

Cambridge Local Strategic Partnership

Annual Report 2006





Introduction

This is the second annual review of the Cambridge Community Strategy (“the Strategy”), which was first published in July 2004 by the Cambridge Local Strategic Partnership (“the LSP”). The Strategy covers a three-year period and is due to be renewed in July 2007. Its purpose is to improve the quality of life for people in the City. This annual review looks back over the past year, using the targets and actions contained within the Strategy, to assess progress and to highlight work that may be required over the next year.

Background

The LSP is made up of representatives of public, voluntary and business organisations in Cambridge who have come together to form a Board (“the Board”) to jointly develop a shared vision for the City. The Partnership wants Cambridge to be:

- ◆ A successful city that is vibrant, socially mixed, safe, convenient and enjoyable
- ◆ A city with residents who feel integrated into the life of the City and part of its success
- ◆ A city that can meet its growing needs without jeopardising the environment or the interests of future generations.

The starting point for the Strategy was the compilation of a list of issues that were of greatest concern to local people and organisations in Cambridge. The selection of these issues was informed by consultation. The issues, which make up chapters within the Strategy, are:

- ◆ The growth of the City must benefit all and enhance the environment
- ◆ There are fewer cars – but more cycling, walking and buses
- ◆ There is less crime and the fear of crime
- ◆ There are houses people can afford
- ◆ Education and training levels for residents is improved
- ◆ Older people have more independence
- ◆ Building a sense of community



Background (continued)

At the outset the LSP Board recognised that there were a number of active partnerships already in place within the city and beyond seeking to address many of the key issues identified in the Strategy. Within the Strategy targets were set against these issues to allow the LSP Board to take an overview of progress. In addition the LSP Board receives presentations from officers leading work and partnerships in these areas over the year to enable members to assess how things were going.

The LSP Board decided at the beginning that it would take its own actions around a smaller number of priorities that it felt were not already being tackled by others and where it felt a difference could be made by LSP partners working collaboratively. A lead partner was assigned to respond to each of the priorities.

The priorities for action for the LSP Board and the lead partners for each at the start of our first year were:

- ◆ Ensuring new communities have sustainable facilities (City Council)
- ◆ Encouraging the use of travel plans so that there are fewer cars coming into and moving around the City (County Council: Travel for Work Partnership)
- ◆ Improving social inclusion and reducing inequality (Primary Care Trust)
- ◆ Ensuring the LSP is open and accountable in its decision-making (Learning and Skills Council)

The full Cambridge Community Strategy can be viewed at:

<http://www.cambridge.gov.uk/ccm/navigation/about-the-council/how-the-council-works/council-policies-and-plans/cambridge-local-strategic-partnership/>



Our first year

The first annual report showed that progress had been made in taking forward the social inclusion agenda, with the preparation of a Social Inclusion Strategy for Cambridge City and an initial proposal to support some of its actions included in a bid to the regional Investing in Communities Programme. It also revealed to members that there had been good performance against the targets in the Strategy, but there were some areas of difficulty and that there were some gaps in the areas where the LSP Board had committed itself for action – not all partners had yet put in place travel plans and no progress had been made on the accountable decision-making action due to the lack of willingness of an LSP partner to take this forwards.

Our second year

In setting its work programme for the second year the LSP Board took into account the findings of the first annual review and other requirements, such as the need to contribute to the development of Cambridgeshire's Local Area Agreement (LAA) and the subsequent monitoring of its performance and that of the Local Public Service Agreement (LPSA) – to ensure they are consistent with the Community Strategy and meet the needs of people living in the City. The LSP Board also decided to conduct a review of itself, using an adapted version of a self-assessment approach put at the time forward by the Government's Neighbourhood Renewal Unit, to consider how the LSP Board is operating as a whole and to appraise how it might carry its future work forward, taking into account a consultation paper on the future of LSP's issued by the Government. It was agreed that the accountable decision-making action should be dropped because the LSP Board did not have the capacity to deliver it.



Our second year (continued)

The following pages of this annual review show the progress that has been made against the actions and targets in the Community Strategy for the second year, grouped under the issues shown in the Strategy. The initial section for each issue is a reminder of what the LSP Board said it wanted to happen for the issue when the Strategy was produced in July 2004. Some of the activities under the actions may only be relevant to the first year and are shaded in pale green to denote this.

Overall it can be seen that steady progress has continued to be made against the targets, with a few areas of concern. As a part of the LSP Board's performance management of Cambridgeshire's Local Area Agreement and Local Public Service Agreement, whose selected topics took into account the priorities of Cambridgeshire's LSPs, the LSP Board has been looking in more depth at indicators that are off target and making some proposals for local responses to help achieve the desired levels of performance.

The findings from the LSP Board's self-assessment survey highlighted some positives and a number of weaknesses. The LSP Board as a consequence agreed new terms of reference that show its responsibilities, those of constituent agencies and the roles of members of the LSP's Board. The LSP Board is awaiting final guidance on LSPs and any new legislation from government about future roles and responsibilities, and will adapt the terms of reference accordingly when these are published. The LSP Board also looked into the possibility of a merger with South Cambridgeshire's LSP Board, to help forge a better response to some of the issues we have in common, during this second year.



Our third year - looking forwards

A key task for the third year of the LSP will be to develop and put in place the next Community Strategy for Cambridge City, taking into account any guidance and legislation in place.

