



Budget Book *2009-2010*



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BUDGET BOOK 2009/2010

1. Introduction

- 1.1 The 2009/10 Budget for Cambridge City Council, presented in the following pages, is the final outcome of the process of planning and prioritisation of Council spending based on an approach developed over a number of years.
- 1.2 The Council is committed to robust financial planning, and this has been reflected in maximum scores of 4 for the Financial Management and Financial Reporting elements of the 2008 Use of Resources judgements from the Council's external auditors. The Council has been given a maximum overall Use of Resources judgement of 4 indicating that the Council is performing strongly.
- 1.3 In presenting this budget I would like to formally record my thanks to staff in all departments who have contributed to the budget process. As always it has been a lengthy and time-consuming process, which often conflicts with the many other priority areas of work, and its success is dependent upon the dedication and hard work of all those involved.
- 1.4 The aim of this publication is to provide information that is easy to understand and is as meaningful and usable as possible. As part of our commitment to continuous improvement I would welcome your views on the format and suggestions for future changes.

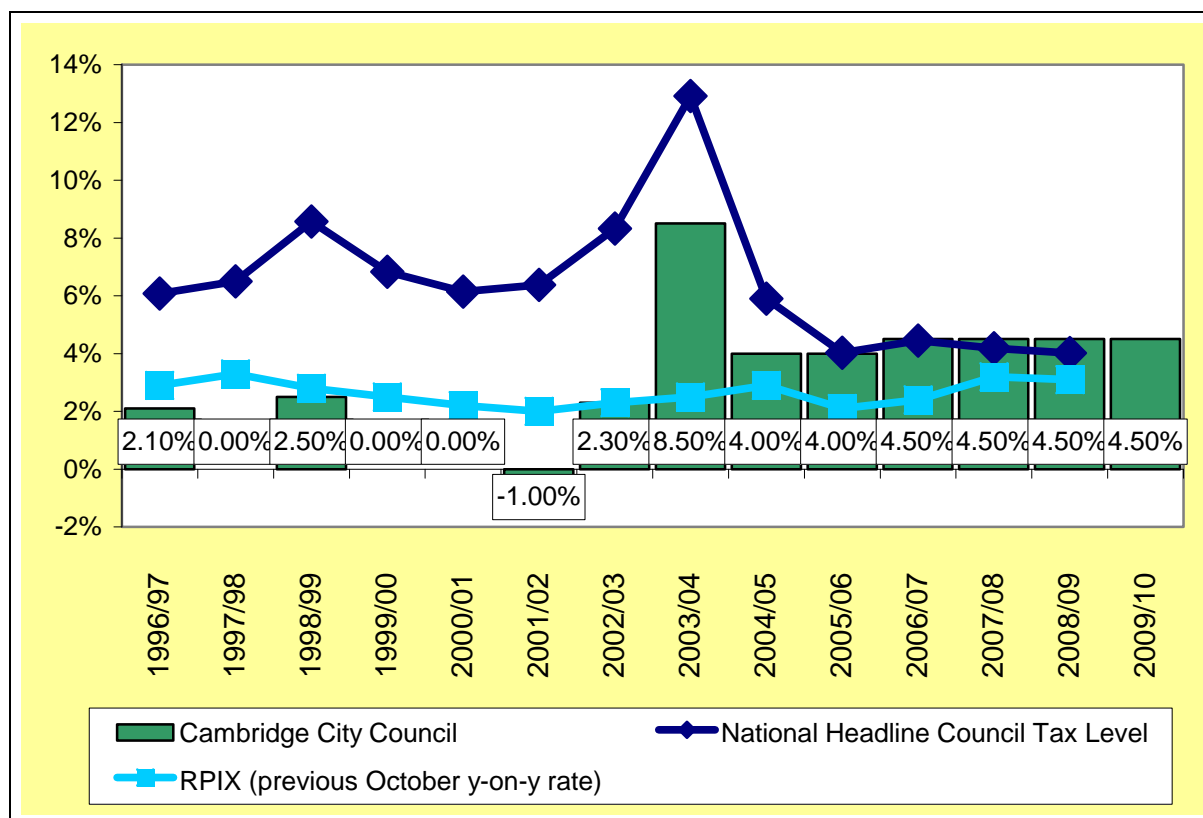
2. Financial Commentary

- 2.1 The Medium Term Strategy (MTS) approved at Council in September 2008 presented the projected budget and Council Tax position for the authority through to 2012/13, and outlined the key implications of longer-term projections over a 25 year period. Based on the key principles of prudence and sustainability, the strategy aimed to contain spending levels within projections of available funding and maintain an adequate level of reserves, whilst still allowing continued progress to be made against the achievement of the Council's Medium Term Objectives.
- 2.2 As part of the development of the budget, analysis is undertaken of the key financial assumptions on which the budget will be based. The key areas covered included:
 - ◆ Economic factors, such as inflation
 - ◆ Treasury Management, including interest rates
 - ◆ Demographic pressures on spending
 - ◆ Asset Management, including a review of the Council's portfolio
 - ◆ Other spending pressures & opportunities (revenue and capital)
 - ◆ External funding (including Formula Grant from central government)

- 2.3 The Formula Grant announcement in January, confirmed the City Council's entitlement for 2009/10 to be £12.38 million, a significantly below-inflation increase of just 0.5% over the previous year. This sum includes a special grant element introduced to protect authorities whose grant entitlement had been adversely affected by changes to the grant distribution formula. For 2009/10 this Adjustment Grant is just £0.398m, down from over £1.304m in 2005/06.
- 2.4 The City Council's budget process specifically identifies and controls the requirements for the delivery of savings from all areas of spending, managed through a process of Cash Limits and service reviews. The process allows for the inclusion of unavoidable additional costs, for example the costs of the new national concessionary fares scheme not met through government grant.
- 2.5 Bids for service development are determined centrally by the Executive, and prioritised based on their contribution to the delivery of the Council's Medium Term Objectives. These bids are judged against the levels of internal or external funding available and what is deemed to be affordable over the medium to long term.

3 Council Tax setting

- 3.1 In 2008/09, the City Council's Council Tax level was at the lower end of the range of charges for District Councils (of 238 districts, only 29 had a lower charge). Although national figures are not yet available for 2009/10, it is anticipated that the City Council will remain in a similar relative position.
- 3.2 Despite significant spending pressures relating to 2009/10, the City Council has been able to contain its net General Fund spending at £18,772,400; an increase of £341,420 on the previous year. After taking into account increased Government Grants, this results in a requirement for an increase in Council Tax of 4.5% to £162.51 at Band D.
- 3.3 The following table shows year on year increases in Council Tax for the City Council compared with national Council Tax levels and the Retail Price Index (RPIX) over recent years.



3.4 The next Medium Term Strategy document, due to be published by the Council in September 2009, will focus on key areas including:

- ◆ the impact of growth within the City
- ◆ the impact of the funding arrangements for the national concessionary fares scheme
- ◆ the achievement of benefits and payback of investment in service developments such as the Customer Access Strategy project
- ◆ the outcome of a review of the housing subsidy system, including consideration of Self-Financing for the Housing Revenue Account (HRA)
- ◆ the position relating to the recovery of Council investments in Icelandic banks
- ◆ the outcomes of strategic service reviews undertaken, and
- ◆ the requirement for future efficiency savings.

4 Approved Budget

4.1 The final budget for the General Fund for 2009/10 was approved at the Council meeting on 26th February 2009. The key elements were:

- ◆ General Fund net spending was set at £18,772,400.
- ◆ The Council Tax for City Council spending was set at £162.51 for Band D properties.

4.2 The following table shows how the total Band D Council Tax figure is built up, including the spending requirements of the County Council and the Fire and Police Authorities.

Council Tax	2008/09		2009/10	
	Total £	(Band D) £	Total £	(Band D) £
Cambridge City Council				
Net Expenditure	23,686,930	601.71	24,792,470	625.33
Contribution from Reserves	<u>(5,255,950)</u>	<u>(133.51)</u>	<u>(6,020,070)</u>	<u>(151.84)</u>
General Fund Spending	18,430,980	468.20	18,772,400	473.49
Formula Grant	(12,314,910)	(312.83)	(12,376,490)	(312.17)
Collection Fund (Surplus) / Deficit	<u>5,740</u>	<u>0.15</u>	<u>47,140</u>	<u>1.19</u>
	6,121,810	155.51	6,443,050	162.51
Other Authorities				
Cambridgeshire County Council	38,543,644	979.11	40,331,704	1,017.27
Cambridgeshire Fire Authority	2,143,479	54.45	2,233,712	56.34
Cambridgeshire Police Authority	6,175,344	156.87	6,529,861	164.70
		<u>1,345.94</u>		<u>1,400.82</u>
Increase over 2008/09				54.88
Percentage Increase over 2008/09				4.08%

4.3 The overall increase between years taking City, County, Fire and Police Authority requirements together was £54.88 at Band D, an increase of 4.1%. The City Council element has increased by £7.00 at Band D (4.5%).

4.4 The following table shows how the Council Tax for each of the property valuation bands is calculated.

Property Band	Range of Property Values	Tax Proportion	Cambridge City Council £	Cambridgeshire County Council £	Cambridgeshire Police Authority £	Cambridgeshire Fire & Rescue Authority £	Total £
A	Up to £40,000	6/9	108.34	678.18	109.80	37.56	933.88
B	£40,000 - £52,000	7/9	126.40	791.21	128.10	43.82	1,089.53
C	£52,001 - £68,000	8/9	144.45	904.24	146.40	50.08	1,245.17
D	£68,001 - £88,000	9/9	162.51	1,017.27	164.70	56.34	1,400.82
E	£88,001 - £120,000	11/9	198.62	1,243.33	201.30	68.86	1,712.11
F	£120,001 - £160,000	13/9	234.74	1,469.39	237.90	81.38	2,023.41
G	£160,001 - £320,000	15/9	270.85	1,695.45	274.50	93.90	2,334.70
H	More than £320,000	18/9	325.02	2,034.54	329.40	112.68	2,801.64

5 General Fund Reserves

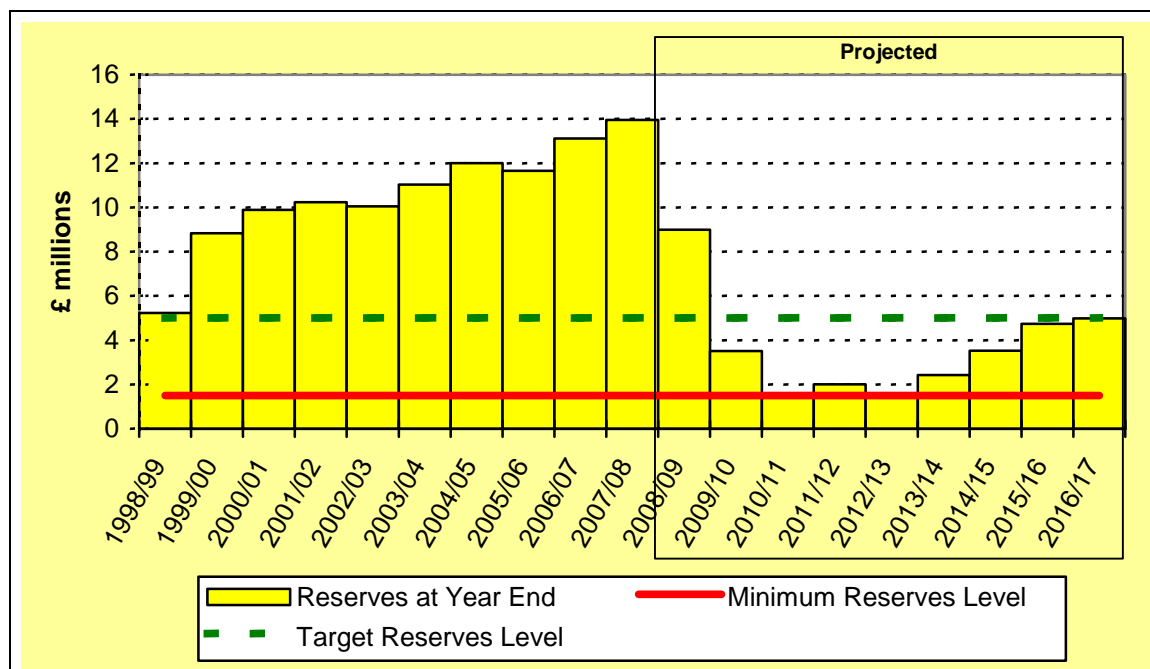
5.1 The Council has financial reserves which may be used to support the revenue budget and to finance capital spending. The table set out below shows a forecast of the Council's available reserves to 31st March 2010.

