

Cambridge Local Strategic Partnership

Annual Report 2007





Introduction

This is the third and final annual review of the present Cambridge Community Strategy, which was published in July 2004 by the Cambridge Local Strategic Partnership (the LSP). The main purpose of the Community Strategy is to improve the quality of life for people in the City. This third annual review looks back over the past year (2007), using the targets and actions contained within the original strategy (2004), to help assess progress that has been made and to highlight any difficulties. A new strategy will be launched at the LSP Board's meeting on 24 January 2008 that will refine the LSP's vision for the city and set out developed aims and targets for the next three years taking into account changes that have occurred since 2004. This will allow the LSP to help shape the place local people say they want the City to be.

Background

The LSP is made up of representatives of public, voluntary and business organisations in Cambridge who have come together to form a partnership board to jointly develop a shared vision for the City. The partnership wants Cambridge to be:

- ◆ A successful city that is vibrant, socially mixed, safe, convenient and enjoyable
- ◆ A city with residents who feel integrated into the life of the City and part of its success
- ◆ A city that can meet its growing needs without jeopardising the environment or the interests of future generations.

The starting point for the strategy was the compilation of a list of issues that reflected matters that were of greatest concern to local people and organisations in Cambridge. The selection of these issues was informed by consultation. The issues, which make up chapters within the Strategy, are:

- ◆ The growth of the City must benefit all and enhance the environment (*page 1*)
- ◆ There are fewer cars – but more cycling, walking and buses (*page 7*)
- ◆ There is less crime and the fear of crime (*page 13*)
- ◆ There are houses people can afford (*page 18*)
- ◆ Education and training levels for residents is improved (*page 21*)



- ◆ Older people have more independence (*page 25*)
- ◆ Building a sense of community (*page 28*)

At the outset the LSP recognised that there were a number of active partnerships already in place within the City and beyond seeking to address many of the key issues identified in the Strategy. Within the Strategy targets were set against these issues to allow the LSP Board to take an overview of progress. In addition the Board received presentations from officers leading work and partnerships in these areas over the year to enable members to assess how things were going.

The LSP decided at the beginning that it would take its own actions around a smaller number of priorities that it felt were not already being tackled by others and where it felt a difference could be made by LSP partners working collaboratively. A lead partner was assigned to respond to each of the priorities.

These priorities for action for the LSP and the lead partners for each at the start of our first year were:

- ◆ Ensuring new communities have sustainable facilities (City Council)
- ◆ Encouraging the use of travel plans so that there are fewer cars coming into and moving around the City (County Council: Travel for Work Partnership)
- ◆ Improving social inclusion and reducing inequality (Primary Care Trust)
- ◆ Ensuring the LSP is open and accountable in its decision-making (Learning and Skills Council)



Our first year

The first annual showed that progress had been made in taking forward the social inclusion agenda, with the preparation of a Social Inclusion Strategy for Cambridge City and an initial proposal to support some of its actions included as part of a draft business case, compiled by the Greater Cambridge Partnership and submitted to the East of England Economic Development Agency. It also revealed to members that there had been good performance against the targets in the strategy, but there were some areas of difficulty and that there were some gaps in the areas where the LSP had committed itself for action – not all partners had yet put in place travel plans and no progress had been made on the accountable decision-making action due to the lack of willingness of an LSP partner to take this forwards.

Our second year

The second annual report showed that progress continued to be made against targets and that a substantial part of the LSP's work during the year had been directed towards Cambridgeshire's Local Area Agreement (LAA) and the subsequent monitoring of its performance and that of the Local Public Service Agreement (LPSA) – to ensure they are consistent with the community strategy and met the needs of people living in the city. The LSP carried out a review of itself, using an adapted version of a self-assessment approach put forward by the Government's Neighbourhood Renewal Unit, to consider how the LSP Board was operating as a whole. An outcome of the review was the preparation of new terms of reference, which the LSP adopted. It was agreed that the accountable decision-making action should be dropped because the LSP Board did not have the capacity to deliver it. Difficulties also presented themselves for the Social Inclusion Group, with a change of emphasis in the Investing in Communities programme, undermining their ability to deliver the Social Inclusion Strategy.



Our third year

During this third year the LSP has continued to monitor the local delivery of the refreshed Cambridgeshire Local Area Agreement (2006 to 2009) and has been seeking to influence the selection of new priorities through representation within the Cambridgeshire Together Board, which is coordinating and overseeing the development of the new LAA. Recent legislation has required Cambridgeshire Together to rethink the way that it negotiates Local Area Agreements and agree targets for improvement on the local priorities that matter most.

The LSP's main focus during the year has been the preparation of a new Sustainable Community Strategy and throughout the year it has sought to consult key partnerships and other community and voluntary sector organisations to get a robust set of priorities to take forward. It is expected that the strategy will be launched at its meeting on 24 January 2008 and then distributed widely to help coordinate joint working in the city to achieve LSP's shared vision for the city. This strategy will help inform Cambridgeshire Together's vision for the county.