Other priorities in the LSP's work programme for the year will include:

- ◆ Monitoring the local impacts of the LAA and LPSA and determining priorities for future work
- ◆ Continuing to work with South Cambridgeshire LPSA on growth issues and exploring the possibility of merger
- ◆ Committing partners who are not already part of the Travel for Work Partnership to join and develop travel plans before the end of the life of the Strategy
- ◆ Carrying forward plans to improve social inclusion with the City and to address inequalities



Issue: The growth of the City must benefit all and enhance the local environment

What does the LSP want to see happen for this issue?

- ◆ The City is economically successful but its heritage is protected and its environment improved
- ◆ There are facilities in place, such as public transport to support the growth of the City
- ◆ When new housing developments are built they have schools, GP surgeries and other community facilities
- ◆ All residents and local communities benefit from the City's success and those who may be missing out now do not miss out in future
- ◆ All residents feel part of their local communities and the City as a whole - not just the people who live here now, but also those who will live in the new housing developments and communities that will be built.

What has the LSP achieved for this issue in the second year?

- ◆ The LSP continued to engage with South Cambridgeshire LSP and suggested the possibility of merger
- ◆ The LSP Board began to explore how it could align the development of its next Community Strategy with the Core Strategy, a key document within the Local Development Framework (LDF), addressing future spatial land use and sustainability
- ◆ Received a presentation from Cambridgeshire Horizons outlining the content of recently released quality of life documents, in particular a good practice guide to balanced and mixed communities, which now have been adopted as guidance in the LDF
- ◆ Monitored the LPSA topics "Improving the Local Environment" and "Reduction of Waste to Landfill" and their associated indicators



Actions

Action 1:

- ◆ To work with South Cambridgeshire LSP to develop community based facilities in the new settlements around the edge of the City

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to consider support for actions emerging from conference on the community dimension to sustainable development held in March 2004. Event sponsored by the Sustainable Communities City Task Group of the Infrastructure Partnership*	The LSP Board is aware of the outcomes of the conference and the role it might play taking relevant actions forwards		Workshop or presentation provided	Peter Studdert	A briefing from conference was circulated to LSP Board members. The role of Cambridgeshire Horizons (formerly the Infrastructure Partnership) considered during joint meeting (below).
Joint meeting between Cambridge and South Cambridgeshire LSP is held to agree an approach to the provision of community facilities in urban extensions*	Meeting held and a joint approach agreed			Ken Hay/ Brian Human / Antoinette Jackson	A joint meeting was held on 1 November 2004. LSP Board members agreed to use the knowledge gained from the day to help shape responses to the planning process to ensure appropriate community facilities are in place. Opportunities for further meetings are being discussed. A Community Facilities Strategy for the Southern Fringe is jointly being developed (July 2006) and will provide a test bed for new approaches to the provision of community facilities.

* Year 1 activities



Action 2:

- ◆ All partners to agree to support the sustainable development guidelines shown in the Cambridge Local Plan (2003)

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Review guidelines with stakeholders	Stakeholders consulted	Use of guidelines in development control	June/July 2004	City Council Environment and Planning Brian Human/ Sally Pidgeon/ Dave Roberts LSP partners	Developers submitting major planning applications are presently using the local guidelines. County-wide guidelines are being prepared in response to new requirements, and are presently (July 06) subject to consultation with adoption expected in November 2006.
Guidelines embedded in Local Plan	Part of adopted Local Plan	Incorporation of guidelines in adopted Local Plan by 21 July 2006	July 2006	As above	Local guidelines have been incorporated into the Local Plan 2006.
Look at the use of the guidelines by stakeholders	Assessment of how guidelines are used		June 2005	As above	Views expressed during consultation on the guidelines (County) will be considered prior to their attachment to the adopted Local Plan.
LSP partners to use guidelines as appropriate	Partners to use guidelines		Sept. 04		No LSP partners have as yet submitted major planning applications requiring the use of the guidelines



Priority Action 3:

- ◆ Support opportunities for environmentally friendly and energy efficient development and the provision of high quality open spaces

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Development Plan documents for all urban extensions comply with requirements for environmental friendly development	Principles and clear action included in each Development Plan document	Principles debated through consultation on the Development Plan documents	2004/2006	City Council Environment and Planning Brian Human	Consultations are presently (July 2006) being carried out.
Adoption of revised open space standards and strategy	Board consulted about its views on standard and gives endorsement. City Council applies agreed standards to new developments	Adoption of new standards by City Council by 21 July 2006	Ongoing application of standards.	City Council Environment and Planning Elizabeth Rolph	The Open Spaces Strategy was adopted in July 2004 following consultation and the revised standards have been incorporated into the Local Plan 2006.
Partners agree to support requirements for environmentally friendly development and new open space standards as appropriate			Over a 10 year period	LSP partners	Applicants have accepted the open space requirements although generally this is in terms of payments towards open spaces elsewhere in the City or site.
The extent of support by LSP partners is reviewed				City Council Environment and Planning Brian Human	Review will take place over the longer-term as development applications are put forward



Targets

Target 1

Owner: Elizabeth Rolph (City Council)

Target	Reported for 04/05	Performance 05/06	On target	Comment on performance 05/06
Developing new open space standards and creating additional strategic open spaces in the City.	The Open Spaces Strategy was adopted in July 2004 and the revised standards have been incorporated into the Redeposit Draft Local Plan for adoption.	Revised open space standards have been incorporated in the New Local Plan 2006.	Yes	The revised standards and Strategic Open Space Standards are being taken forward as a part of the review of the Planning Obligations Strategy to be adopted in March 2007. The City Council is taking the opportunity afforded by the urban extensions to provide extensive areas of new public open space, some of which will be strategic open space.