(£ 000's)	2008/09	2009/10
Estimated Balance as at 1 April	13,961	8,998
Less support for Revenue & capital expenditure	(4,963)	(5,476)
Estimated Balance as at 31 March	<u>8,998</u>	<u>3,522</u>

5.2 The Council has agreed a minimum working balance requirement of £1.5m, with an aim of maintaining General Fund reserves of around £5m in the medium-term. One of the reasons for holding reserves is to be able to smooth out peaks and troughs of expenditure between years, particularly in terms of support for one-off capital expenditure.

5.3 Future financial projections show a planned reduction in reserves from £8.998m at the end of 2008/09, with the target level for the medium-term of £5m being maintained from 2016/17 onward.

5.4 The reserves projection is illustrated, graphically, below:



5.5 The chart clearly shows the effects of the temporary use of reserves that has been approved to cover:

- Customer Access Strategy implementation

- Guildhall Working Party project
- Lion Yard – contribution to the latest development phase.

- 5.6 The effect of this temporary use is to reduce the level of reserves to £1.603m in 2010/11 and £1.574m in 2012/13, close to the minimum working balance of £1.5m. As the use of reserves is repaid, the level of balances can be seen to return to the target level (of £5m) for the medium-term period (i.e. by 2016/17).
- 5.7 The Council has received significant sums under the first 3-years of the Local Authority Business Growth Incentive (LABGI) initiative, £4.122m in total. A new 2-year scheme will run from 2009/10, however funding has been very significantly reduced (to £150m nationally as opposed to £1bn under the old scheme). The Council's entitlement for 2009/10 and 2010/11 is unknown but is not likely to offer any significant funding for capital purposes.
- 5.8 One of the key tests of financial sustainability, applied by the Council in setting its budget, is to ensure that in the final year of the 5-year medium term strategy period the levels of spending and Council Tax is not dependent on significant use of reserves. The Council also undertakes financial modelling over a 25-year period to demonstrate the longer-term implications and sustainability of budget forecasts.

6 Housing Revenue Account (HRA)

- 6.1 The Council is one of 6 pilot authorities working with the Department of Communities & Local Government (CLG) to determine the viability and benefits that would be possible by operating a HRA outside of the current subsidy system (Self-Financing for the HRA project). The work has completed the Stage 1 evaluation and has provided evidence which has contributed to the inclusion of provision for such a system, together with a fundamental review of the existing subsidy system, in CSR2007 and the Housing Bill. These pieces of work could have significant implications for the finances and service planning of the HRA. The CLG is currently undertaking a wider review of council housing finance, to include review of the HRA subsidy system. The outcome of this review is anticipated in the spring of 2009, with the potential for significant change over the medium term.
- 6.2 HRA budgets have been modelled and forecast over a 20 year period for revenue and 5 years for capital and allow for achievement of the Decent Homes standard by 2010 and allocate other available capital resources for strategic housing investment.
- 6.3 The table set out below shows a forecast of the HRA's available reserves to 31st March 2010.

(£ 000's)	2008/09	2009/10
Estimated Balance as at 1 April	6,591	5,668
Deficit for the Year	(923)	(500)
Estimated Balance 31 March	<u>5,668</u>	<u>5,168</u>

- 6.4 The Council has agreed a minimum working balance requirement of £1m, with an aim of maintaining HRA reserves of around £3m in the medium-term. The budgeted deficit of £500,000 in 2009/10 reflects a planned reduction in the level of HRA reserves down to the target level, which will be reached in 2013/14. This plan is based on the provision of an additional £500,000 of funding to support capital expenditure in each year through to 2013/14.
- 6.5 Rents for 2009/10, set as part of the budget process, have been calculated in line with the Government's requirements for rent restructuring. Under these arrangements all local authority and housing association rents are calculated for individual properties based 70% on local earnings (adjusted by the number of bedrooms) and 30% on property values. A target rent is calculated for each property and actual rents are adjusted over a now extended period to 2023/24 in an attempt to meet this target. Year on year increases are, however, limited to inflation plus ½% plus £2 per week for each property.

7 Capital Plan Summary

- 7.1 The following table shows a summary of the anticipated level of resources available to fund the Capital Plan, together with planned expenditure.

(£000's)	2008/09	2009/10
Resources		
External Support	11,350	6,783
City Council		
Usable Capital Receipts	4,658	1,646
Direct Revenue Funding - HRA	1,378	2,893
Direct Revenue Funding - GF	69	127
Repairs & Renewals Funds	1,551	4,345
Earmarked Reserves	1,960	2,599
Use of Reserves	5,532	5,167
Temporary Use of Reserves	90	50
HRA Capital Balances	7,290	3,388
Total Available Funding	<u>33,878</u>	<u>26,998</u>
less		
Capital Plan Expenditure		
Approved Programmes	4,133	6,204
Approved Projects	9,054	8,740
Housing Capital Programme (HRA &GF)	20,691	12,054
Total Expenditure	<u>33,878</u>	<u>26,998</u>
Total Uncommitted Funding Available	<u>0</u>	<u>0</u>

8 Political Management Arrangements

- 8.1 Cambridge residents elect 42 councillors across 14 wards in the City. Seven individual Executive Councillors, who each have a designated service area (Portfolio) which they are responsible for, make decisions about the key services provided by the Council. The appropriate scrutiny committee examines and comments on key decision recommendations before the Executive Councillor makes the final decision. Committees of councillors vote on other important decisions such as planning and licensing applications. Final decisions relating to the setting of the budget and Council Tax are made at a meeting of the full Council.

9 Layout of this Book

- 9.1 This budget book has been compiled based on the Scrutiny Committee and Executive Councillor structures in place in February 2009 when the budget was approved.
- 9.2 The first section, after this introduction, provides an overall summary of the Council's General Fund by defined service areas. This summary is followed by details for each of the Scrutiny Committees and Portfolios for which Executive Councillors have responsibility.
- 9.3 The following section sets out details of the budget for the HRA. The HRA is a separate statutory account in which the costs and income relating to the provision of council houses are recorded. The HRA costs cannot be met from the Council Tax.
- 9.4 Listings of the Savings and Development Bids that were approved for each of the defined service areas are included for each committee.
- 9.5 The final section sets out the Capital Plan, detailing approved programmes and projects.

David Horspool
Director of Finance
March 2009

SUMMARY

OF

**GENERAL
FUND**

SERVICES

GENERAL FUND

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
		Community Services			
5,340,310	5,418,400	Arts & Recreation	8,419,350	(3,204,080)	5,215,270
4,091,860	4,052,020	Community Development & Health	5,970,870	(1,892,490)	4,078,380
2,477,330	2,428,420	Housing (General Fund)	4,662,400	(2,180,400)	2,482,000
		Environment			
5,645,050	6,846,090	Climate & Growth	17,243,720	(10,658,450)	6,585,270
6,666,040	6,394,600	Environmental & Waste Services	8,027,630	(1,333,730)	6,693,900
		Strategy & Resources			
(7,255,790)	(7,838,900)	Customer Services & Resources	45,162,910	(50,162,370)	(4,999,460)
<u>3,283,220</u>	<u>3,267,690</u>	Strategy	<u>3,683,010</u>	<u>(2,532,520)</u>	<u>1,150,490</u>
20,248,020	20,568,320	TOTAL PORTFOLIOS	93,169,890	(71,964,040)	21,205,850
(2,416,500)	(2,246,770)	Capital Accounting Adjustments	556,250	(2,764,340)	(2,208,090)
(590,910)	0	Other Adjustments	0	0	0
6,362,000	5,532,040	Capital Expenditure Financed from Revenue	5,166,530	0	5,166,530
<u>(5,171,630)</u>	<u>(5,422,610)</u>	Contributions to/(from) reserves	<u>636,180</u>	<u>(6,028,070)</u>	<u>(5,391,890)</u>
(1,817,040)	(2,137,340)		6,358,960	(8,792,410)	(2,433,450)
<u>18,430,980</u>	<u>18,430,980</u>	NET GENERAL FUND SPENDING	<u>99,528,850</u>	<u>(80,756,450)</u>	<u>18,772,400</u>
		FINANCED BY			
(1,504,850)	(1,504,850)	Government Grants			(2,320,950)
(10,810,060)	(10,810,060)	Share of Business Rates			(10,055,540)
(6,121,810)	(6,121,810)	Council Tax			(6,443,050)
5,740	5,740	Collection Fund (Surplus)/Deficit			47,140
(18,430,980)	(18,430,980)	TOTAL			(18,772,400)
<u>0</u>	<u>0</u>	NET TOTAL			<u>0</u>

COMMUNITY SERVICES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Arts & Recreation Portfolio					
Active Communities					
881,080	880,880	Active Communities - Departmental Administration	896,510	0	896,510
10,430	8,210	Green Spaces - Allotments	18,520	(9,710)	8,810
55,850	55,760	Green Spaces - Closed Churchyards	57,990	0	57,990
629,440	629,440	Green Spaces - Development & Management	785,550	(134,620)	650,930
9,580	9,530	Green Spaces - Histon Road Cemetery	9,960	0	9,960
(19,140)	(19,140)	Green Spaces - Lettings & Events	12,060	(41,960)	(29,900)
0	3,500	Green Spaces - Maintenance of Kings Ditch	0	0	0
50	11,070	Green Spaces - Moorings Management	42,210	(38,160)	4,050
(48,390)	(52,180)	Green Spaces - Refreshment Kiosks	6,260	(58,440)	(52,180)
500,820	527,680	Green Spaces - Technical	537,530	(16,550)	520,980
20,860	20,860	Green Spaces - Traffic Islands	35,590	(13,890)	21,700
0	0	Leisure - Cambridge Leisure Card	2,160	(2,160)	0
526,820	526,820	Leisure - Contract Management Fees	547,890	0	547,890
891,040	918,420	Leisure - Service Client Costs	812,300	0	812,300
2,940	3,030	Sports Development - Active England Revenue Grant	11,640	(11,640)	0
2,750	2,750	Sports Development - BME Sport	1,700	(200)	1,500
7,990	7,990	Sports Development - City School (Club Link Programme)	0	0	0
6,520	6,520	Sports Development - CitySport	4,500	(2,500)	2,000
2,130	2,130	Sports Development- Club & Coach Development	3,320	(1,320)	2,000
800	800	Sports Development - Diabetes type 2 project	0	0	0
10	10	Sports Development - Football Foundation	12,990	(12,990)	0
4,310	4,310	Sports Development - Forever Active	3,550	0	3,550
9,220	9,220	Sports Development - GP Referral	42,560	(33,560)	9,000