This report shows a continued improvement in a large number of the targets that the LSP originally set for itself and it is expected that a proportion of these will be carried forwards into a new action plan that will be prepared in early 2008 to show how the strategy will be implemented and deliver its aims. This new action plan will reflect the relevant targets in the new LAA for Cambridgeshire.



Issue: The growth of the City must benefit all and enhance the local environment

What does the LSP want to see happen for this issue?

- ◆ The City is economically successful but its heritage is protected and its environment improved
- ◆ There are facilities in place, such as public transport to support the growth of the City
- ◆ When new housing developments are built they have schools, GP surgeries and other community facilities
- ◆ All residents and local communities benefit from the City's success and those who may be missing out now do not miss out in future
- ◆ All residents feel part of their local communities and the City as a whole -not just the people who live here now, but also those who will live in the new housing developments and communities that will be built.

What has the LSP achieved for this issue in the third year?

- ◆ The LSP continued to engage with South Cambridgeshire LSP and held a joint meeting on 5 March 2007 to discuss common areas for action, which included the creation of sustainable community facilities in growth areas, to highlight in their future sustainable community strategies
- ◆ A joint officer working group for the LSP's was formed to look at how communities could be engaged by agencies to help inform the provision of community facilities in growth areas
- ◆ Agreed to share a vision with the Development Strategy, which shows how land in the city will be used, so that the spatial part of the sustainable community strategy could align with it
- ◆ Presented possible priorities for the sustainable community strategy as a part of consultation events for the Issues and Options for the Development Strategy
- ◆ Continued to monitor the LPSA topics "Improving the Local Environment" and "Reduction of Waste to Landfill" and their associated indicators



Actions

Action 1:

- ◆ To work with South Cambridgeshire LSP to develop community based facilities in the new settlements around the edge of the City

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to consider support for actions emerging from conference on the community dimension to sustainable development held in March 2004. Event sponsored by the Sustainable Communities City Task Group of the Infrastructure Partnership*	The LSP Board is aware of the outcomes of the conference and the role it might play taking relevant actions forwards		Workshop or presentation provided	Peter Studdert	Briefing from conference circulated to LSP Board members. Role of Cambridgeshire Horizons (formerly the Infrastructure Partnership) considered during joint meeting (below).
Joint meeting between Cambridge and South Cambridgeshire LSP is held to agree an approach to the provision of community facilities in urban extensions*	Meeting held and a joint approach agreed			Ken Hay/ Brian Human / Antoinette Jackson	A joint meeting was held on 1 November 2004. LSP Board members agreed to use the knowledge gained from the day to help shape responses to the planning process to ensure appropriate community facilities are in place. Opportunities for further meetings are being discussed. A Community Facilities Strategy for the Southern Fringe is jointly being developed (July 2006) and will provide a test bed for new approaches to the provision of community facilities.
Update for Year 3					A further joint meeting was held between the LSPs on 5 March 2007 and it was agreed that the provision of community facilities in the growth areas should be a priority aim for the LSPs. The joint Community Facilities Strategy for the Southern Fringe has been prepared and is being implemented. Strategies are being developed for the other growth sites. Joint work is also taking place for the use of S106 monies and the provision of appropriate community facilities.



Action 2:

- ◆ All partners to agree to support the sustainable development guidelines shown in the Cambridge Local Plan (2003)

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Review guidelines with stakeholders	Stakeholders consulted	Use of guidelines in development control	June/July 2004	City Council Environment and Planning Brian Human/ Sally Pidgeon/ Dave Roberts LSP partners	Developers submitting major planning applications are presently using the local guidelines. County-wide guidelines are being prepared in response to new requirements, and are presently (July 06) subject to consultation with adoption expected in November 2006.
Guidelines embedded in Local Plan	Part of adopted Local Plan	Incorporation of guidelines in adopted Local Plan by 21 July 2006	July 2006	As above	Local guidelines have been incorporated into the Local Plan 2006
Look at the use of the guidelines by stakeholders	Assessment of how guidelines are used		June 2005	As above	Views expressed during consultation on the guidelines (County) will be considered prior to their attachment to the adopted Local Plan.
LSP partners to use guidelines as appropriate	Partners to use guidelines		Sept. 04		No LSP partners have as yet submitted major planning applications requiring the use of the guidelines
Update for Year 3					A Sustainable Design and Construction guide was adopted by the City Council as a Supplementary Planning Document in May 2007. This gives further guidance on the policies in the Local Plan 2006 for major planning applicants on how to meet the City Council's requirements and demonstrate they have done so through the provision of a Sustainability Checklist and Sustainability Statement.