Target 2

Owner: Jen Robertson (City Council)

Target	Reported for 04/05	Performance 05/06	On target	Comment on performance 05/06
Achieving the Government's recycling performance rate of 36% for Cambridge in 2005/06	The Government's statutory target was reduced at the start of the year to 30%. The City Council is looking to move to alternate week collections in October. If this goes ahead the 30% target will be met.	35.2%	Yes - above revised target of 30%	Alternate weekly collections were implemented and the revised statutory target was exceeded.

Target 3

Owner: Mark Shelton (County Council)

Target (page 9)	Reported for 04/05	Performance 05/06	On target	Comment on performance
Reducing the amount of biodegradable waste (BMW) sent to landfill in Cambridgeshire to 75% of that produced in 1995 by 2020, as required by the EU Landfill Directive	The proportion reported was 62.24%	The proportion reported was 56.52%	Yes	It is expected that the proportion will continue to decrease in 2006/07 as further activity is planned.



Target 4

Owner: Jo White (City Council)

Target	Reported for 04/05	Performance 05/06	On target	Comment on performance 05/06
Achieving the 12,500 homes required in Cambridge City (including a share of the urban extensions) between 1999 and 2016 as set out in the Structure Plan	728	794	Yes	The Structure Plan period commenced on 1/07/99 and the total to 31/03/06 was 2,674



Issue: Fewer cars – but more cycling, walking and buses

What does the LSP want to see happen for this issue?

- ◆ People are encouraged to get on buses, cycle and walk
- ◆ There are fewer cars coming into and moving around the City each day
- ◆ Improvements in air quality are made
- ◆ There are fewer cycling accidents

What has the LSP achieved for this issue in the second year?

- ◆ Existing LSP Board organisations who are full members of the Travel for Work Partnership have been active in looking at the travel choices of their employers and updating travel plans
- ◆ All partners, not currently full members, are committed to having travel plans in place by March 2008
- ◆ Monitored the LPSA topics “Road Safety” and “Increasing Bus Patronage” and their its associated indicators



Actions

Action 4:

- ◆ All partners join the Travel for Work Partnership where practicable

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements for 05/06
Current non-member LSP Partners to join the Cambridgeshire Travel for Work Partnership.	All LSP Partners to join Travel for Work Partnership by April 2005. Indicator: Active membership and participation in the Travel for Work Network	Senior manager support for joining the Travel for Work Network by the end of 2004	All LSP Partners to join Travel for Work Partnership by April 2005	LSP Partner Travel Plan Co-ordinators supported by Environment Officer (Travel Wise) / Travel for Work Development Manager	All partners who are employers are either members of the Steering Group or part of the Travel for Work Network with the exception of the Learning and Skills Council, which is based in Peterborough, and CCVS, who are a smaller employer. The Sustainable City Reference Group and Learning Partnership are membership organisations and not employers.



Action 5:

- ◆ All LSP partners to adopt travel plans within their organisations within the lifespan of the strategy

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
LSP Partners with travel plans to review and update current travel plan activity within organisations	All Partners identify travel plan co-ordinator All Partners join the Travel for Work accreditation scheme once finalised	Achievement of Travel for Work early stage accreditation by end of 2005 (information gathering and target setting).	All LSP Partners to achieve early stage accreditation by end of 2005	LSP Partners' Travel Plan Co-ordinators supported by Environment Officer (TravelWise) / Travel for Work Development Manager	<ul style="list-style-type: none"> • Anglia Ruskin University plan updated • Cambridgeshire Constabulary has a Travel Plan but uncertain about whether update has taken place • Cambridge University plan updated • County plan updated • City Council plan updated
LSP Partners to identify a travel plan co-ordinator				As above	All full members have identified co-ordinators
LSP Partners without travel plans to begin to draft plans All partners to have adopted and launched a travel plan within the lifespan of the strategy. The named travel plan co-ordinator for each LSP Partner is included in the Travel for Work database as a contact	Progress within the Travel for Work Accreditation Scheme.		Plan stage accreditation launched by end of strategy lifespan (2006/07)	As above	<ul style="list-style-type: none"> • City and South Cambs. PCT has no travel plan in place • Uncertain whether Cambridgeshire Constabulary 's travel plan includes Parkside Police Station • Cambridgeshire Chamber of Commerce has no travel plan in place • CCVS has no travel plan in place
All LSP Partners to participate in the Annual Travel for Work Survey	20% response rate achieved in survey returns by employer	Travel for Work Development Manager is informed of intent to participate in the 2004 survey by the end of August 2004	October annually	As above	Cambridge University, ARU, City Council and County Council participated in the last survey, which was carried out in October 2005. The next survey will be carried out in October 2006.