COMMUNITY SERVICES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Active Communities					
3,340	3,340	Sports Development - Invigorate	1,300	0	1,300
0	0	Sports Development - SE Market Segmentation	14,500	0	14,500
3,980	3,980	Sports Development - Sport for People with Disabilities	5,350	(2,700)	2,650
2,070	2,070	Sports Development - Sports Festival	0	0	0
7,150	7,150	Sports Development - Street Games	13,500	(10,000)	3,500
3,511,650	3,574,150	Sub-Total	3,879,440	(390,400)	3,489,040

Arts and Entertainments					
11,170	11,170	5 Nov Firework Display	47,090	(35,510)	11,580
40,270	40,180	Corn Exchange Box Office	250,750	(205,340)	45,410
(363,480)	(363,480)	Corn Exchange - Events	0	(395,880)	(395,880)
1,110,180	1,055,610	Corn Exchange Finance/Admin	1,304,960	(258,290)	1,046,670
196,200	196,120	Corn Exchange Front of House	265,350	(58,270)	207,080
139,770	139,680	Corn Exchange Marketing	332,620	(196,960)	135,660
278,250	278,130	Corn Exchange Technical	462,060	(184,090)	277,970
33,160	33,160	Events - Children's/Youth	31,340	(9,930)	21,410
11,120	11,120	Events - Senior Citizens	34,010	(22,050)	11,960
(11,220)	(11,220)	External Production Work	0	(11,670)	(11,670)
(190,470)	(110,440)	Folk Festival	1,072,530	(1,281,030)	(208,500)
101,610	96,490	Guildhall Civic Rooms (transferred from Property 1 Apr 06)	172,240	(82,600)	89,640
106,100	101,730	Junction CDC	101,900	0	101,900
150	150	Midsummer Fair	47,560	(46,870)	690
35,000	35,000	Summer in the City	74,130	(25,190)	48,940
1,497,810	1,513,400	Sub-Total	4,196,540	(2,813,680)	1,382,860

Community Development

COMMUNITY SERVICES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Community Development					
330,850	330,850	Leisure Voluntary Support	343,370	0	343,370
<u>330,850</u>	<u>330,850</u>		<i>Sub-Total</i>	0	343,370
<u>5,340,310</u>	<u>5,418,400</u>	PORTFOLIO TOTAL	8,419,350	(3,204,080)	5,215,270

COMMUNITY SERVICES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Com Dev & Health Portfolio					
Bereavement Services					
125,260	125,270	Bereavement Services Central Costs	457,430	0	457,430
(490,340)	(500,240)	Cambridge Crematorium	689,900	(1,485,040)	(795,140)
49,320	58,240	City of Cambridge Cemetery	137,680	(144,030)	(6,350)
53,300	53,300	Huntingdon Road Cemetery	55,430	0	55,430
(262,460)	(263,430)	Sub-Total	1,340,440	(1,629,070)	(288,630)
City Services General Fund					
83,320	83,320	Employment Foundation - Green Fingers	87,070	0	87,070
83,320	83,320	Sub-Total	87,070	0	87,070
Community Development					
32,170	56,170	Abbey Meadows Community School	4,000	0	4,000
38,430	38,600	Akeman Street Community House	46,860	(6,520)	40,340
243,460	243,750	Brown's Field Youth and Community Centre	275,110	(14,750)	260,360
106,650	106,550	Buchan Street Community Facility	134,160	(20,760)	113,400
18,500	18,480	Cherry Hinton Community School	4,000	0	4,000
1,006,380	990,510	Children & Young People's Service	1,096,370	(28,740)	1,067,630
917,670	907,420	Community Development Voluntary Support	946,230	0	946,230
86,110	86,130	Community Facilities	92,470	(1,560)	90,910
129,770	137,500	Equalities	125,110	0	125,110
25,750	25,750	Kings Hedges Neighbourhood Partnership	25,510	0	25,510
27,600	27,690	Lawrence Way Community Facility	28,890	0	28,890
114,110	113,050	Neighbourhood Community Development	125,420	(2,620)	122,800
61,540	61,490	Neighbourhood Community Plan	62,960	(860)	62,100

COMMUNITY SERVICES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Community Development					
10,110	10,110	Nuns Way Pavilion	10,940	(440)	10,500
39,590	39,520	Ross Street-St Philips	64,770	(15,250)	49,520
38,900	38,860	Shirley Community School	4,000	0	4,000
17,420	17,400	St Lukes Community School	4,000	0	4,000
10,180	10,120	St Matthews Play Centre	20,550	(9,000)	11,550
17,420	17,400	St Phillips Community School	4,000	0	4,000
367,550	367,200	The Meadows Community Centre	514,430	(155,400)	359,030
3,309,310	3,313,700	Sub-Total	3,589,780	(255,900)	3,333,880
Environmental Health					
301,600	301,120	Food Safety	317,510	(6,160)	311,350
3,770	3,770	Small Projects	3,920	0	3,920
314,040	289,860	Working Environment	339,970	(1,360)	338,610
619,410	594,750	Sub-Total	661,400	(7,520)	653,880
Policy and Projects					
304,540	292,690	Economic Policy Grants	292,180	0	292,180
37,740	30,990	Employment Foundation - Admin & Management	0	0	0
342,280	323,680	Sub-Total	292,180	0	292,180
4,091,860	4,052,020	PORTFOLIO TOTAL	5,970,870	(1,892,490)	4,078,380

COMMUNITY SERVICES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Housing Portfolio					
Environmental Health					
582,490	560,910	Housing Standards	605,260	(2,390)	602,870
582,490	560,910		Sub-Total	(2,390)	602,870
Housing Aid & Needs					
10,060	(1,510)	125 / 451 Newmarket Road - Revenue Costs	31,990	(33,830)	(1,840)
10,060	(1,510)		Sub-Total	(33,830)	(1,840)
Housing General Fund					
22,520	22,520	Bed and Breakfast	120,750	(97,330)	23,420
(7,030)	(7,030)	Bermuda Road Garages	0	(7,310)	(7,310)
69,990	84,980	CCC Choice Based Lettings (Revenue)	46,790	0	46,790
37,540	45,170	Choice Based Lettings	300,160	(239,890)	60,270
329,480	342,690	Contributions to/from HRA	356,400	0	356,400
115,600	115,620	Development	160,540	(40,250)	120,290
178,540	178,540	Grants to Housing Agencies	184,330	0	184,330
117,230	119,570	Home Aid	287,870	(149,800)	138,070
51,490	51,490	Homelessness Costs	47,640	0	47,640
439,380	416,960	Housing Options and Advice	408,800	(2,860)	405,940
25,070	0	Housing Reception	0	0	0
104,370	82,770	Housing Strategy	245,370	(142,950)	102,420
44,710	44,720	Racial Harassment	63,090	(16,530)	46,560
0	0	Rough Sleepers Strategy (ODPM Funded-Revenue)	400,000	(400,000)	0
153,710	165,580	Single Homeless/Rough Sleepers Co-ordination	169,570	0	169,570
0	35,000	Supporting People - L/Term Sheltered.	516,540	(481,540)	35,000

COMMUNITY SERVICES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Housing General Fund					
0	0	Supporting People - S/Term Temporary	508,240	(508,240)	0
31,730	0	Travellers	5,000	0	5,000
<u>1,714,330</u>	<u>1,698,580</u>	Sub-Total	<u>3,821,090</u>	<u>(2,086,700)</u>	<u>1,734,390</u>
Housing Strategy					
62,770	62,770	Anti Social Behaviour	61,960	0	61,960
107,680	107,690	Growth - Community Services	84,620	0	84,620
0	(20)	Sub-Regional Housing Strategy Co-ordinator	57,480	(57,480)	0
<u>170,450</u>	<u>170,440</u>	Sub-Total	<u>204,060</u>	<u>(57,480)</u>	<u>146,580</u>
<u>2,477,330</u>	<u>2,428,420</u>	PORTFOLIO TOTAL	<u>4,662,400</u>	<u>(2,180,400)</u>	<u>2,482,000</u>
<u>11,909,500</u>	<u>11,898,840</u>	COMMITTEE TOTAL	<u>19,052,620</u>	<u>(7,276,970)</u>	<u>11,775,650</u>

COMMUNITY SERVICES SCRUTINY COMMITTEE

Approved Savings - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
Arts & Recreation Portfolio					
Active Communities					
S1837	Increase income from commercial activity on parks and open spaces	(10,000)	(10,000)	(10,000)	(10,000)
S1838	Reduction in Active Communities staffing costs	(30,200)	0	0	0
S1839	Reduce expenditure on equipment and printing in sports development service	(13,300)	(13,300)	(13,300)	(13,300)
S2172	Procurement costs no longer required as a result of extending the Leisure Management contract	(50,000)	0	0	0
Arts & Entertainments					
S1877	Box Office - Increase booking fees	(20,000)	(20,000)	(20,000)	(20,000)
S1879	Corn Exchange - Catering concession guaranteed income/fee	(10,000)	(10,000)	(10,000)	(10,000)
S1880	Distribution Service Cost/Income	(5,000)	(5,000)	(5,000)	(5,000)
S1882	Guildhall Halls - income	(10,000)	(10,000)	(10,000)	(10,000)
S1883	Corn Exchange Orchestral Series cost savings	(10,000)	(10,000)	(10,000)	(10,000)
S1884	Arts & Entertainments staffing efficiencies	(21,000)	(21,000)	(21,000)	(21,000)
S2103	Folk Festival - increased income	(8,000)	(8,000)	(8,000)	(8,000)
Community Development					
S2102	Cash limit Leisure Grants Budget	(9,000)	(9,000)	(9,000)	(9,000)
Community Development & Health Portfolio					
Bereavement Services					
S2008	Increase in cremation activity	(51,000)	(51,000)	(51,000)	(51,000)
Community Development					
S1922	Cash limit Community Development Grants Budget	(21,000)	0	0	0
S1923	Review of Joint Use Schools - support for user groups	(52,620)	(52,620)	(52,620)	(52,620)
S1924	Deletion of Partnership Project with the Ormiston Trust	(8,470)	(8,470)	(8,470)	(8,470)
S1925	Restructuring of the Management and Administration of Grants, Support Services and Children and Young Peoples' Participation Service	(65,230)	(71,580)	(71,580)	(71,580)
S1926	Reduction in Community Development Supplies and Service and other Revenue Budgets	(27,000)	(27,000)	(27,000)	(27,000)
S2142	Cash limit Community Development and Leisure Grants Budget	0	(21,000)	(21,000)	(21,000)
Policy & Projects					
S2013	Savings on Economic Inclusion Grants	(11,840)	(11,840)	(11,840)	(11,840)
S2014	Economic Inclusion grants - hold at 2008/09 levels	(12,090)	(12,090)	(12,090)	(12,090)
	Sub Total c/f	(445,750)	(371,900)	(371,900)	(371,900)