Priority Action 3:

- ◆ Support opportunities for environmentally friendly and energy efficient development and the provision of high quality open spaces

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Development Plan documents for all urban extensions comply with requirements for environmental friendly development	Principles and clear action included in each Development Plan document	Principles debated through consultation on the Development Plan documents	2004/2006	City Council Environment and Planning Brian Human	Consultations are presently (July 2006) being carried out.
Adoption of revised open space standards and strategy	Board consulted about its views on standard and gives endorsement. City Council applies agreed standards to new developments	Adoption of new standards by City Council by 21 July 2006	Ongoing application of standards.	City Council Environment and Planning Elizabeth Rolph	The Open Spaces Strategy was adopted in July 2004 following consultation and the revised standards have been incorporated into the Local Plan 2006.
Partners agree to support requirements for environmentally friendly development and new open space standards as appropriate			Over a 10 year period	LSP partners	Applicants have accepted the open space requirements although generally this is in terms of payments towards open spaces elsewhere in the City or site.
The extent of support by LSP partners is reviewed				City Council Environment and Planning Brian Human	Review will take place over the longer-term as development applications are put forward
Update for Year 3					The Open Space Strategy was updated in November 2006 and incorporates the City Council's Open Space and Recreation Standards and information from the Planning Obligation Strategy. All partners submitting planning applications are required to take them into account. The Sustainable Design and Construction Supplementary Planning Document includes guidance on biodiversity and onsite renewable energy and it is likely these will form part of the Local Development Framework.



Targets

Target 1 Owner:

Target	Reported for 05/06	Performance 06/07	On target	Comment on performance 06/07
Developing new open space standards and creating additional strategic open spaces in the City.	Revised open space standards have been incorporated in the New Local Plan 2006.	The open space standards will form a part of the documents in the Local Development Framework		No additional comment.

Target 2 Owner: Jen Robertson (City Council)

Target	Reported for 05/06	Performance 06/07	On target	Comment on performance 06/07
Achieving the Government's recycling performance rate of 30% for Cambridge in 2005/06	35.2%	39.60% (LPI)	Yes	Similar year on year improvements may be more difficult to achieve in the future. Resources will be focused on increasing participation in recycling schemes and waste prevention.

Target 3 Owner: Mark Shelton (County Council)

Target (page 9)	Reported for 05/06	Performance 06/07	On target	Comment on performance
Reducing the amount of biodegradable waste (BMW) sent to landfill in Cambridgeshire to 75% of that produced in 1995 by 2020, as required by the EU Landfill Directive	The% total waste sent to landfill was 56.52%	The% total waste sent to landfill was 51.5%	Yes	The EU landfill directive is transposed into UK law through the waste emissions trading act, which gives a specific tonnages of bio-waste that can be sent to landfill (rather than a percentage). We are on target to meet this.



Target 4

Owner: Jo White (City Council)

Target	Reported for 05/06	Performance 06/07	On target	Comment on performance 06/07
Achieving the 12,500 homes required in Cambridge City (including a share of the urban extensions) between 1999 and 2016 as set out in the Structure Plan	794	3,292 dwellings were completed between 1.7.99 - 31.3.07 of the 12,500 required by the Structure Plan		This leaves 9,208 dwellings left to be completed over the remaining nine years - a large proportion of which will be delivered by the development of a number of urban extensions around Cambridge. These types of development have a long lead in time because of the amount of preliminary work that needs to be undertaken. The first dwellings from the urban extensions are predicted to be completed 2008/09.



Issue: Fewer cars – but more cycling, walking and buses

What does the LSP want to see happen for this issue?

- ◆ People are encouraged to get on buses, cycle and walk
- ◆ There are fewer cars coming into and moving around the City each day
- ◆ Improvements in air quality are made
- ◆ There are fewer cycling accidents

What has the LSP achieved for this issue in the third year?

- ◆ LSP Board partners who are employers are engaged with the Travel for Work Partnership and have been active in looking at the travel choices of their employers and updating travel plans either as members of the network or full members involved in the Steering Group
- ◆ Continued to monitor the LPSA topics “Road Safety” and “Increasing Bus Patronage” and their associated indicators



Actions

Action 4:

- ◆ All partners join the Travel for Work Partnership where practicable

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements for 06/07
Current non-member LSP Partners to join the Cambridgeshire Travel for Work Partnership.	All LSP Partners to join Travel for Work Partnership by April 2005. Indicator: Active membership and participation in the Travel for Work Network	Senior manager support for joining the Travel for Work Network by the end of 2004	All LSP Partners to join Travel for Work Partnership by April 2005	LSP Partner Travel Plan Co-ordinators supported by Environment Officer (Travel Wise) / Travel for Work Development Manager	Partners who are employers and located in Cambridgeshire continue to participate in the TfW Steering Group or as members of the Network



Action 5:

- ◆ All LSP partners to adopt travel plans within their organisations within the lifespan of the strategy