Action 6:

◆ Partners attend Travel for Work Network meetings

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Raise awareness and promote travel choice through public transport, walking and cycling to employees via LSP Partners' travel plans.	Progress towards employer's overall travel plan targets. Employer modal split results	Analysis of existing travel choices to worksite locations by LSP TfW members	Ongoing throughout strategy lifespan	LSP Partners' Travel Plan Co-ordinators	TfW members analyse travel survey returns showing the travel choices of employees and amend plans accordingly

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Attend at least one of the three yearly Travel for Work Network meetings	LSP Partner Travel Plan Co-ordinators attend meetings and feel supported and informed, leading to better travel plans	None	Ongoing throughout strategy lifespan	LSP Partner	One network event and 6 Steering Group meetings were held during the year

Action 7:

◆ Partners promote Travel for Work to the wider public

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Develop and maintain "How to get to..." internet pages for each LSP Partner website promoting sustainable transport modes to employees, visitors and external contacts.	Web pages developed and clearly linked Number of "hits" on pages	Web page development in progress by end of 2004	End of 2005.	LSP Partners	No progress has been made with this activity
Hold public exhibition on sustainable travel in the City (linked to Sustainable City initiative)	Exhibition is held Number of visitors passing exhibition and leaflets taken		July 2004 and subsequent years	Environment Officer (TravelWise)	Exhibition was again provided as a part of Environment Week



Targets

Target 5

Owner: Mark Webb (TfW Partnership)

Target	Baseline 02/03	Current performance	On target	Comment on performance
Encourage three new employers within the City to join the Travel for Work Partnership each year and actively develop travel plans for their employees			Yes	12 additional employers, 5 of whom who were already on the network decided to develop travel plans during the year. 10 employers became full members.

Target 6

Owner: Janet Martin (County Council)

Target (page 9)	Reported for 04/05	Current performance 05/06	On target	Comment on performance
Reduce the number of days when air pollution is classified as moderate or high from nine days in 2001	Whilst measured NO2 concentrations across the city have shown a slow but steady increase over the last few years, consistent with the gradual increase in traffic volumes, significant reductions have been achieved within the city centre as a result of traffic reduction measures.	Continuous monitoring of nitrogen dioxide has indicated that the trend for a gradual increase across the city has continued. The levels in both Parker Street and Silver Street still show a significant reduction since 2003.	No	An Air Quality Management Area was declared in the City for nitrogen dioxide in August 2004 covering the central area within the inner ring road. An action plan to address levels of pollutants and traffic flows has been agreed. It should be noted that weather conditions can have an impact on recorded levels of pollution and 2003 was reported as year of poor weather conditions for air quality.

Target 7

Owner: Mark Kemp (County Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Increase user satisfaction with bus services in the City through a Quality Partnership Agreement.	The satisfaction survey, conducted in 2003, show an increase from 3% to 41%	The next satisfaction survey will be carried out this autumn (October 06) and the results will be available in early 2007	Yes	



Target 8.

Owner: Patrick Joyce (County Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Increase the share of people travelling by cycle in Cambridge from 14% to 17% by 2011	The 2004 traffic monitoring report for people crossing the River Cam showed 12% use by pedal cycles	The 2005 traffic monitoring report for people crossing the River Cam showed 12% use by pedal cycles	No for year on year but trend positive	Figures are based on manual counts over two-days each year, so can vary randomly from one year to the next. There has been an 11% increase over the past ten years.

Target 9

Owner: Russel de Ville (County Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Reduce the number of people killed and seriously injured in the City from the 1998-2002 average of 63, thereby contributing to the county target of a reduction of 22% by 2007	54	46, a 15% reduction on 2004/05	No for year but trend positive	The number can vary randomly by quite a large amount year on year and be influenced by factors outside of our control. The trend shows a decrease.

Target 10

Owner: Paul Cook (County Council)

Target	Baseline for 04/05	Current performance	On target	Comment on performance
Stabilise the number of vehicles entering or leaving Cambridge on main routes in the City	168,088	170,700	Yes	Figures are derived from one-day manual counts, so can vary randomly from one year to the next. The long term trend over the past 10 years has been flat. This indicator will be replaced by traffic crossing a new outer cordon from 2006.
Reduce the number of motor vehicles crossing the river Cam each year by 1.3%	65,725	66,348	No	This indicator is still collected but no longer used as a guide, being replaced by another point of entry



Issue: Less crime and the fear of crime

What does the LSP want to see happen for this issue?

- ◆ There is less crime and fear of crime
- ◆ There are fewer people becoming offenders
- ◆ The level of re-offending, particularly among young people, is reduced
- ◆ Good behaviour is promoted

What has the LSP achieved for this issue in the second year?

- ◆ Monitored the LPSA topic “Reducing Anti-social Behaviour” and its associated indicator
- ◆ The LSP has now adopted the targets in the Community Strategy for 2005/2008, which are shown below



Actions

Action 8:

- ◆ **The LSP to support the Cambridge Community Safety Partnership in developing its 3 year strategy that runs between 2005-2008**

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to support the Cambridge Community Safety Partnership in developing its 3 year strategy that runs between 2005-2008	Strategy is in place and its associated targets are shown below	Strategy published in 2005		Cambridge Community Safety Partnership	A presentation was provided to LSP Board meeting by Chair of Cambridge Community Safety Partnership during year 1, giving an update on progress



Targets

Target 11

Owner: Alastair Roberts (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Increase the number of Acceptable Behaviour Contracts (ABC's) successfully agreed and complied with	32 ABC's signed up to within the period - an increase of 5 over previous period	18 ABC's were signed up to within the period – a decrease 14	No	The reduction in ABC's can be seen as a positive and is the result of more effective management of ASB across the City. All young people on ABC's are referred to the Splash Diversionary project and other preventative initiatives.

Target 12 (This is a new target this year)

Owner: Lynda Kilkelly (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
To reduce violent crime by 25% over the life of the strategy	3,074	2,302 = 24.3% reduction	Yes	

Target 13 (This is a new target this year)

Owner: Lynda Kilkelly (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
To increase a reporting of domestic violence by 40%	494	300	No	There has been a significant drop in the number of offences with a DV marker. Concern has been raised that the introduction of a new risk assessment and referral procedures for DV incidents has resulted in the drop in reporting. This is being investigated by the Crime Research Team with police analysts.