COMMUNITY SERVICES SCRUTINY COMMITTEE

Approved Savings - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
	Sub Total b/f	(445,750)	(371,900)	(371,900)	(371,900)
Housing Portfolio					
Environmental Health					
S1898	Salary savings as a result of turnover within the Environmental Services Budget	(6,000)	(6,000)	(6,000)	(6,000)
Housing General Fund					
S1791	PCT funding for the Home Aid Agency for 2009/10	(16,000)	0	0	0
S1792	Savings delivered as a result of restructure of the Home Aid Service	(4,460)	(4,460)	(4,460)	(4,460)
S1793	Reduction in payment for Needs Register medical assessments	(5,800)	(5,800)	(5,800)	(5,800)
S1794	Reduction in budget for temporary housing	(5,900)	(5,900)	(5,900)	(5,900)
S1795	Reduction in budget required for discretionary rate relief for Voluntary Organisations due to their changing circumstances	(1,350)	(1,350)	(1,350)	(1,350)
S1796	Removal of 18.5 hours of an ASB Special Project Officer	(3,630)	(3,630)	(3,630)	(3,630)
S1797	Savings delivered by restructuring the Housing Business Team	(14,940)	(14,940)	(14,940)	(14,940)
S1830	Staff recruitment and retention savings in Housing General Fund Services	(3,030)	(3,030)	(3,030)	(3,030)
S2018	Removal of budget allocation for the running costs of a Travellers Site.	(28,000)	(33,000)	(33,000)	(33,000)
S2123	Hold Strategy Manager (Growth) post vacant for 2009/10 and 2010/11, retaining resources for alternative interim arrangements.	(25,530)	(25,530)	0	0
S2124	Temporary removal of 2 days per week of a Strategy Officer for 2009/10, increasing to 5 days per week for 2010/11.	(7,910)	(19,540)	0	0
Savings Total		(568,300)	(495,080)	(450,010)	(450,010)

COMMUNITY SERVICES SCRUTINY COMMITTEE

Unavoidable Revenue Bids - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
Arts & Recreation Portfolio					
Arts & Entertainments					
UR1876	Box Office-Decrease income target for ticket booking fees	20,000	20,000	20,000	20,000
Active Communities					
UR1836	Enforcement to support regulation of punting	10,000	0	0	0
UR2171	Additional utility costs arising from the extension of the Leisure Management contract	0	51,500	103,000	103,000
Community Development & Health Portfolio					
Bereavement Services					
UR2006	Decline in cemetery activity	18,000	18,000	18,000	18,000
Environmental Health					
UR1894	Adjustment to salaries within the Environmental Services section as a result of turnover	5,500	5,500	5,500	5,500
Housing Portfolio					
Environmental Health					
UR1917	Government approved software/toolkit to report on National Indicator 187- Tackling Fuel Poverty - People receiving income based benefits living in homes with a low energy efficiency rating.	2,500	2,500	2,500	2,500
UR1918	Safer Homes Scheme bid in line with the LPSA reward grant to extend the scheme to include handy person	10,000	10,000	0	0
Housing General Fund					
UR1978	Reduction anticipated in Home Aid fee income due to reduced grant budget available as part of Housing Capital Programme Review.	18,380	18,380	18,380	18,380
Bids Total		84,380	125,880	167,380	167,380

ENVIRONMENT SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Climate & Growth Portfolio					
Development Services					
0	0	Building Control Fee Earning	590,360	(590,360)	0
277,440	256,780	Building Control Other	321,520	(2,640)	318,880
10,220	10,210	Considerate Contractors Scheme	32,980	(24,430)	8,550
704,630	1,204,060	Development Control	1,681,310	(430,080)	1,251,230
0	0	Local Delivery Vehicle (LDV) Funding - Major Sites	420,350	(420,350)	0
992,290	1,471,050	Sub-Total	3,046,520	(1,467,860)	1,578,660
Joint Urban Design					
0	78,580	Head of Joint Urban Design	110,820	0	110,820
0	0	Local Delivery Vehicle (LDV) Funding - Joint Urban Design Team	113,540	(113,540)	0
0	78,580	Sub-Total	224,360	(113,540)	110,820
Other					
0	8,920	Quayside/Scudamores Legal Fees	0	0	0
51,060	47,060	Urban Growth Project Manager	52,050	0	52,050
51,060	55,980	Sub-Total	52,050	0	52,050

ENVIRONMENT SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Parking Services					
(52,980)	(32,240)	Adam & Eve Street Car Park	70,080	(122,310)	(52,230)
(41,150)	(49,750)	Castle Hill Car Park	81,130	(143,990)	(62,860)
293,100	521,320	Grafton Centre East	1,650,390	(1,309,610)	340,780
56,200	75,160	Grafton Centre West	618,110	(726,130)	(108,020)
(561,860)	(793,230)	Grand Arcade (Lion Yard Car Park)	2,674,250	(3,246,950)	(572,700)
(2,170)	(1,600)	Gwydir Street Car Park	39,580	(42,400)	(2,820)
54,800	54,800	Other Car Parks	55,810	0	55,810
112,700	39,060	Park Street Car Park	922,470	(1,041,910)	(119,440)
194,900	178,080	Queen Anne Terrace Car Park	657,340	(626,520)	30,820
3,440	3,720	Riverside Car Park	5,840	(2,120)	3,720
53,050	53,020	Shopmobility-Grafton	61,400	(1,960)	59,440
79,100	52,180	Shopmobility-Grand Arcade	94,950	(43,680)	51,270
36,260	0	Shopmobility-Lion Yard (Grand Arcade S106 funded)	0	0	0
225,390	100,520		6,931,350	(7,307,580)	(376,230)
		Sub-Total			

ENVIRONMENT SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Policy and Projects					
0	0	Cambridgeshire Horizons Funding	76,220	(76,220)	0
540,950	551,650	Conservation & Design	643,660	(56,430)	587,230
97,390	98,600	Economic Policy	131,420	(27,660)	103,760
65,340	65,340	Environmental Grants	67,950	0	67,950
39,400	39,340	Local Nature Reserves	7,770	0	7,770
0	165,060	Planning Delivery Grant Improvements	728,130	(720,630)	7,500
383,540	372,160	Planning Policy	412,280	(6,000)	406,280
11,330	8,330	Planning Policy Consultants	8,780	0	8,780
397,890	403,930	Research & Information	456,510	(17,990)	438,520
205,410	207,010	Sustainable City	228,730	0	228,730
10,560	20,560	Sustainable City Grants	10,980	0	10,980
271,050	239,970	Transport Policy Management	0	0	0
515,090	384,560	Urban Design	846,970	(131,420)	715,550
<u>2,537,950</u>	<u>2,556,510</u>	<i>Sub-Total</i>	<u>3,619,400</u>	<u>(1,036,350)</u>	<u>2,583,050</u>
Street Services					
28,390	28,390	Bus Shelters	29,530	0	29,530
<u>28,390</u>	<u>28,390</u>	<i>Sub-Total</i>	<u>29,530</u>	<u>0</u>	<u>29,530</u>

ENVIRONMENT SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Transport Services					
1,226,330	1,978,530	Concessionary Fares	2,721,110	(674,970)	2,046,140
1,670	1,670	Cycleways-General	1,730	0	1,730
69,010	69,010	Ditching Maintenance	106,010	(34,150)	71,860
77,850	97,740	Highway Schemes General	77,920	0	77,920
104,260	104,260	Park & Ride Scheme Cowley Road	104,260	0	104,260
113,680	113,680	Public Transport Subsidy	117,630	0	117,630
16,090	16,090	Street Name Plates	19,790	0	19,790
160,600	133,600	Taxicard Service	149,960	(24,000)	125,960
31,730	31,730	Transport Initiatives for Disabled	33,000	0	33,000
8,750	8,750	Walking & Cycling Strategy	9,100	0	9,100
1,809,970	2,555,060		3,340,510	(733,120)	2,607,390
		Sub-Total			
5,645,050	6,846,090	PORTFOLIO TOTAL	17,243,720	(10,658,450)	6,585,270

ENVIRONMENT SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Env. & Waste Svces Portfolio					
Environmental Health					
150,130	154,670	Contaminated Land	134,230	(1,710)	132,520
215,310	228,270	Control of Air Pollution	212,230	(6,550)	205,680
162,560	158,580	Control of Disease	176,440	(7,980)	168,460
141,690	136,370	Control of Dogs	146,150	(3,200)	142,950
355,740	322,930	Control of Pollution	395,310	(32,960)	362,350
18,320	9,780	Gambling Act	33,510	(21,800)	11,710
29,080	31,020	Liquor Licensing	196,530	(149,560)	46,970
130,220	130,840	Out of Hours	135,410	0	135,410
0	0	Public Control - Private Hire Vehicles	90,130	(90,130)	0
0	0	Public Control - Taxis	147,050	(147,050)	0
1,203,050	1,172,460	Sub-Total	1,666,990	(460,940)	1,206,050
Street Services					
298,380	298,380	City Ranger	310,320	0	310,320
612,910	552,840	Conveniences	565,710	0	565,710
146,640	181,600	Public Realm Enforcement Officer	147,240	0	147,240
1,706,680	1,707,570	Street Cleansing	1,776,690	0	1,776,690
2,764,610	2,740,390	Sub-Total	2,799,960	0	2,799,960
Waste Strategy					
1,545,390	1,435,400	Recycling	2,303,950	(589,860)	1,714,090
17,310	26,460	Recycling Publicity	24,240	0	24,240
1,135,680	1,019,890	Waste Strategy	1,232,490	(282,930)	949,560
2,698,380	2,481,750	Sub-Total	3,560,680	(872,790)	2,687,890

ENVIRONMENT SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
<u><u>6,666,040</u></u>	<u><u>6,394,600</u></u>	PORTFOLIO TOTAL	<u><u>8,027,630</u></u>	<u><u>(1,333,730)</u></u>	<u><u>6,693,900</u></u>
<u><u>12,311,090</u></u>	<u><u>13,240,690</u></u>	COMMITTEE TOTAL	<u><u>25,271,350</u></u>	<u><u>(11,992,180)</u></u>	<u><u>13,279,170</u></u>

