359	0	0	0	0	359
Corporate Document Management (DIP & EDRM)	264	284	430	0	0	978
King George V Rec Ground Pavilion Refurbishment (Subject to appraisal)	187	0	0	0	0	187
Customer Access Strategy - IT Workstream	435	83	269	0	0	787
Customer Access Strategy - Accommodation Design and Refurbishment	966	29	0	0	0	995
Customer Access Strategy - Telecommunications	175	0	15	0	0	190
Customer Access Strategy - Web Development	22	0	12	0	0	34
Customer Access Strategy - Accommodation Moves	110	2	0	0	0	112
Legal Case Management System	54	4	0	0	0	58
Guildhall Working Party Project	139	1,004	37	0	0	1,180
Cambridge Southern Fringe - Land at Clay Farm	32	3	0	0	0	35
St Matthew's Piece Legal Fees	7	26	0	0	0	33
Equipment for Eastern Gate Court Community Centre	0	0	90	0	0	90
Histon Road - Refurbishment of play area	49	1	25	0	0	75
Allotment Improvements	11	7	17	0	0	35
Fencing and Security at Jesus Green Pool	0	30	0	0	0	30
Improvements to pump out facility at Jesus Green	56	0	4	0	0	60
Memorial Choice	43	27	40	0	0	110
Grafton East Car Park refurbishment	2,130	270	0	0	0	2,400
Guildhall Power Circuits Renewal	0	39	21	0	0	60
Cambridge Northern Fringe East - Development Appraisal	0	0	20	0	0	20
Improvement to Audio Visual Equipment - Committee Rooms & Council Chamber	3	17	0	0	0	20
Sub-Total c/f	11,216	5,270	3,897	290	0	20,673

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2009/10	2010/11	2011/12	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Sub-Total b/f	11,216	5,270	3,897	290	0	20,673
Hobson House - Refurbishment of Rear Building	13	0	0	0	0	13
Disabled Access and Facilities - Guildhall Halls	0	0	80	0	0	80
Lighting and Power in Committee Rooms	0	15	0	0	0	15
Green Parking Bays	0	0	5	0	0	5
GIS Phase 2 & 3	3	19	0	0	0	22
Mercury Abatement	4	30	0	1,990	0	2,024
Replacement of Carpet & Shock Pad on the Astro turf at Abbey Pool	0	190	10	0	0	200
Improvements to Abbey Leisure Complex	0	115	5	0	0	120
Energy Efficiency Programme - Meadows	14	32	16	0	0	62
HMOs - Management Orders	0	50	0	0	0	50
Purchase of Refuse Collection Vehicle for flats	0	140	0	0	0	140
Street Litter Recycling	7	7	0	0	0	14
Fire Safety in the Guildhall Halls	0	40	0	0	0	40
Improving Recycling Volumes from Admin Buildings	6	22	0	0	0	28
La Mimosa Punting Station	0	10	0	0	0	10
Flexible Working Infrastructure Roll-Out	77	11	0	0	0	88
Ravensworth Gardens - Remedial & Improvement Work	0	0	25	0	0	25
Barnwell East LNR Conservation Grazing Project	25	0	0	0	0	25
Improvements to the Riverbanks on Jubilee Gardens, Jesus Green, Midsummer Common & Stourbridge Common	0	71	0	0	0	71
Play Boat	0	87	0	0	0	87
Improvements to play areas & open space at land behind St Matthews Street	0	0	120	0	0	120
Sub-Total c/f	11,365	6,109	4,158	2,280	0	23,912

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2009/10	2010/11	2011/12	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Sub-Total b/i	11,365	6,109	4,158	2,280	0	23,912
The Junction Development Programme	0	24	130	0	0	154
Byron's Pool LNR Biodiversity Works	115	0	0	0	0	115
Romsey Recreation Ground Play & Recreation Facilities	0	150	10	0	0	160
Mill Road Cemetery	0	4	46	0	0	50
Government Connect Compliance Projects	70	11	0	0	0	81
Joint Urban Design Team Accommodation	43	11	0	0	0	54
Urban Adventure Play Projects	0	55	0	0	0	55
Landlord Accreditation Scheme	0	50	50	0	0	100
Smartcard Readers in Stagecoach Buses	0	15	0	0	0	15
UNiform e-consultee Access Module	0	15	0	0	0	15
Development of UNiform System	0	15	0	0	0	15
Public Access Module	0	13	0	0	0	13
Planning Services ICT Project Management	0	15	0	0	0	15
Corrosion Monitoring System at Park Street	0	47	0	0	0	47
E&P Server Replacements	0	55	0	0	0	55
Countryside Management System	0	4	0	0	0	4
Recycling Bins for Flats	0	70	115	0	0	185
Wheelie Bins for Dry Recycling Scheme	0	700	0	0	0	700
Decision Making Process Management System	0	37	0	0	0	37
Revenue & Benefit Services File Server	0	60	0	0	0	60
Oracle Financials Server	0	0	67	0	0	67
TIC Self Service Information Desk	0	16	0	0	0	16
Telephony System Upgrade	0	0	70	0	0	70
Relocation of Streetscene	0	31	0	0	0	31
Ventilation in Grand Arcade Car Park	0	22	0	0	0	22
Mill Road Cemetery Memorial Artwork	0	5	57	0	0	62
Snowy Farr Memorial Artwork	0	5	65	0	0	70
Sub-Total c/i	11,593	7,539	4,768	2,280	0	26,180

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2009/10	2010/11	2011/12	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
<i>Sub-Total b/i</i>	11,593	7,539	4,768	2,280	0	26,180
Floodlit Astroturf - Chesterton Community College	0	270	0	0	0	270
Biodiversity Projects Year 2 & 3	0	1	121	0	0	122
Pye's Pitch Rec Facilities	0	0	100	0	0	100
Secure Mobile Virtual Private Network	0	9	0	0	0	9
LED Lighting - Grand Arcade Annex Car Park	0	0	120	0	0	120
King George V Rec Ground (consolidated)	0	458	0	0	0	458
Sheeps Green Canoe Clubhouse Extension	0	128	32	0	0	160
Sweeper Vehicles	0	208	0	0	0	208
Playfinder Playscheme	0	97	0	0	0	97
Development Control Public Access & 1APP Connector	0	22	0	0	0	22
Additional Pay Machine for Queen Anne Terrace Car Park	0	0	15	0	0	15
Low Carbon Communities Challenge	0	0	500	0	0	500
Rebuild Grafton West Car Park Wall at Salmon Lane	0	0	100	0	0	100
Holy Trinity War Memorial Shelter	0	15	9	0	0	24
	<u>11,594</u>	<u>8,745</u>	<u>5,765</u>	<u>2,280</u>	<u>0</u>	<u>28,385</u>