Target 14 (This is a new target this year)
Owner: Lynda Kilkelly (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
To decrease the proportion of repeat incidence of domestic violence to 10%	102	53	No	Whilst the number has decreased year on year it is still outside the 10% figure sought

Target 15 (This is a new target this year)
Owner: Lynda Kilkelly (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
To contribute to a 21% reduction in overall crime through a reduction in low level antisocial behaviour	Not previously reported	Criminal damage has reduced by 24% on the previous year. Perceptions of antisocial behaviour and fear of crime are to be assessed by survey in October	Yes	The measurement of this target is still being worked up.

Target 16 (This is a new target this year)
Owner: Lynda Kilkelly (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
To target the most prolific and persistent offenders, contributing to a 21% reduction in crime	Not previously reported	British Crime survey comparator crimes have fallen by 19.6% compared with the baseline year 2003/04		



Target 17 (This is a new target this year)

Owner: Lynda Kilkelly (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
180 clients receiving support and/or treatment through the Cambridgeshire Drug Intervention Project (CDIP), via the criminal justice system	Not previously reported	Data from CDIP has yet to be released		

Target 18 (This is a new target this year)

Owner: Lynda Kilkelly (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
69 Class A drug supply offences brought to justice		Data from CDIP has yet to be released		

Target 19 (This target has not been replaced)



Issue: Houses people can afford

What does the LSP want to see happen for this issue?

- ◆ There are more houses as the City grows and enough affordable housing units
- ◆ There is an increase in the mix and quality of affordable housing
- ◆ Housing in the City is more energy efficient

What has the LSP achieved for this issue in the second year?

- ◆ The LSP Board received a report about the Statement of Community Involvement and considered how it could best contribute to the Local Development Framework, particularly the Core Strategy
- ◆ The LSP Board received a presentation about the quality of life documents released by Cambridgeshire Horizons particularly the “Balanced and Mixed Communities” good practice guide, which will be incorporated into the LDF



Action

Action 9:

- ◆ The LSP to support the existing sub-regional and local partnerships in taking this work forward to increase the supply of affordable homes for the City

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to support the existing sub-regional and local partnerships in taking this work forward to increase the supply of affordable homes for the City				LSP Board overview.	The LSP Board received a presentation from Cambridgeshire Horizons in May 2006. This outlined the quality of life programme being developed and in particular a good practice guide to balanced and mixed communities. This guide has been adopted by the City Council.



Targets

Target 20

Owner: Dave Roberts and Jo White (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
The Structure Plan seeks 40% of new dwellings in the Cambridge sub-region to be affordable	Published data shows a figure of 13.7%. The 40% requirement can only be applied once the new Local Plan is adopted. The existing policy is for 30% derived from the Structure Plan, which was adopted in 2003. The requirement is difficult to achieve because it can only be applied to developments on sites of 0.5ha or larger with 20 units or more.	24%	No	Figure is for 2004/05 as the Structure Plan reporting period does not fit with the production of this report.

Target 21

Owner: Dave Roberts and Jo White (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
<p>The draft Local Plan seeks from developers an allocation of 50% of affordable housing and key worker housing from new developments</p> <p><i>Suggested revision to Target 21</i> On privately developed residential sites larger than 0.5 hectares or for 15 or more dwellings the Local Plan seeks as affordable housing 40% or more of the dwellings completed .</p>	This target cannot be implemented until it has been tested at public inquiry, due to take place this autumn. The policy will only apply to development sites of at least 0.5 Ha or where the proposal is for 20 dwellings or more.	N/A	N/A	<p>Local Plan Inspector's Report was received in May 2006. This has rejected the 50% target, which decision is binding on the City Council in favour of a 40% or more target. The site threshold has been reduced to 15 dwellings and sites of 0.5 hectares or more.</p> <p>It is suggested that the LSP Board revises this target, reflecting the above report, to make it more meaningful.</p>



Target 22

Owner: Suzanne McBride (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Partners, including Registered Social Landlords and the County Council to set a target for the number of affordable, socially rented housing units to be built in the City without the use of social housing grant	17 non-grant funded units have been built in the past year	12 units. A further 27 units were planned for the year but have slipped to 06/07	The City is on line to exceed its target of 50 units by March 2007	Cambridgeshire local authorities set a target to achieve 290 non-grant funded homes between October 2004 and 31 March 2007. The target for the City within this is 50 units.

Target 23

Owner: Bob Hadfield (City Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Registered Social Landlords to achieve national targets for energy efficiency that include a 30% improvement in energy efficiency by 2010 and the eradication of fuel poverty	59 (average SAP rating of local authority owned dwellings). This performance was estimated. The Council met its HECA energy efficiency saving commitment during 2004/05	65	Yes	A new system for calculation of SAP rating, based on the NHER method of assessment, has been introduced. The improved result arises from the manual input of historical programme data and the commencement of major programmes of work relating to Decent Homes.



Issue: Education and training – the keys to personal success

What does the LSP want to happen for this issue?

- ◆ Educational aspiration and achievement across is raised across the City, particularly amongst disadvantaged groups
- ◆ Individuals have the skills, education and training they need for jobs that are available now and created in the future
- ◆ There are more people taking part in learning at different stages of life from pre-school programmes, through formal education and community and work-place learning

What has the LSP achieved for this issue in the second year?