ENVIRONMENT SCRUTINY COMMITTEE

Approved Savings - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
Climate Change & Growth Portfolio					
Development Services					
S1958	Building Control - Withdraw Access Grant Fund	(15,600)	(15,600)	(15,600)	(15,600)
S1959	Building Control - Three year freeze on vacant post for Assistant Building Control Surveyor	(14,460)	(14,460)	(14,460)	0
S1961	Development Control - Staff salary and other adjustments	(61,710)	(61,710)	(61,710)	(61,710)
S1962	Development Control - Freeze two vacant Planning posts for three years	(70,110)	(70,110)	(70,110)	0
S2058	Development Control - Fee income from Planning Conditions Discharge Requests	(10,000)	(10,000)	(10,000)	(10,000)
S2062	Development Control - Photocopying costs	0	(2,000)	(2,000)	(2,000)
Environment & Planning - Customer & Support Services					
S1864	Miscellaneous supplies & services	(4,190)	(4,190)	(4,190)	(4,190)
Parking Services					
S2022	The result of a full service review of Car Park services delivering efficiency gains.	(433,130)	(301,130)	(301,130)	(301,130)
S2183	Shopmobility service restructure	0	(30,000)	(30,000)	(30,000)
Policy and Projects					
S1863	Saving from recruitment of Urban Growth Project Manager (fixed-term) post	(4,000)	(4,000)	0	0
S1936	Policy & Projects Consultations Budget - savings	(3,000)	(3,000)	(3,000)	(3,000)
S1945	Savings in future Policy & Projects Salaries	(25,150)	(25,150)	(25,150)	(25,150)
S1951	Taxicard Repairs and Renewal fund no longer required	(28,210)	(4,210)	(4,210)	(4,210)
S1953	Taxicard savings	(12,850)	(12,850)	(12,850)	(12,850)
S1954	Reduction in transport publicity budget	(600)	(600)	(600)	(600)
S2099	Application of LAPE surplus towards cost of Concessionary Fares scheme	(142,370)	0	0	0
S2146	Bus Concessionary Fares - review of costs	(30,000)	(30,000)	(30,000)	(30,000)
S2150	Environment & Planning - savings on R&R budgets	(10,000)	0	0	0
S2151	Environment & Planning - savings on Member Training budget	(7,500)	0	0	0
S2152	Environmental Improvement Programme - saving of capital salaries	(105,000)	(105,000)	0	0
Environmental & Waste Services Portfolio					
Environmental Health					
S1896	Salary savings within the Environmental Services section	(14,000)	(14,000)	(14,000)	(14,000)
S2159	Environment & Planning - savings on R&R budgets	(21,500)	(21,500)	0	0
S2167	Saving on Police out of hours dogs contract	(5,000)	(5,000)	(5,000)	(5,000)
	Sub Total c/f	(1,018,380)	(734,510)	(604,010)	(519,440)

ENVIRONMENT SCRUTINY COMMITTEE

Approved Savings - Included in 2009/10 Budget

Ref	Description	2009/10	2010/11	2011/12	2012/13
	Sub Total b/f	(1,018,380)	(734,510)	(604,010)	(519,440)
	Street Services				
S1891	Savings achieved by reducing the use of temporary, agency staff.	(5,260)	(5,260)	(5,260)	(5,260)
S1900	Public Conveniences additional income	(33,000)	(33,000)	(33,000)	(33,000)
S2024	Suspension of Pee Pods deployment at weekend.	(9,500)	0	0	0
	Waste Management Services				
S1885	Abandoned Vehicle service savings	(42,500)	(42,500)	(42,500)	(42,500)
S1890	Reduction in maintenance costs of 3 Refuse Collection Vehicles	(23,990)	(15,000)	(6,000)	0
S1893	Increased profit from commercial waste services.	(64,690)	0	0	0
S1901	Increased recycling credit for the material collected through Recycling Points (Bring scheme)	(9,090)	(9,090)	(9,090)	(9,090)
S1903	Increased income from materials collected though the Recycling Points (Bring schemes)	(6,240)	(6,240)	(6,240)	(6,240)
S2080	The net saving as a result of the introduction of change to the dry recycling scheme in November 2009	(57,000)	3,410	3,410	3,410
	Savings Total	(1,269,650)	(842,190)	(702,690)	(612,120)

ENVIRONMENT SCRUTINY COMMITTEE

Approved Unavoidable Revenue Bids - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
Climate Change & Growth Portfolio					
Development Services					
UR1964	Development Control - Reduced fee income against budget	655,080	549,080	59,080	(128,420)
Environment & Planning - Customer & Support Services					
UR1865	Reduction in Income - Photocopying and Document Sales	10,500	15,760	15,760	15,760
Parking Services					
UR2049	Installation of a Corrosion Monitoring system into Park Street car park (Revenue Bid associated with original Capital Bid)	1,500	1,500	1,500	1,500
Policy & Projects					
UR1934	Additional funding required to meet the cost of the Concessionary Fares scheme	64,000	64,000	64,000	64,000
UR2090	To increase the concession for bus pass holders travelling on Cambridge Dial-a-Ride services to £2.60 in line with the proposed increase in the value of Taxicard vouchers	770	770	770	770
UR2188	Additional funding required to meet the cost of the Concessionary Fares scheme	79,000	79,000	79,000	79,000
Environmental & Waste Services Portfolio					
Waste Management Services					
UR1892	Cost Neutral Bid for a part time Commercial Waste Administrative Officer on a 1 year fixed term contract.	0	0	0	0
UR1916	Repair and Renewal contribution to capital investment of wheeled bins for provision of recycling at flats	10,500	18,500	18,500	18,500
Bids Total		821,350	728,610	238,610	51,110

STRATEGY & RESOURCES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Customer Serv & Res Portfolio					
City Services General Fund					
(7,750)	(7,750)	City Services Trading Income	0	(8,060)	(8,060)
(7,750)	(7,750)	Sub-Total	0	(8,060)	(8,060)
Democratic Services					
152,340	134,730	Elections	75,260	0	75,260
145,290	126,500	Electoral Registration	127,650	(2,260)	125,390
297,630	261,230	Sub-Total	202,910	(2,260)	200,650
Economic Development & Tourism					
114,280	116,260	City Centre Management	124,210	(8,500)	115,710
(347,240)	(372,260)	Markets	317,760	(661,650)	(343,890)
(130,600)	(130,600)	Package Tour Scheme	0	(135,820)	(135,820)
543,650	574,430	Tourism	805,540	(183,080)	622,460
180,090	187,830	Sub-Total	1,247,510	(989,050)	258,460
Finance General					
(3,113,950)	(3,550,880)	Finance General	9,000	(1,012,600)	(1,003,600)
(3,113,950)	(3,550,880)	Sub-Total	9,000	(1,012,600)	(1,003,600)
Human Resources					
0	0	Employee Travel Plan	24,770	(24,770)	0
0	0	Sub-Total	24,770	(24,770)	0

STRATEGY & RESOURCES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
IT Contract Mgmt- Others					
92,880	129,880	Document Image Processing (DIP)	258,510	0	258,510
99,220	99,220	IT Corporate Strategy	83,170	0	83,170
192,100	229,100		Sub-Total 341,680	0	341,680
Legal Services					
69,220	59,020	Land Charges/Searches	256,520	(197,150)	59,370
69,220	59,020		Sub-Total 256,520	(197,150)	59,370

STRATEGY & RESOURCES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Property Services					
(191,510)	(178,510)	Barnwell Drive-excl Barnwell House	29,950	(196,870)	(166,920)
(47,500)	(50,500)	Barnwell House Offices	43,590	(94,540)	(50,950)
(18,470)	(18,470)	Buchan Street Shops	2,180	(22,030)	(19,850)
(2,059,190)	(2,078,560)	Car Parks	543,380	(2,616,860)	(2,073,480)
(27,130)	(27,130)	Cheddars Lane	2,780	(29,240)	(26,460)
(73,200)	(79,200)	Cowley Road Enterprise Plots	830	(79,810)	(78,980)
16,980	(2,030)	Cowley Road/Milton Road	24,170	(20,000)	4,170
(125,150)	(125,150)	Dales Brewery	26,210	(144,010)	(117,800)
(59,780)	(59,780)	Ditton Lane Shops	2,350	(61,930)	(59,580)
7,030	7,030	Energy Conservation	7,310	0	7,310
1,540	1,540	Grand Arcade Project	42,970	(42,970)	0
(109,220)	(111,220)	Gwydir St Workshops/Offices	25,620	(151,330)	(125,710)
(5,070)	(5,070)	Hooper Street Garages	810	(5,840)	(5,030)
(25,460)	(25,460)	Jedburgh Court (ex K H Depot)	5,650	(32,900)	(27,250)
(148,760)	(148,760)	Lion Yard Development - S.End	0	(148,760)	(148,760)
(19,040)	(18,320)	Llandaff Chambers	8,290	(24,120)	(15,830)
(89,750)	(99,750)	Orwell Furlong	26,540	(131,470)	(104,930)
(58,120)	(51,120)	Orwell House Offices-Internal	76,430	(119,360)	(42,930)
(1,391,790)	(1,477,650)	Other Commercial Properties	653,170	(2,147,110)	(1,493,940)
(7,990)	(7,990)	Other Domestic Properties	5,480	(13,230)	(7,750)
(114,900)	(114,890)	Other-Garages Land etc	18,570	(135,910)	(117,340)
(917,620)	(977,620)	Other Industrial Properties	227,860	(1,140,510)	(912,650)
(102,320)	(102,320)	Robert Davies Court	13,320	(111,020)	(97,700)
(152,670)	(152,670)	Ronald Rolph Court	23,320	(193,240)	(169,920)
510	510	St Anthony/Eligius Almshouse	530	0	530
(1,423,500)	(1,368,500)	The Lion Yard	2,700	(1,412,470)	(1,409,770)

STRATEGY & RESOURCES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Property Services					
<u>(7,142,080)</u>	<u>(7,271,590)</u>		<u>Sub-Total</u>	<u>1,814,010</u>	<u>(9,075,530)</u>
Revenue Services					
297,790	260,720	Council Tax Benefits	6,689,740	(6,388,300)	301,440
1,233,030	1,195,930	Local Taxation	1,637,260	(416,710)	1,220,550
1,560	0	Rate Collection Cost/NNDR	0	0	0
736,570	735,470	Rent Allowances & Rent Rebates	31,263,310	(30,371,740)	891,570
<u>2,268,950</u>	<u>2,192,120</u>		<u>Sub-Total</u>	<u>39,590,310</u>	<u>(37,176,750)</u>
Strategy & Partnerships					
0	62,020	Customer Access Strategy - Customer Service Centre	1,676,200	(1,676,200)	0
<u>0</u>	<u>62,020</u>		<u>Sub-Total</u>	<u>(1,676,200)</u>	<u>0</u>
<u>(7,255,790)</u>	<u>(7,838,900)</u>	PORTFOLIO TOTAL	<u>45,162,910</u>	<u>(50,162,370)</u>	<u>(4,999,460)</u>
Strategy Portfolio					
Central Costs					
(664,460)	(431,090)	Central Provisions to be Allocated	(1,581,820)	0	(1,581,820)
0	(590,910)	Pensions - FRS17 adjustment	0	(590,910)	(590,910)
<u>(664,460)</u>	<u>(1,022,000)</u>		<u>Sub-Total</u>	<u>(590,910)</u>	<u>(2,172,730)</u>
City Services General Fund					
428,390	372,560	CCTV	842,390	(534,700)	307,690
<u>428,390</u>	<u>372,560</u>		<u>Sub-Total</u>	<u>(534,700)</u>	<u>307,690</u>