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements for 06/07
LSP Partners with travel plans to review and update current travel plan activity within organisations	All Partners identify travel plan co-ordinator All Partners join the Travel for Work accreditation scheme once finalised	Achievement of Travel for Work early stage accreditation by end of 2005 (information gathering and target setting).	All LSP Partners to achieve early stage accreditation by end of 2005	LSP Partners' Travel Plan Co-ordinators supported by Environment Officer (TravelWise) / Travel for Work Development Manager	<ul style="list-style-type: none"> • Anglia Ruskin University plan updated • Cambridge University plan updated • County plan updated • City Council plan updated and due to be re-launched shortly
LSP Partners to identify a travel plan co-ordinator				As above	All full members have identified co-ordinators
LSP Partners without travel plans to begin to draft plans All partners to have adopted and launched a travel plan within the lifespan of the strategy. The named travel plan co-ordinator for each LSP Partner is included in the Travel for Work database as a contact	Progress within the Travel for Work Accreditation Scheme.		Plan stage accreditation launched by end of strategy lifespan (2006/07)	As above	<ul style="list-style-type: none"> • Cambridgeshire PCT will be moving to full membership in the near future and has committed to putting a travel plan in place • Cambridgeshire Constabulary has committed to putting a travel plan in place • Cambridgeshire Chamber of Commerce has committed to developing a travel plan
All LSP Partners to participate in the Annual Travel for Work Survey	20% response rate achieved in survey returns by employer	Travel for Work Development Manager is informed of intent to participate in the 2004 survey by the end of August 2004	October annually	As above	All partners with travel plans in place and Cambridgeshire Constabulary participated in the Travel for Work Survey.



Action 6:

◆ Partners attend Travel for Work Network meetings

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements 06/07
Raise awareness and promote travel choice through public transport, walking and cycling to employees via LSP Partners' travel plans.	Progress towards employer's overall travel plan targets. Employer modal split results	Analysis of existing travel choices to worksite locations by LSP TfW members	Ongoing throughout strategy lifespan	LSP Partners' Travel Plan Co-ordinators	TfW members continue to analyse travel survey returns showing the travel choices of employees and amend plans accordingly
Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements 06/07
Attend at least one of the three yearly Travel for Work Network meetings	LSP Partner Travel Plan Co-ordinators attend meetings and feel supported and informed, leading to better travel plans	None	Ongoing throughout strategy lifespan	LSP Partner	Members each attended at least one event during the course of the year

Action 7:

◆ Partners promote Travel for Work to the wider public

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements 06/07
Develop and maintain "How to get to..." internet pages for each LSP Partner website promoting sustainable transport modes to employees, visitors and external contacts.	Web pages developed and clearly linked Number of "hits" on pages	Web page development in progress by end of 2004	End of 2005.	LSP Partners	Steering Group members to put in place appropriate links following recent meeting
Hold public exhibition on sustainable travel in the City (linked to Sustainable City initiative)	Exhibition is held Number of visitors passing exhibition and leaflets taken		July 2004 and subsequent years	Environment Officer (TravelWise)	Exhibition was again provided as a part of Environment Week



Targets

Target 5 Owner: Mark Webb (TfW Partnership)

Target	Baseline 02/03	Current performance	On target	Comment on performance
Encourage three new employers within the City to join the Travel for Work Partnership each year and actively develop travel plans for their employees			Yes	9 additional employers joined the Travel for Work Partnership during 2007

Target 6 Owner: Janet Martin (County Council)

Target (page 9)	Reported for 05/06	Current performance 06/07	On target	Comment on performance
Reduce the number of days when air pollution is classified as moderate or high from nine days in 2001	Continuous monitoring of nitrogen dioxide has indicated that the trend for a gradual increase across the city has continued. The levels in both Parker Street and Silver Street still show a significant reduction since 2003.	Progress continues to be difficult to define (year on year) because of the impact of weather conditions on air quality.		The government has moved away from this indicator and will be looking to monitor a new national indicator (NI194) will ask for a year on year reduction in primary emissions from Councils of the main pollutants PM10 and NOx , as well as CO2.

Target 7 Owner: Mark Kemp (County Council)

Target	Reported for 04/05	Current performance 06/07	On target	Comment on performance 06/07
Increase user satisfaction with bus services in the City through a Quality Partnership Agreement.	The satisfaction survey, conducted in 2003, show an increase of 3% to 41%	42% satisfaction across the county with 49% for users in the city	No (61%)	A Quality Bus Partnership Coordinator has been recruited and is already making a significant contribution. The Quality Bus Partnership Agreement draft is being developed by a Partnership Board, together with draft Terms of Reference, It is anticipated that the quality of bus services in the City will show an improvement over the coming months.



Target 8.

Owner: Patrick Joyce (County Council)

Target	Reported for 2005	Current performance 2006	On target	Comment on performance 05/06
Increase the share of people travelling by cycle in Cambridge from 14% to 17% by 2011	The 2005 traffic monitoring report for people crossing the River Cam showed 12% use by pedal cycles	The 2006 traffic monitoring report for people crossing the River Cam showed 13% use by pedal cycles	The trend is positive	Figures are based on manual counts over two-days each year, so can vary randomly from one year to the next. There has been a 7% increase since 1996

Target 9

Owner: Russel de Ville (County Council)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Reduce the number of people killed and seriously injured in the City from the 1998-2002 average of 63, thereby contributing to the county target of a reduction of 22% by 2007	46, A 15% reduction on 2004/05	12 months to the end of September 2006 = 59 (provisionally)	No	The number of road accident casualties does fluctuate randomly around an underlying downward trend. Research has shown that there are more accidents when the road surface is wet, and that may have been a factor this year. Four of the nine other authorities in the East of England have also seen an increase so far this year (and one authority has had no change).