- ◆ The LSP will be looking in more depth at this issue in the year ahead
- ◆ Monitored the LPSA topic “Life Long Learning” and its associated indicator



Actions

Action 10:

- ◆ The LSP to support the Cambridge City Learning Network to deliver targets for adult and community learning in the City

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to support the Cambridge City Learning Network to deliver targets for adult and community learning in the City					The LSP Board is scheduled to receive a presentation at its July 2006 meeting and to reassess the targets in this section in the light of changes to this area.

Action 11:

- ◆ The LSP to support the County Council in partnership with head teachers, the Learning Skills Council and Connexions Service, to reduce the number of low attaining schools

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to support the County Council in partnership with head teachers, the Learning Skills Council and Connexions Service, to reduce the number of low attaining schools					LSP Board to receive a presentation at a future meeting concerning this issue



Targets

Target 24

Owner: Linda Bird (County Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
To reduce the gap between levels of attainment in schools in the City compared to the County average over the lifetime of this strategy	Key Stage 2 English::3.6 percentage points lower than County average Maths: 5.9 percentage points lower than County average	Key Stage 2 English: 6.2 percentage points lower than County average Maths 8.8 percentage points lower than County average	No	
	Key Stage 4 % pupils achieving 5+ GCSE's at grades A – C 5.9 percentage points less than County average	Key Stage 4 % pupils achieving 5+ GCSEs at grades A*-C: 3.1 percentage points above County average	Yes	

Target 25

Owner: Linda Bird (County Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Increase the number of early years education places (0-5 years) and childcare places (0-14 years) in Cambridge from 2,786 places and 2,676 places respectively	0-4 year old places available 2098 (PVI sectors only)* 4-11 year old places available 1883** (out of school only)	Early Years Education places 3,057 (all sectors) Childcare places 4-14 ~ 2,603	Yes	Data on provision 11+ is not strong, but level of provision and quality of data will improve as work on extended schools is developed.
	* Proper comparator for all sectors = 2,878 ** Proper comparator for all childcare 4-14 = 2,558		No	



Target 26

Owner: Chris Heaton (County Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Increase the number of people with NVQ level 2 qualifications (equivalent to 5 good GCSEs)	9004 (2003/04) 12.1%	Results from the Local Area Labour Force Survey have yet been released by the Office of National Statistics at the time of writing	Yes	The numbers and percentages are based on the working age population (16 to pensionable age). Over the next two academic years the LPSA target for Lifelong Learning will contribute to this.

Target 27

Owner: David Nicholls (Cambs. Business Link)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Business Link to encourage around 1,500 employed people each year to take part in training and development for their future skills and around 100 employed people to undertake structured learning in the County	Not supplied	Not supplied	Unknown	

Target 28

Owner: David Nicholls (Cambs. Business Link)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Business Link to encourage around 100 employed people to start Skills for Life training each year and around 150 employed people (16 plus) to take part in Level 3 training in the County	Not supplied	Not supplied	Unknown	



Issue: Independence for older people

What does the LSP want to happen?

- ◆ Older people in Cambridge can live more independently
- ◆ There is sufficient information available to allow older people to make informed choices
- ◆ Older people feel safe and secure in their own home and in the community

What has the LSP achieved for this issue in the first year?

- ◆ The LSP will be looking more in depth at this issue in the year ahead
- ◆ Monitored the LPSA topics “Promoting Independence for Older People” and “Improving the Security and Quality of Life for Older People” and their its associated indicators



Actions

Action 10:

- ◆ The LSP to support the Cambridge City primary Care Trust, County Council and other partners in assisting older people live more independent lives

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to support the Cambridge City Primary Care Trust, County Council and other partners in assisting older people to live more independent lives					LSP Board to receive a presentation at a future meeting concerning this issue and to take an overview of the targets in this area



Targets

Target 29 Owner: Kevin Reynolds(PCT)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
An increase in the number of older people helped to live at home to reach 90 older people per 1,000 by 2006/7	South 51.6 at Mar 05 City 55.7 at Mar 05 It is expected that performance will rise during to 2005/06 to reach 71.	South 40.5 at mar 06 City 59.4	No	This indicator was previously over-reported and the target was set unrealistically high.

Target 30 Owner: Kevin Reynolds (PCT)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Fewer older people will be in hospital beds who do not need to be there and more people will be cared for at home with emergency hospital admissions increasing annually by no more than 1%	In excess of 1% Emergency admissions have continued to rise (against plan) for both under and over 75's. Discussions are taking place with the acute trust (CUHFT) and PCT to revise the target to take account of the increased probability of admissions	In excess of 1%	No	.

Target 31 Owner: Kevin Reynolds (PCT)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Delayed discharge in Addenbrooke's Hospital and other facilities to be in single figures by April 2005	Greater than single figure. Notification of potential delayed transfers of care rose during the period causing problems within the discharge team. A revised target of achieving less than 20 across the City has been negotiated for 2005/06.	Single figure	Yes	



Issue: Building a sense of community

What does the LSP want to happen for this issue?

- ◆ Public agencies are more open in the way they make decisions and run their services
- ◆ More people feel they can influence decisions about their neighbourhood and local area
- ◆ Those groups that don't feel included in community life have the skills and confidence to allow them to become involved in determining the future of their communities
- ◆ The promotion of voluntary and community activity networks

What has the LSP achieved for this issue in the second year?