STRATEGY & RESOURCES SCRUTINY COMMITTEE

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Expenditure £	2009/10 Budget Income £	2009/10 Budget Net Total £
Corporate & Democratic Core					
2,318,040	1,530,400	Corporate & Democratic Core - CM	1,764,010	0	1,764,010
0	788,640	Corporate & Democratic Core - DRM	545,200	0	545,200
0	469,630	Director of Customer and Democratic Services	542,620	(37,590)	505,030
937,620	938,210	Support Services Trading Balances	(55,000)	0	(55,000)
3,255,660	3,726,880	Sub-Total	2,796,830	(37,590)	2,759,240
Customer Access					
0	(62,020)	Customer Service Centre Restructuring	1,228,180	(1,230,860)	(2,680)
0	(62,020)	Sub-Total	1,228,180	(1,230,860)	(2,680)
Economic Development & Tourism					
0	0	Control of Street Trading	62,860	(62,860)	0
0	0	Sub-Total	62,860	(62,860)	0
Housing General Fund					
148,290	148,910	Community Safety	200,310	(44,290)	156,020
148,290	148,910	Sub-Total	200,310	(44,290)	156,020
Strategy & Partnerships					
104,840	70,530	Best Value - Corporate	111,070	(31,310)	79,760
10,500	32,830	Democratic Innovations	23,190	0	23,190
115,340	103,360	Sub-Total	134,260	(31,310)	102,950
3,283,220	3,267,690	PORTFOLIO TOTAL	3,683,010	(2,532,520)	1,150,490
(3,972,570)	(4,571,210)	COMMITTEE TOTAL	48,845,920	(52,694,890)	(3,848,970)

STRATEGY & RESOURCES SCRUTINY COMMITTEE

Approved Savings - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
Customer Services & Resources Portfolio					
S2170	Reduction in publications, advertising and marketing budgets across all council departments	(75,000)	(75,000)	0	0
Accountancy & Support Services					
S1919	Saving achieved on external insurance cover premiums on re-tendering - General Fund share	(75,000)	(75,000)	(75,000)	(75,000)
S1956	Saving in bank charges to the Council	(3,000)	(3,000)	(3,000)	(3,000)
S2041	Project outcome, following initial discussions with the Executive Councillor, from the 2008 Service review of Accountancy and Support Services - anticipated General Fund share	(51,000)	(68,000)	(68,000)	(68,000)
City Services External Trading					
S2023	Amendment to the fuel price increase provision included in the MTS	(65,000)	(65,000)	(65,000)	(65,000)
City Services Internal Trading					
S2155	Repair and Renewals Fund Review	(55,000)	0	0	0
Democratic Services					
S1851	Restructure in Democratic Services - salary saving	(9,090)	(9,090)	(9,090)	(9,090)
S1852	Restructure of Democratic services	(19,800)	(19,800)	(19,800)	(19,800)
S2193	Members' Allowances	(7,300)	(7,300)	(7,300)	(7,300)
Human Resources					
S1841	Saving on Staff General budget - Childcare Subsidy	(12,000)	(22,000)	(42,000)	(57,000)
S1842	Saving on Staff General budget - HR related Equal Opportunities budget	(1,000)	(1,000)	(1,000)	(1,000)
S1843	Saving on HR salary budget, deletion of vacant HR administrator post	(22,000)	(22,000)	(22,000)	(22,000)
S1845	Saving on Recruitment budget	(3,000)	(3,000)	(3,000)	(3,000)
S1846	Savings on Travel Plan budget	(10,000)	(10,000)	(10,000)	(10,000)
S2129	Review of Essential Car User Allowances	(30,000)	(75,000)	(100,000)	(100,000)
S2131	Review of Learning & Development spend	(125,000)	(125,000)	0	0
IT Contract Management					
S1970	ICT Client miscellaneous budget savings	(10,170)	(10,170)	(10,170)	(10,170)
S2141	One year reduction in R&R provision to corporate software	(100,000)	0	0	0
	Sub Total c/f	(673,360)	(590,360)	(435,360)	(450,360)

STRATEGY & RESOURCES SCRUTINY COMMITTEE

Approved Savings - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
	Sub Total b/f	(673,360)	(590,360)	(435,360)	(450,360)
	Legal Services & Land Charges				
S1867	Legal Services - Staffing savings arising from Service Review	(34,980)	(34,980)	(34,980)	(34,980)
	Parking Services				
S2182	Reduction in overhead costs following anticipated transfer of Local Authority Parking Enforcement to the County Council	0	(100,000)	(100,000)	(100,000)
	Procurement				
S1997	Savings to Procurement budgets	(2,030)	(2,030)	(2,030)	(2,030)
	Property & Building Services				
S1840	Property Services - salary and on cost savings	(7,320)	(7,320)	(7,320)	(7,320)
S1861	Admin Buildings Savings	(16,000)	(16,000)	(16,000)	(16,000)
S1862	Property - Technical Services Savings	(2,500)	(2,500)	(2,500)	(2,500)
S1996	Commercial Properties - increased rental income and maintenance savings	(64,620)	(32,670)	(32,670)	(32,670)
	Revenue Services				
S1854	Increase in Council Tax costs recovered	(10,000)	(10,000)	(10,000)	(10,000)
S1856	Revenue and Benefit Services' contributions to various R&R funds - one off savings	(35,270)	0	0	0
S1858	Revenue and Benefit Services - Supplies and Services - Savings	(15,000)	(15,000)	(15,000)	(15,000)
	Strategy & Partnerships				
S1868	Customer and Democratic Services Finance Support Team	(3,500)	(3,500)	(3,500)	(3,500)
S2156	Finance Assistant - Saving of half a post	(8,500)	(8,500)	(8,500)	(8,500)
	Strategy Portfolio				
	Strategy & Partnerships				
S1871	Strategy & Partnerships Service Review - on-going savings	(32,840)	(32,840)	(32,840)	(32,840)
S1873	Reduction in departmental overhead costs	(12,000)	(12,000)	(12,000)	(12,000)
S1874	Corporate Marketing - web team	(29,000)	(29,000)	(29,000)	(29,000)
S2126	Miscellaneous office savings	(1,500)	(1,500)	0	0
S2157	Freezing the vacant Strategy Officer post for 18 months	(27,300)	(13,700)	0	0
	CCTV				
S2011	Efficiency gains following CCTV Service Review	(147,820)	(147,820)	(147,820)	(147,820)
	Savings Total	(1,123,540)	(1,059,720)	(889,520)	(904,520)

STRATEGY & RESOURCES SCRUTINY COMMITTEE

Approved Unavoidable Revenue Bids - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
Customer Services & Resources Portfolio					
Accountancy and Support Services					
UR2180	Estimated interest payable on loan from Public Works Loan Board	0	28,600	28,600	28,600
Democratic Services					
UR1850	Procurement of an information management system covering the decision making process	12,000	12,000	12,000	12,000
Parking Services					
UR2189	Under-recovery of overhead costs following anticipated transfer of Local Authority Parking Enforcement to the County Council	35,000	140,000	140,000	140,000
Procurement					
UR2122	Procurement – re-profiling of staffing budget	0	0	32,000	0
Bids Total		47,000	180,600	212,600	180,600

SUMMARY

OF

**HOUSING
REVENUE
ACCOUNT**

SERVICES

HOUSING REVENUE ACCOUNT

Subjective Analysis

2008/09 Original Budget £	2008/09 Revised Budget £		2009/10 Budget Net Total £
Expenditure			
5,219,300	5,617,660	Management and Supervision (General)	4,961,660
1,963,620	1,933,190	Management and Supervision (Special)	1,980,230
5,551,120	5,700,820	Repairs & Maintenance	5,764,910
51,900	50,020	Capital Financing	55,650
7,590,790	8,010,630	Depreciation - Transfer to Major Repairs Reserve	8,010,630
545,100	545,100	Debt Redemption Premium	545,520
1,378,480	1,378,480	Direct Revenue Financing	3,000,870
11,774,820	11,796,030	Negative Subsidy	11,605,780
383,220	362,850	Other	380,880
34,458,350	35,394,780	TOTAL EXPENDITURE	36,306,130
Income			
(26,968,590)	(27,086,710)	Gross Rent	(28,805,000)
(634,710)	(629,420)	Gross Rent Garages	(654,600)
(534,930)	(491,530)	Other Land and Premises Rents	(511,010)
(1,881,660)	(1,866,110)	Service Charges	(1,887,330)
(439,090)	(478,780)	Interest Receipts	(195,410)
(215,020)	(215,020)	Right to Buy Capitalisation	(186,070)
(3,000)	(3,000)	De-Minimus Capital Receipts	(3,000)
(2,705,010)	(3,124,850)	Adjustment for Depreciation in Respect of MRA.	(2,962,680)
(233,650)	(233,650)	FRS17 Adjustment	(244,630)
(342,690)	(342,690)	Contributions To / (From) General Fund	(356,400)
(33,958,350)	(34,471,760)	TOTAL INCOME	(35,806,130)
500,000	923,020	TOTAL TRANSFER (TO) / FROM WORKING BALANCES	500,000

HOUSING REVENUE ACCOUNT

Approved Savings - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
S1798	Anticipated 3% saving in SLAs	(1,230)	(1,230)	(1,230)	(1,230)
S1799	Savings due to staffing changes in Technical Services	(20,500)	(20,500)	(20,500)	(20,500)
S1800	Savings at 3% are anticipated in Grounds Maintenance Contracts	(7,040)	(7,040)	(7,040)	(7,040)
S1802	Transfer of Orchard Housing Management System Support from SERCO back in-house	(12,510)	(12,510)	(12,510)	(12,510)
S1803	Net savings in the Temporary Housing Service	(13,100)	(13,100)	(13,100)	(13,100)
S1807	Net savings in the Independent Living Service for Sheltered Housing	(23,030)	(23,030)	(23,030)	(23,030)
S1808	Net savings in the Floating Support Service	(1,020)	(1,020)	(1,020)	(1,020)
S1810	Removal of 18.5 hours of an ASB Special Project Officer	(10,340)	(10,340)	(10,340)	(10,340)
S1811	Savings in the Independent Living Service Management Costs	(8,240)	(8,240)	(8,240)	(8,240)
S1812	Additional rent income for 2008/09 and 2009/10 onwards	(41,110)	(41,110)	(41,110)	(41,110)
S1814	Savings delivered by restructuring the Housing Business Team	(42,530)	(42,530)	(42,530)	(42,530)
S1815	Reduction in Legal SLA to the HRA	(18,410)	(18,410)	(18,410)	(18,410)
S1816	Phasing out of Supporting People Protection	(2,580)	(2,580)	(2,580)	(2,580)
S1817	Removal of budget for East Chesterton Estate Office	(2,120)	(2,120)	(2,120)	(2,120)
S1818	Reduction in horticultural / tree works / estate management and removal of communications equipment and estate painting budget	(8,810)	(8,810)	(8,810)	(8,810)
S1819	Operational savings in Estate Caretaking across the City	(3,310)	(3,310)	(3,310)	(3,310)
	Sub Total c/f	(215,880)	(215,880)	(215,880)	(215,880)