Target 10

Owner: Paul Cook (County Council)

Target	Baseline for 05/06	Current performance 06/07	On target	Comment on performance
Stabilise the number of vehicles entering or leaving Cambridge on main routes in the City	Old cordon = 170,700 New cordon = 185,908	New cordon = 183,852	Yes	Figures are derived from one-day manual counts, so can vary randomly from one year to the next. The long term trend over the past 10 years has been flat.
Reduce the number of motor vehicles crossing the river Cam each year by 1.3%	66,348	63,328		This indicator is still collected but no longer used as a guide, being replaced by another point of entry



Issue: Less crime and the fear of crime

What does the LSP want to see happen for this issue?

- ◆ There is less crime and fear of crime
- ◆ There are fewer people becoming offenders
- ◆ The level of re-offending, particularly among young people, is reduced
- ◆ Good behaviour is promoted

What has the LSP achieved for this issue in the second year?

- ◆ Received a presentation about the achievement of national crime reduction targets in the City and neighbouring districts (Southern Sector) and agreed to support the Cambridge Community Safety Partnership in pursuing actions to meet them
- ◆ Monitored the LPSA topic “Reducing Anti-social Behaviour” and its associated indicator



Actions

Action 8:

- ◆ **The LSP to support the Cambridge Community Safety Partnership in developing its 3 year strategy that runs between 2005-2008**

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to support the Cambridge Community Safety Partnership in developing its 3 year strategy that runs between 2005-2008	Strategy is in place and its associated targets are shown below	Strategy published in 2005	No	Cambridge Crime and Disorder Reduction Partnership	The targets from the new strategy were incorporated into the LSP action plan. The CDRP will be preparing its next strategy in 2008



Targets

Target 11

Owner: Alastair Roberts (City Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
Increase the number of Acceptable Behaviour Contracts (ABC's) successfully agreed and complied with	18 ABC's were signed up to within the period – a decrease of 14 over the previous year. The reduction in ABC's can be seen as a positive and is the result of more effective management of ASB across the City.	24 ABC's were signed up to within the period – an increase of 6 over the previous year.		74 ABC's were agreed over the 3 year period

Target 12

Owner: Lynda Kilkelly (City Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
To reduce violent crime by 25% over the life of the strategy	2,302 = 24.3% reduction	2,476. An 18.6% reduction	Yes	

Target 13

Owner: Lynda Kilkelly (City Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
To increase the reporting of domestic violence by 40%	300	325	No	There were 325 recorded incidents in Q4, an increase of 9% since the previous quarter. However this did not meet the quarterly target of 354 incidents. For the year 06/07, recorded a 21% increase compared to the baseline. To meet the target the CSP will need to continue to increase the reporting of domestic incidents.



Target 14

Owner: Lynda Kilkelly (City Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
To decrease the proportion of repeat incidence of domestic violence to 10%	53	N/A	No	This indicator has proven unreliable and data for it was not collected this year The Domestic Violence Steering Group is looking to develop a more robust approach so that accurate data can be provided.

Target 15

Owner: Lynda Kilkelly (City Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
To contribute to a 21% reduction in overall crime through a reduction in low level antisocial behaviour	Criminal damage has reduced by 24% on the previous year. Perceptions of antisocial behaviour and fear of crime are to be assessed by survey in October	Criminal damage has reduced by 19.4% based upon the baseline year of 2003/04	Yes	Criminal damage had shown a large increase in Q3 of 06/07. Quarter 4 has shown a reduction compared to the previous quarter of 24%. The number of offences in Q4 was in line with the target.

Target 16

Owner: Lynda Kilkelly (City Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
To target the most prolific and persistent offenders, contributing to a 21% reduction in crime	British Crime survey comparator crimes fell by 19.6% compared with the baseline year 2003/04	British Crime Survey comparator crimes fell by 19.7% compared to the baseline year	Yes	The CSP is in a good position regarding the PSA1 target. 06/07 showed a 20% reduction compared to the baseline year 03/04. That is 11,129 offences in 03/04 compared to 8,918 offences in 06/07.

**Target 17****Owner: Lynda Kilkelly (City Council)**

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
180 clients receiving support and/or treatment through the Cambridgeshire Drug Intervention Project (CDIP), via the criminal justice system	89 clients receiving treatment via CDIP	64 clients receiving treatment via CDIP	No	Figures based on clients seen by CDIP and provided with a care plan was agreed and treatment

Target 18**Owner: Lynda Kilkelly (City Council)**

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
69 Class A drug supply offences brought to justice	Data from CDIP has yet to be released	CDIP does not hold this data	Unknown	Data still sought

Target 19 (This target has not been replaced)



Issue: Houses people can afford

What does the LSP want to see happen for this issue?