- Cambridge Social Inclusion Group (CSIG) has been developing the Social Inclusion Strategy and has held a number of meetings during the year to refine its approach
- Social Inclusion has been identified as a cross-cutting theme within the new Local Area Agreement and the Children and Young People's Strategic Partnership has given a high priority to social inclusion
- Projects promoting enterprise and employability in the City have received first year funding as part of the Investing in Communities Programme
- Made preparations for using the international day for older people event to launch a programme aimed at reducing social inclusion for older people
- Made progress with financial inclusion with the preparation of a bid by CAB for an Advice Hub and the extension of Cambridge Credit Union across the City

Please note: Action11, shown in the first annual report, was not carried forward by the LSP Board into the second year.


Action 12: Identify how the LSP can make a difference in addressing social inclusion and inequalities in the City

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Production of Director of Public Health's Annual Report – which will explore social inclusion and links with the health of local people, as well as make recommendations for local action	Report produced and distributed		July 2004 and July 2005	Dorothy Gregson Director of Public Health, Cambridge City PCT	Annual Report of the Director of Public Health Cambridge City 2003-04: Promoting Social Inclusion has been published and widely distributed. The 2004/2005 report looks at partnership working in the city.
Production of Mapping Poverty report showing the geographical distribution of households claiming benefits in the City	Report circulated widely within the community and to LSP partners.		July 2004 and July 2006	Graham Saint City Council Strategy and Partnerships	Mapping Poverty 2004 and 2006 reports published and widely distributed. They have been used to identify disadvantaged communities at small area level.
Presentation of key findings from each of the reports to the LSP Board	Board is made aware of the intensity and extent of social inclusion and poverty in the City and possible interventions that can be carried out	Workshop or presentation session held to inform Board	Date for Workshop agreed at July 2004 Board meeting	As above	The LSP received a presentation based on the Promoting Inclusion Report (above) setting the scene within Cambridge. A report outlining the approach to be taken by the CSIP and a draft work programme was submitted to the LSP at its meeting on 10 December 2004.
Preparation of a draft 10 year Social Inclusion Action Plan for Cambridge. Action Plan to be based on evidence of need and best practice identified (1) in DPH Report (2) Mapping Poverty Report (3) LSP priorities and (4) priorities identified by key stakeholder and community groups. This Action Plan to be developed in conjunction with the Investing in Communities Programme	Actions identified and agreed for incorporation in plan Funding secured from first phase Investing in Communities bid to resource key stakeholder and community involvement in drafting 10 year Social Inclusion Action Plan for Cambridge City Key stakeholders have contributed to the development of the Action Plan	LSP Board to agree Social Inclusion Action Plan	April 2005	Dorothy Gregson/ Sue Smith Cambridge City PCT supported by LSP partners in City Council and County Council	A Social Inclusion Strategy for Cambridge was prepared by the Social Inclusion Group, a partnership body set up under the auspices of the LSP. This strategy was approved by the LSP in October 2005 after being subjected to consultation with stakeholders. Many of the priorities for action in the strategy were dependent on their incorporation and subsequent acceptance within an Investing in Communities (IiC) bid put forward by the Greater Cambridge Partnership.
Final 10 year Social Inclusion Action Plan agreed	Action Plan is endorsed by the LSP Board and forms the basis of further proposals to the Investing in Communities Programme		To be determined	Dorothy Gregson/ Sue Smith Cambridge City PCT	No IiC funding was made available to take forward many of the Social Inclusion Strategy's priorities for action, as the focus in the first year IiC has been on the promotion of enterprise and employability across Greater Cambridge. Decisions on longer-term investment by EEDA are expected in the next few months. The SIG is presently reviewing its capacity to deliver on its original actions and will report to the LSP Board in October 2006 about the future of the Group.
Detailed planning of interventions to promote social inclusion, tackle inequalities and build community capacity	Intervention project plans are agreed and funding and leadership of each are in place Performance indicators, targets and appropriate quantitative and qualitative evaluation methodologies are agreed		To be determined	Dorothy Gregson/ Sue Smith Cambridge City PCT	Despite the absence of funding from IiC to support the CSIG strategy's priorities for action, progress had been made in some of the areas including partnership development, financial inclusion and community engagement. These interventions are being progressed outside the Group.

**Action 13:**

- ◆ **Submit a bid to the Investing in Communities Programme to support social inclusion work in the City**

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Development of an initial proposal to the 'Investing in Communities Programme' for resources to help frame a project that will tackle social inclusion and inequalities in the City and to fund the Greater Cambridge Workforce Pilot and other suitable emerging projects	Board members aware of the content of the proposal and have the opportunity to guide its development	Initial proposal submitted to Investing in Communities Programme	Further proposals submitted to Investing in Communities Programme as appropriate	Progress reports provided to Board meetings as appropriate	The initial proposals submitted by the Group were not accepted as it was decided by EEDA that the focus of the work will be on enterprise and employability. £1.3m has been allocated to cover the first year costs of a number of projects and some will have a beneficial impact on social inclusion in the city, such as the investment in Romsey Mill to improve the employment and life chances of young people.
Submission of further proposals to fund implementation of the initiatives revealed by the social inclusion research		Board to "sign off" proposals in advance of submission	January 2005	As above	The priorities for action within the Social Inclusion Strategy were accepted by the LSP Board at its meeting in October 2005. Further proposals will be prepared to LiC to take the priorities forward should the opportunity arise.
Implementation of bids, monitoring and evaluation.				Over a 10 year period	The Social Inclusion Group will look at the progress of LiC projects in the city and seek to promote best practice.