HOUSING REVENUE ACCOUNT

Approved Savings - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
	Sub Total b/f	(215,880)	(215,880)	(215,880)	(215,880)
S1823	Income generated via recovery of rechargeable repairs	(5,000)	(5,000)	(5,000)	(5,000)
S1824	Reduction in day to day and void repair budgets	(40,000)	(40,000)	(40,000)	(40,000)
S1827	Staff savings at Ditchburn Place	(24,200)	(24,200)	(24,200)	(24,200)
S1828	Restructure of Housing Officer roles at City Homes North	(11,670)	(11,670)	(11,670)	(11,670)
S1829	Savings at 3% are anticipated in Contract Cleaning Services	(6,820)	(6,820)	(6,820)	(6,820)
S1831	3% saving in SLAs from other Council Departments	(8,640)	(8,640)	(8,640)	(8,640)
S1832	Staff recruitment and retention savings in HRA General Management Services	(13,260)	(13,260)	(13,260)	(13,260)
S1833	Anticipated 3% saving in SLAs from other Council Departments	(1,250)	(1,250)	(1,250)	(1,250)
S1834	Removal of operational budgets for Simons and Tiverton House	(70,100)	(70,100)	(70,100)	(70,100)
S1920	Saving achieved on external insurance cover premiums on re-tendering - HRA share	(25,000)	(25,000)	(25,000)	(25,000)
S1982	Proposed reductions in Tenant Participation Costs	(4,920)	(4,920)	(4,920)	(4,920)
S2042	Anticipated reduction in the level of Negative Housing Subsidy payable for 2009/10	(315,800)	(315,800)	(315,800)	(315,800)
S2056	Projected outcome, following initial discussions with the Exec Cllr, regarding the 2008 Service Review of Accountancy and Support Services - anticipated HRA share.	(9,000)	(12,000)	(12,000)	(12,000)
S2092	Pay Award for 2009/10 assumed at 1.5% for all HRA direct staff and recharged services	(38,070)	(38,070)	(38,070)	(38,070)
	Savings Total	(789,610)	(792,610)	(792,610)	(792,610)

HOUSING REVENUE ACCOUNT

Approved Unavoidable Revenue Bids - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
UR1804	Reduction in income to Temporary Housing from Supporting People	12,770	12,770	12,770	12,770
UR1805	Reduction in income for Community Alarms	10,040	10,040	10,040	10,040
UR1806	Reduction in income to Independent Living Sheltered Service from Supporting People	18,180	18,180	18,180	18,180
UR1809	Reduction in income to Floating Support Service from Supporting People	12,600	12,600	12,600	12,600
UR1813	Reduction in ability to capitalise costs against right to buy receipts	28,950	28,950	28,950	28,950
UR1825	Energy Performance Certificate production	7,000	7,000	7,000	7,000
UR1826	Reduction in income to Ditchburn Place from Supporting People and the PCT	24,070	24,070	24,070	24,070
UR1989	Reduction in garage rental income	5,500	5,500	5,500	5,500
UR1991	Reduction in service charge income to the HRA	68,890	68,890	68,890	68,890
UR2043	Anticipated net reduction in interest receipts on investments to the HRA	266,360	266,360	266,360	266,360
UR2088	Provision for the additional fuel costs to the HRA resulting from the Pre-Budget Statement increases in fuel duty	7,640	8,460	9,280	10,090
Unavoidable Revenue Bids Total		462,000	462,820	463,640	464,450

Approved Revenue Bids - Included in 2009/10 Budget

Ref	Description	2009/10 £	2010/11 £	2011/12 £	2012/13 £
B1801	Resources to enable project management of a review of the existing Housing Management Information System	50,000	25,000	0	0
B1822	Maintenance of disabled adaptations in HRA stock	10,000	10,000	10,000	10,000
B2044	Increased DRF (Direct Revenue Funding of Capital Expenditure) in 2009/10	107,910	135,090	159,270	158,460
Bids Total		167,910	170,090	169,270	168,460

SUMMARY

OF

**CAPITAL
PLAN**

CAPITAL PLAN

£000's	Spend in				2011/12 &	Estimated
Programme / Scheme	Prior	2008/09	2009/10	2010/11	2012/13	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
CAPITAL PLAN - SUMMARY OF CATEGORIES						
Approved Programmes (Including Housing)	11,695	24,824	18,258	16,137	19,026	89,940
Approved Projects	12,285	9,054	8,740	2,782	10	32,871
TOTAL CAPITAL PLAN	<u>23,980</u>	<u>33,878</u>	<u>26,998</u>	<u>18,919</u>	<u>19,036</u>	<u>122,811</u>

CAPITAL FUNDING AVAILABILITY

External Support	11,350	6,783	5,136	10,041
Usable Capital Receipts	4,658	1,646	1,572	1,134
Direct Revenue Funding - HRA	1,378	2,893	2,656	5,324
Direct Revenue Funding - GF	69	127	60	0
Repair and Renewals Fund	1,551	4,345	1,603	2,156
Earmarked Reserves	1,960	2,599	747	0
Direct Revenue Funding (DRF) - Use of Reserves	5,532	5,167	2,215	2,410
Temporary Use of Reserves	90	50		
HRA Capital Balances	7,290	3,388	5,595	326
TOTAL AVAILABLE FUNDING	<u>33,878</u>	<u>26,998</u>	<u>19,584</u>	<u>21,391</u>
TOTAL UNCOMMITTED FUNDING AVAILABLE	<u>0</u>	<u>0</u>	<u>665</u>	<u>2,355</u>

Note:

The Capital Plan consists of two categories:-

Programmes

Effectively rolling programmes over a number of years. Each has a specific purpose, and is reviewed after an agreed period. The approved money for a Programme may be allocated to smaller individual projects.

Projects

Specific individual schemes which are finite in nature.

CAPITAL PLAN

£000's	Spend in				2011/12 &	Estimated
Programme / Scheme	Prior Years	2008/09 Budget	2009/10 Budget	2010/11 Budget	2012/13 Budget	TOTAL Spend
Capital Plan - Approved Programmes						
Housing Investment Programme (HIP)						
Decent Homes		9,983	7,929	5,153	9,065	32,130
Sheltered Housing		3,546	154	5,000	1,150	9,850
Other Housing Revenue Account		2,449	2,986	2,730	4,810	12,975
General Fund Housing		4,713	985	985	1,750	8,433
Housing Investment Programme (HIP)						
S106 Funded		1,890	0	0	0	1,890
City Centre Management Programme	225	51	30	30	0	336
Sustainable City Programme	363	22	30	30	0	445
Safer City Programme	400	92	50	0	0	542
Cycleways	849	59	692	150	50	1,800
Joint-Use Sports Facilities	237	227	0	0	0	464
Environmental Improvements	763	105	105	105	0	1,078
Environmental Improvements - North	208	87	309	124	0	728
Environmental Improvements - South	55	85	240	84	0	464
Environmental Improvements - West/Central	118	47	280	91	0	536
Environmental Improvements - East	75	58	440	121	0	694
Road Safety Schemes - Traffic						
Calming	741	0	0	0	0	741
Road Safety Schemes - Crossings	536	0	0	0	0	536
Environmental Safety Fund	74	20	46	0	0	140
Repair & Refurb - Hobsons Conduit	20	4	0	0	0	24
Public Conveniences	1,384	303	522	38	0	2,247
City Services - Vehicle Replacement Programme	4,758	617	1,682	706	1,960	9,723
Bus Shelters	144	66	55	55	55	375
Car Parks Infrastructure and Equipment Replacement Programme	120	56	1,317	255	0	1,748
Corporate Firewall Replacement (ICT Infrastructure Programme)	61	0	0	0	0	61
Desktop Standardisation (ICT Infrastructure Programme)	173	3	0	0	0	176
ICT Infrastructure Programme	110	110	60	100	0	380
Netware Upgrade (ICT Infrastructure Programme)	281	60	0	0	0	341
Local Nature Conservation	0	10	10	10	0	30
Admin Buildings Asset Replacement Programme	0	106	161	75	90	432
Commercial Properties Asset Replacement Programme	0	45	75	275	96	491
New Town Community Development Capital Grants Programme	0	10	100	20	0	130
TOTAL APPROVED PROGRAMMES	11,695	24,824	18,258	16,137	19,026	89,810

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior Years	2008/09 Budget	2009/10 Budget	2010/11 Budget	Years Budget	TOTAL Spend
Capital Plan - Approved Projects						
CCTV Street Lighting	7	0	40	0	0	47
Stairwell Mirrors in all Car Parks	10	0	0	0	0	10
Replacement and upgrade of PS2000	165	1	0	0	0	166
Poster Boards	23	0	10	0	0	33
Corn Exchange St John's Bar Disabled Access	119	0	0	0	0	119
CCTV Park Street/Queen Anne Terrace Car Parks	242	0	0	0	0	242
Refuse Collection Vehicles	122	0	0	0	0	122
Corn Exchange Box Office Refurbishment	24	0	0	0	0	24
East Chesterton Community Centre	1,689	5	0	0	0	1,694
Enhance Existing Community Facilities - East Chesterton	106	0	39	0	0	145
Recycling Vehicles	269	0	0	0	0	269
New Lift to replace Schindler Lift at Lion Yard	26	0	0	0	0	26
Sports Development	323	0	0	0	0	323
CCTV - Arbury Court	110	0	0	0	0	110
Access to Buildings - Improvements (Abbey Pool)	8	0	0	0	0	8
Access to Buildings - Conveniences on Recreation Grounds	73	0	0	0	0	73
Access to Buildings - Improvements (Car Parks)	4	0	0	0	0	4
Refurbishment of the Corn Exchange Foyer	100	0	0	0	0	100
Cycling and Walking Strategy	2	0	0	0	0	2
Bermuda Terrace Community Room	21	0	0	0	0	21
Midsummer Common - Access & Path Reinforcement	53	2	0	0	0	55
Compulsory Purchase Orders	11	0	400	400	0	811
Improvements to Shop Front Forecourts	133	8	0	0	0	141
Sub-Total c/f	3,640	16	489	400	0	4,545