- ◆ There are more houses as the City grows and enough affordable housing units
- ◆ There is an increase in the mix and quality of affordable housing
- ◆ Housing in the City is more energy efficient

What has the LSP achieved for this issue in the third year?

- ◆ Received updates on the supply of affordable housing as a part of reports provided on the progress of the City's Development Strategy



Action

Action 9:

- ◆ The LSP to support the existing sub-regional and local partnerships in taking this work forward to increase the supply of affordable homes for the City

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to support the existing sub-regional and local partnerships in taking this work forward to increase the supply of affordable homes for the City				LSP Board overview.	During 2007 the Board received regular updates on the emerging Development Strategy, a key document in the Local Development Framework, and used the evidence in the Issues and Options document to help determine local priorities for the Sustainable Community Strategy.



Targets

Target 20

Owner: Dave Roberts and Jo White (City Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
The Structure Plan seeks 40% of new dwellings in the Cambridge sub-region to be affordable	784 dwellings completed of which 238 (30.4%) were affordable	720 dwellings completed of which 131 (18.2%) were affordable	No	

Target 21

Owner: Dave Roberts and Jo White (City Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
On privately developed residential sites larger than 0.5 hectares or for 15 or more dwellings the Local Plan seeks as affordable housing 40% or more of the dwellings completed	This target was not reported	During the course of the year there was only one site where this was applied. The site consisted of 18 dwellings of which 8 (44%) will be affordable		

Target 22

Owner: Sue Dellar (City Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 05/06
Partners, including Registered Social Landlords and the County Council to set a target for the number of affordable, socially rented housing units to be built in the City without the use of social housing grant	12 units without grant were completed 140 socially rented dwellings with grant were completed	27 units without grant were completed for key workers in the city 84 socially rented dwellings with grant were completed	Yes	Cambridge achieved its contribution towards the Cambridgeshire target of 290 non-grant funded homes between October 2004 and 31 March 2007. The target for the City was 50units.



Target 23

Owner: Bob Hadfield (City Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 05/06
Registered Social Landlords to achieve national targets for energy efficiency that include a 30% improvement in energy efficiency by 2010 and the eradication of fuel poverty	65 average SAP rating of local authority owned dwellings	67 average SAP rating of local authority owned dwellings	Yes	The target will become increasingly difficult to achieve as the easier work is completed.



Issue: Education and training – the keys to personal success

What does the LSP want to happen for this issue?

- ◆ Educational aspiration and achievement across is raised across the City, particularly amongst disadvantaged groups
- ◆ Individuals have the skills, education and training they need for jobs that are available now and created in the future
- ◆ There are more people taking part in learning at different stages of life from pre-school programmes, through formal education and community and work-place learning

What has the LSP achieved for this issue in the third year?

- ◆ Received reports on the formation of the Personal and Community Development, Learning and Skills Partnership covering the City and South Cambridgeshire
- ◆ Monitored the LPSA topic “Life Long Learning” and its associated indicator



Actions

Action 10:

- ◆ The LSP to support the Cambridge City Learning Network to deliver targets for adult and community learning in the City

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements 2007
The LSP to support the Cambridge City Learning Network to deliver targets for adult and community learning in the City					The Learning Partnerships in Cambridgeshire have been restructured into Personal and Community Development Learning and Skills Partnerships (PCDLSP). A joint body for the City and South Cams is being established. Updates on this restructuring have been provided to the LSP Board

Action 11:

- ◆ The LSP to support the County Council in partnership with head teachers, the Learning Skills Council and Connexions Service, to reduce the number of low attaining schools

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to support the County Council in partnership with head teachers, the Learning Skills Council and Connexions Service, to reduce the number of low attaining schools					The LSP Board received a presentation from the Learning and Skills Council about changes to services for over 18 year olds and new management arrangements for the LSC.



Targets

Target 24

Owner: Linda Bird (County Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
To reduce the gap between levels of attainment in schools in the City compared to the County average over the lifetime of this strategy	Key Stage 2 L4 English: 6.2 percentage points lower than County average Maths 8.8 percentage points lower than County average	Key Stage L4 English: 4 percentage points lower than County average Maths: 4.2 percentage points lower than County average	Yes	The latest figures are for 2006 and taken from LEA performance data
	Key Stage 4 % pupils achieving 5+ GCSEs at grades A*-C: 3.1 percentage points above County average	Key Stage 4 % pupils achieving 5+ GCSEs at grades A*-C: 2.6 percentage points below County average	No	

Target 25

Owner: Linda Bird (County Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 05/06
Increase the number of early years education places (0-5 years) and childcare places (0-14 years) in Cambridge from 2,786 places and 2,676 places respectively	Early Years Education places 3,057 (all sectors) Childcare places 4-14 ~ 2,603	Figures at Dec 07 – early years (0-4 years) places – 3269 Childcare 4-14 years - 2253	Yes	Figures indicate position as of Dec 07. Cumulative figures are no longer stored so figures for end 06/07 are not available.