Action 14:

- ◆ Support and monitor the development of the Statutory and Voluntary Sector Compact

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Presentation to Board about the background, aims and status of the Compact and the extent of joint working in the City	The Board is aware of recent research into the capacity of voluntary and community sector in the City and the status of the Compact	Partners sign-up to Compact	By September 04	Chris Freeman	Presentation provided at LSP Board meeting on 16 December 2005 about the City and South Cambs. Compact. The possibility of a County-wide Compact aligned to the delivery of Cambridgeshire's LAA , is now (July 2006) being discussed with stakeholders. It is intended to advise the LSP Board of progress in October 2006.
Partners agree to each sign-up to the Compact to the values and principles espoused in the Compact to support joint working with the community and voluntary sectors in the City	Partners sign-up to Compact	Cambridge City Council and the City Primary Care trust have adopted a Compact text agreed with voluntary groups via the Cambridge Council for Voluntary Service. Adoption by Cambs County Council and Addenbrooke's Hospital is underway.	By 31 March 04	Chris Freeman	Signed up partners to the City and South Cambs.Compact Forum include: 110 voluntary groups; the County Council; City Council; South Cambs. District Council; City and South Cambs. PCT; and Addenbrookes
iiMonitoring reports about the Compact and the effectiveness of community and voluntary services are provided on an annual basis	Monitoring report is provided and partners give views on the status of the Compact	A joint Forum will be set up following adoption by voluntary groups. Forum's first year action plan is already agreed.	Compact Forum will report annually	Annually	Inaugural meeting of Compact Forum took place in July 2005. I



Action 15:

◆ Organise a conference on tackling debt and extending access to banking services

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Key stakeholders with an interest in tackling debt to meet to discuss additional contributions that can be made and the actions that can be usefully co-ordinated through the LSP	Consensus amongst key stakeholders is achieved on additional actions that could be applicable to the City situation	Stakeholder group meets to discuss issue	July 2004	Ken Hay	Conference held in March 05. Report produced for comment presented to LSP Board in July 2005.
Provision of a context paper showing the extent of the problem of debt in the City, opportunities to take action, including links to the Investing in Communities Programme, and an outline of the added value the LSP can bring to the work of the Community Legal Service Partnership in reducing debt in the community	LSP Board is aware of the extent of the problem of debt in the City and possible actions	Nominated organisations from Stakeholder Group produce a paper	September 2004	Ken Hay	<p>Report provided to LSP Board meeting in July 2005 containing background information and proposals for achieving conference recommendations and links to Investing in Communities Programme.</p> <p>In terms of progress:</p> <p>*CAB is preparing a Future Builders Grant application for an Advice Hub base at Eastern Gate Court. They expect a decision in September 06.</p> <p>*Local Authority funders of advice work are exploring joint commissioning arrangements.</p> <p>*Advice agencies are reviewing activities with a view to establishing a county/regional legal centre.</p> <p>*Community Legal Service Partnerships (CLSPs) were dissolved earlier this year and have been replaced with Community Legal Advice Centres and Community Legal Advice Networks. The former participants in the CLSP are considering the establishment of a County Network. They are meeting in July.</p> <p>*The Cambridge Credit Union now covers the whole city. It intends to carry out surveys of need in low-income areas and to promote its services more widely.</p>

**Action 16:**

- ◆ **Help develop joint proposals for assessing and strengthening the capacity of voluntary and community organisations in the City**

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Process set up to establish a County-wide plan, to include proposals to strengthen infrastructure support for voluntary and community sector organisations in the City	The process is robust and fit for purpose	A paper on the process and progress of the County-wide plan is circulated to LSP members for information	June 2004	CCVS	A Cambridgeshire Voluntary Sector Infrastructure Consortium has been formed to pursue Govt. Start Up funding for local development projects. A business plan has been developed including some assessment of voluntary sector capacity issues. Key Start Up projects will develop county-wide service models.
Provision of views to the County Consortium about local needs, gaps in existing provision and possible duplication of provision	LSP partner views taken into account in preparing a plan		Invitation to LSP partners to contribute views		CVS has provided views as a part of the on-going review of the sector being carried out at a County level.
Proposals for strengthening infrastructure capacity prepared and appropriate bids submitted	County plan includes proposals for City		Completion of mapping report and proposals	CCVS	The initial Start-Up programme is nearing its end and further bids will be invited in the next round to develop infrastructure.
Preparation of presentation on research work assessing the current capacity of voluntary sector organisations in the City and development of Forward Plan for strengthening the capacity of voluntary and community organisations in the City	Plan reflects needs in the City and can deliver improvements	Key stakeholders contribute to and endorse plan	September 2004	CCVS	Limited research has been conducted by CVS. This has not been published as yet. The City Council carried out an Inquiry into the way it allocates grant within the sector with a view to improving capacity and effectiveness. A revised City Council Grants Strategy has been produced.



Targets

Target 32 **Owner: Unassigned**

Target	Baseline 02/03	Current performance	On target	Comment on performance
The LSP to introduce agreed ways of working between partners by the end of the first year to enhance the openness of its decision-making				The LSP Board decided not to pursue this action

Target 33 **Owner: Dorothy Gregson (PCT)**

Target	Baseline 02/03	Current performance	On target	Comment on performance
The LSP will work with local communities during the next two years to identify targets for improving social inclusion and reducing inequalities in the City				Action 12 shows the work that is taking place to achieve this target