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2008/09	2009/10	2010/11	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Sub-Total b/f	3,640	16	489	400	0	4,545
Recycling/Waste Minimisation Initiatives	9	3	0	0	0	12
Replacement of Customer Lift at Queen Anne Terrace Car Park	42	0	0	0	0	42
Mobile CCTV Cameras	153	28	0	0	0	181
St Matthew's Piece & Play Area	74	4	0	0	0	78
Coleridge Rec & Kings Hedges Rec Skateboard Park	0	96	0	0	0	96
Grand Arcade Lift Refurbishment & Repair (Lion Yard Car Park)	28	0	0	0	0	28
Development Land on the North Side of Kings Hedges Road	2,295	2,716	0	0	0	5,011
CCTV Control Room Upgrade & Equipment Replacement	231	135	0	0	0	366
Fison Road Youth Centre	7	0	0	0	0	7
Stourbridge Common Play Area	44	0	0	0	0	44
Kings Hedges Learner Pool	475	0	0	0	0	475
Christ's Piece Play Area Refurbishment	64	2	0	0	0	66
Hard Surface Cherry Hinton Hall Car Park	48	20	0	0	0	68
Installation of a Vertical Platform Lift at Cherry Hinton Hall (EFS)	42	0	0	0	0	42
Christ's Piece - Trees/Landscaping	3	5	0	0	0	8
Nightingale Avenue - MUGA	0	60	0	0	0	60
Nuns Way - Safer Routes	1	0	0	0	0	1
Lion Yard - Contribution to Works	0	855	1,592	821	0	3,268
Lion Yard - Contribution to Works Phase 1+	0	0	641	0	0	641
Lion Yard - Contribution to Works - Phase 2	0	0	0	458	0	458
Bishops Mill - Motorise & Automate Sluice	99	83	0	0	0	182
Refurbishment of Play Areas - Numerous (NOV 04) Church End, Coleridge, Ditton Fields, Ramsden Square, Queen Edith's	170	84	0	0	0	254
Sub-Total c/f	7,425	4,107	2,722	1,679	0	15,933

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior Years	2008/09 Budget	2009/10 Budget	2010/11 Budget	Years Budget	TOTAL Spend
Sub-Total b/f	7,425	4,107	2,722	1,679	0	15,933
St Albans RG Multisport Area	51	0	0	0	0	51
Lammas Land / Coe Fen / Snobs Brook dredging & piling	30	0	0	0	0	30
Buchan Street Neighbourhood Centre	163	0	0	0	0	163
Arbury Community Centre	30	125	0	0	0	155
Histon Road Cemetery Landscaping	4	6	23	0	0	33
Trumpington Rec Tennis Court	40	0	0	0	0	40
Abbey Sports Changing Facilities	765	10	0	0	0	775
St Albans Rec - Notice Board	1	0	0	0	0	1
Barnwell West Nature Reserve	2	13	0	0	0	15
Barnwell East Nature Reserve	5	3	0	0	0	8
Shelley Row play area	15	0	0	0	0	15
Lighting and decorating works at Grafton East Car Park	21	0	0	0	0	21
Credit Card readers & installations within Car Parks	15	0	0	0	0	15
Machinery for Surface Cleaning of Queen Anne Terrace Car Park	28	0	0	0	0	28
Streetscene / City Ranger / Enforcement Service - Provision of GIS software and hardware	11	0	0	0	0	11
Destination Management System for Cambridge	27	1	0	0	0	28
Freedom of Information Paribus Info Asset Register Project	17	4	0	0	0	21
CHVC Access	18	0	0	0	0	18
Dudley Road Tree Planting & Path	5	0	0	0	0	5
Fanshawe Road Allotments Water Installation	5	0	0	0	0	5
Sub-Total c/f	8,678	4,269	2,745	1,679	0	17,371

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2008/09	2009/10	2010/11	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Sub-Total b/f	8,678	4,269	2,745	1,679	0	17,371
EFS Relocation Cherry Hinton Hall Cottage	56	0	0	0	0	56
Kettle's Yard	0	0	40	0	0	40
City Centre Youth Venue	0	0	150	0	0	150
Romsey Mill	350	0	0	0	0	350
Storage receptacles for residents with white sack refuse	0	12	0	0	0	12
Choice Based Lettings - IT system costs	9	28	0	0	0	37
Security at Sheep's Green Pool	10	-1	0	0	0	9
Automated Energy Monitoring System	12	23	0	0	0	35
Parkside Swimming Pool boilers	234	0	0	0	0	234
Guildhall First Floor Access Improvements (Disabled Toilet)	13	3	0	0	0	16
Recycling Vehicle	132	0	0	0	0	132
Customer Access - BPR & Procurement	317	52	0	0	0	369
Corporate Document Management (DIP & EDRM)	188	168	278	344	0	978
Kings Hedges Rec Ground - Trim Train	8	0	0	0	0	8
Priority Wards Project	41	1	0	0	0	42
King George V Rec Ground Pavilion Refurbishment (Subject to appraisal)	28	141	141	0	0	310
Customer Access Strategy - IT Workstream	281	240	266	0	0	787
Customer Access Strategy - Accommodation Design and Refurbishment	816	149	20	0	0	985
Customer Access Strategy - Telecommunications	173	17	0	0	0	190
Customer Access Strategy - Web Development	13	14	7	0	0	34
Customer Access Strategy - Accommodation Moves	100	11	0	0	0	111
Sub-Total c/f	11,459	5,127	3,647	2,023	0	22,256

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior Years	2008/09 Budget	2009/10 Budget	2010/11 Budget	Years Budget	TOTAL Spend
Sub-Total b/f	11,459	5,127	3,647	2,023	0	22,256
Legal Case Management System	35	10	0	0	0	45
Guildhall Working Party Project	15	371	794	0	0	1,180
Cambridge Southern Fringe - Land at Clay Farm	25	10	0	0	0	35
St Matthew's Piece Legal Fees	0	20	0	0	0	20
Dec Youth Bus	122	0	0	0	0	122
Equipment for Eastern Gate Court Community Centre	0	0	90	0	0	90
Histon Road - Refurbishment of play area	46	28	0	0	0	74
Allotment Improvements	6	0	24	0	0	30
Fencing and Security at Jesus Green Pool	0	30	0	0	0	30
Improvements to pump out facility at Jesus Green	49	4	8	0	0	61
Memorial Choice	20	90	0	0	0	110
Grafton East Car Park refurbishment	94	2,256	50	0	0	2,400
Guildhall Power Circuits Renewal	0	30	30	0	0	60
Upgrade Heating Controls in Mandela House and Hobson House	0	1	0	0	0	1
Cambridge Northern Fringe East - Development Appraisal	0	20	0	0	0	20
Improvement to Audio Visual Equipment - Committee Rooms & Council Chamber	1	19	0	0	0	20
Hobson House - Refurbishment of Rear Building	13	4	0	0	0	17
Disabled Access and Facilities - Guildhall Halls	0	0	80	0	0	80
Lighting and Power in Committee Rooms	0	15	0	0	0	15
Cleaning Machine for Grand Arcade (Lion Yard Car Park)	28	0	0	0	0	28
GIS Phase 1	40	0	0	0	0	40
Green Parking Bays	0	5	5	0	0	10
Sub-Total c/f	11,953	8,040	4,728	2,023	0	26,744

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2008/09	2009/10	2010/11	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Sub-Total b/f	11,953	8,040	4,728	2,023	0	26,744
GIS Phase 2 & 3	0	3	19	0	0	22
Control Equipment boiler - Corn Exchange	26	0	0	0	0	26
Fisher Square Environmental Scheme	47	0	0	0	0	47
Housing, Health and Safety Risk Assessments	36	0	0	0	0	36
Abbey astroturf	49	0	0	0	0	49
Roof Repairs 19-21 Market Street	17	1	0	0	0	18
Thorpe Way Recreation Ground refurbishment	5	1	61	0	0	67
Ramsden Square Recreation Ground refurbishment	1	2	0	0	0	3
Church End Recreation Ground refurbishment	1	7	0	0	0	8
Mercury Abatement	0	30	1,461	533	0	2,024
Waste Cardboard Recycling Vehicle	85	0	0	0	0	85
Replacement of Carpet & Shock Pad on the Astroturf at Abbey Pool	0	4	196	0	0	200
Improvements to Abbey Leisure Complex	0	5	115	0	0	120
Energy Efficiency Programme - Meadows	0	30	16	16	0	62
HMOs - Management Orders	0	0	50	0	0	50
Purchase of Refuse Collection Vehicle for flats	0	0	140	0	0	140
Street Litter Recycling	0	14	0	0	0	14
Fire Safety in the Guildhall Halls	0	50	0	0	0	50
Improving Recycling Volumes from Admin Buildings	0	18	0	0	0	18
La Mimosa Punting Station	0	10	0	0	0	10
Time Recording Management System Upgrade	0	15	0	0	0	15
Web Based Digital Vehicle Tracking System	0	45	101	80	10	236
Sub-Total c/f	12,220	8,275	6,887	2,652	10	30,044

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior Years	2008/09 Budget	2009/10 Budget	2010/11 Budget	Years Budget	TOTAL Spend
Sub-Total b/f	12,220	8,275	6,887	2,652	10	30,044
Flexible Working Infrastructure Roll-Out	0	88	0	0	0	88
Procurement of Performance Management Software	22	0	0	0	0	22
Ravensthorpe Gardens - Remedial & Improvement Work	0	6	19	0	0	25
Tree Management Database	23	4	0	0	0	27
Environmental Services GIS Link	20	0	0	0	0	20
Barnwell East LNR Conservation Grazing Project	0	24	0	0	0	24
Corporate Axis PAYe.net	0	46	0	0	0	46
The Youth Bus	0	0	35	0	0	35
King George Vth Rec Ground Pavilion Redevelopment - Phase 2	0	80	82	0	0	162
Improvements to the Riverbanks on Jubilee Gardens, Jesus Green, Midsummer Common & Stourbridge Common	0	7	64	0	0	71
Big Lottery	0	84	3	0	0	87
Improvements to play areas & open space at land behind St Matthews Street	0	0	120	0	0	120
The Junction Development Programme	0	0	130	0	0	130
Electrical Works at Mill Road Depot	0	0	36	0	0	36
Byron's Pool LNR Biodiversity Works	0	92	0	0	0	92
Romsey Recreation Ground Play & Recreation Facilities	0	160	0	0	0	160
Mill Road Cemetery	0	25	25	0	0	50
Government Connect Compliance Projects	0	81	0	0	0	81
Joint Urban Design Team Accommodation	0	50	0	0	0	50
Urban Adventure Play Projects	0	32	23	0	0	55
Landlord Accreditation Scheme	0	0	50	50	0	100
Sub-Total c/f	12,285	9,054	7,474	2,702	10	31,525

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2008/09	2009/10	2010/11	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Sub-Total b/f	12,285	9,054	7,474	2,702	10	31,525
Smartcard Readers in Stagecoach Buses	0	0	15	0	0	15
UNiform e-consultee Access Module	0	0	15	0	0	15
Development of UNiform System Public Access Module	0	0	15	0	0	15
0	0	0	13	0	0	13
Planning Services ICT Project Management	0	0	15	0	0	15
Corrosion Monitoring System at Park Street	0	0	47	0	0	47
E&P Server Replacements	0	0	70	0	0	70
Countryside Management System	0	0	4	0	0	4
Recycling Bins for Flats	0	0	105	80	0	185
Wheelie Bins for Dry Recycling Scheme	0	0	694	0	0	694
Decision Making Process Management System	0	0	37	0	0	37
Revenue & Benefit Services File Server	0	0	60	0	0	60
Oracle Financials Server	0	0	67	0	0	67
TIC Self Service Information Desk	0	0	8	0	0	8
Telephony System Upgrade	0	0	70	0	0	70
Relocation of Streetscene	0	0	31	0	0	31
	12,285	9,054	8,740	2,782	10	32,871