Target 26

Owner: Chris Heaton (County Council)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 05/06
Increase the number of people with NVQ level 2 qualifications (equivalent to 5 good GCSEs)	9004 (2003/04) 12.1%	9100 11.8%	Yes	Latest figure is for December 2006 <i>Source: Office of National Statistics Annual population survey</i>

Target 27

Owner: David Nicholls (Cambs. Business Link)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Business Link to encourage around 1,500 employed people each year to take part in training and development for their future skills and around 100 employed people to undertake structured learning in the County	Not supplied	Not supplied	Unknown	The LSC's East of England Strategic Analysis shows an increase in the number of adults participating in Level 2 course of 19% between 2005 and 2006.

Target 28

Owner: David Nicholls (Cambs. Business Link)

Target	Reported for 04/05	Current performance 05/06	On target	Comment on performance 05/06
Business Link to encourage around 100 employed people to start Skills for Life training each year and around 150 employed people (16 plus) to take part in Level 3 training in the County	Not supplied	Not supplied	Unknown	The LSC's East of England Strategic Analysis shows improvements in basic skills in Cambridgeshire with the number of adults participating in and successfully completing work based training doubling since 2003.



Issue: Independence for older people

What does the LSP want to happen?

- ◆ Older people in Cambridge can live more independently
- ◆ There is sufficient information available to allow older people to make informed choices
- ◆ Older people feel safe and secure in their own home and in the community

What has the LSP achieved for this issue in the third year?

- ◆ Received a presentation about difficulties in achieving the independence for older people targets and agreed to support the work of the Adult and Social Care Partnership in bringing about improvements in this area
- ◆ Provided comments as a part of the Supporting People Partnership's consultation about a new Commissioning Strategy
- ◆ Monitored the LPSA topics "Promoting Independence for Older People" and "Improving the Security and Quality of Life for Older People" and their associated indicators



Actions

Action 10:

- ◆ The LSP to support the Cambridge City primary Care Trust, County Council and other partners in assisting older people live more independent lives

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
The LSP to support the Cambridge City Primary Care Trust, County Council and other partners in assisting older people to live more independent lives					LSP Board to receive a presentation at a future meeting concerning this issue and to take an overview of the targets in this area



Targets

Target 29 Owner: Kevin Reynolds(PCT)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
An increase in the number of older people helped to live at home to reach 90 older people per 1,000 by 2006/7	South 40.5 at mar 06 City 59.4 This indicator was previously over-reported and the target was set unrealistically high.	Current performance for 06/07 was (as at 31 Mar 2007) 54.8 for South Cambridgeshire 66.7 for City		This indicator was previously over-reported and the targets, as a result, was set unrealistically high. Corrections were made in May 2007. There are plans to create a procedure to capture "professional services" provided by CCC / PCT partnership to Older People, under the national definition for this helped to live at home measure.

Target 30 Owner: Kevin Reynolds (PCT)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
Fewer older people will be in hospital beds who do not need to be there and more people will be cared for at home with emergency hospital admissions increasing annually by no more than 1%	For Greater Cambridge area (City + South) total emergency admissions for those aged 65+ in 2005/06 was 7,456	For same group in 2006/07 total was 6,953 - a reduction of 6.7% in the year		.

Target 31 Owner: Kevin Reynolds (PCT)

Target	Reported for 05/06	Current performance 06/07	On target	Comment on performance 06/07
Delayed discharge in Addenbrooke's Hospital and other facilities to be in single figures by April 2005	Single figure	Total delayed in last week of March 2007 was 20. Average number delayed in last quarter to end of March 2007 was 26 per week.	No	Discussions / plans are advancing with Addenbrookes to re-invest the cash paid in reimbursement fines for delays in community services to prevent delays. This breakthrough should serve to reduce the average number weekly. It is certainly the case that integrated working between PCT and CUHFT is more evident than ever before, with joint focus on this issue.



Issue: Building a sense of community

What does the LSP want to happen for this issue?

- ◆ Public agencies are more open in the way they make decisions and run their services
- ◆ More people feel they can influence decisions about their neighbourhood and local area
- ◆ Those groups that don't feel included in community life have the skills and confidence to allow them to become involved in determining the future of their communities
- ◆ The promotion of voluntary and community activity networks

What has the LSP achieved for this issue in the third year?

- Cambridge Social Inclusion Group (CSIG) revised its terms of reference and decided to move forward as the Community Engagement Group in response to concerns expressed at the joint LSP meeting between the City and South Cambridgeshire about getting the level of community facilities right for new communities
- Agreed the Cambridgeshire Compact, showing how the community and voluntary sector will work within the Local Area Agreement for Cambridgeshire
- Continued to receive updates on the progress of the Investing in Communities Programme
- Supported the successful CAB bid for the Advice Hub and the extension of Cambridge Credit Union across the City



Actions

Action 11: (This action was not taken forward by the LSP Board)

- ◆ Develop a joint framework, based on best practice, to ensure that the LSP involves local people in its activities and is open and accountable in its decision-making


Action 12: Identify how the LSP can make a difference in addressing social inclusion and inequalities in the City

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Production of Director of Public Health's Annual Report – which will explore social inclusion and links with the health of local people, as well as make recommendations for local action	Report produced and distributed		July 2004 and July 2005	Dorothy Gregson Director of Public Health, Cambridge City PCT	Annual Report of the Director of Public Health Cambridge City 2003-04: Promoting Social Inclusion has been published and widely distributed. The 2004/2005 report looks at partnership working in the city
Production of Mapping Poverty report showing the geographical distribution of households claiming benefits in the City	Report circulated widely within the community and to LSP partners.		July 2004 and July 2006	Graham Saint City Council Strategy and Partnerships	Mapping Poverty 2004 and 2006 reports published and widely distributed. They have been used to identify disadvantaged communities at small area level.
Presentation of key findings from each of the reports to the LSP Board	Board is made aware of the intensity and extent of social inclusion and poverty in the City and possible interventions that can be carried out	Workshop or presentation session held to inform Board	Date for Workshop agreed at July 2004 Board meeting	As above	The LSP has received a presentation based on the Promoting Inclusion report (above) setting the scene within Cambridge. A report outlining the approach to be taken by the CSIG and a draft work programme was submitted to the LSP at its meeting on 10 December 2004.
Preparation of a draft 10 year Social Inclusion Action Plan for Cambridge. Action Plan to be based on evidence of need and best practice identified (1) in DPH Report (2) Mapping Poverty Report (3) LSP priorities and (4) priorities identified by key stakeholder and community groups. Action Plan to be developed in conjunction with the Investing in Communities Programme	Actions identified and agreed for incorporation in plan Funding secured from first phase Investing in Communities bid to resource key stakeholder and community involvement in drafting 10 year Social Inclusion Action Plan for Cambridge City Key stakeholders have contributed to the development of the Action Plan	LSP Board to agree Social Inclusion Action Plan	April 2005	Dorothy Gregson/ Sue Smith Cambridge City PCT supported by LSP partners in City Council and County Council	A Social Inclusion Strategy for Cambridge was prepared by the CSIG. This strategy was approved by the LSP in October 2005 after consultation with stakeholders. Many of the priorities for action in the strategy were dependent on the acceptance of an Investing in Communities (IiC) proposal put forward by the Greater Cambridge Partnership.
Final 10 year Social Inclusion Action Plan agreed	Action Plan is endorsed by the LSP Board and forms the basis of further proposals to the Investing in Communities Programme		To be determined	Dorothy Gregson/ Sue Smith Cambridge City PCT	No IiC funding was available to take forward the priorities for action. The focus for IiC is the promotion of enterprise and employability across Greater Cambridge. The members of CSIG decided that they could not add value to existing work without IiC funding and so wound up the group. A new group was formed to promote community engagement initiatives.
Detailed planning of interventions to promote social inclusion, tackle inequalities and build community capacity	Intervention project plans are agreed and funding and leadership of each are in place Performance indicators, targets and appropriate quantitative and qualitative evaluation methodologies are agreed		To be determined	Dorothy Gregson/ Sue Smith Cambridge City PCT	Despite the absence of funding from IiC to support the CSIG strategy, progress has been made in some of the areas including partnership development, financial inclusion and community engagement.

**Action 13:**

- ◆ **Submit a bid to the Investing in Communities Programme to support social inclusion work in the City**

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Development of an initial proposal to the 'Investing in Communities Programme' for resources to help frame a project that will tackle social inclusion and inequalities in the City and to fund the Greater Cambridge Workforce Pilot and other suitable emerging projects	Board members aware of the content of the proposal and have the opportunity to guide its development	Initial proposal submitted to Investing in Communities Programme	Further proposals submitted to Investing in Communities Programme as appropriate	Progress reports provided to Board meetings as appropriate	The initial proposals submitted by the Group were not accepted as it was decided by EEDA that the focus of the work will be on enterprise and employability. £1.3m has been allocated to cover the first year costs of a number of projects and some will have a beneficial impact on social inclusion in the city, such as the investment in Romsey Mill to improve the employment and life chances of young people.
Submission of further proposals to fund implementation of the initiatives revealed by the social inclusion research		Board to "sign off" proposals in advance of submission	January 2005	As above	The priorities for action within the Social Inclusion Strategy were accepted by the LSP Board at its meeting in October 2005. The Economic Development Group within the GCP are helping to guide the programme.
Implementation of bids, monitoring and evaluation.				Over a 10 year period	Updates on the liC programme are provided to the LSP Board as a part of the "Partnership News" agenda item.



Action 14:

- ◆ Support and monitor the development of the Statutory and Voluntary Sector Compact

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Presentation to Board about the background, aims and status of the Compact and the extent of joint working in the City	The Board is aware of recent research into the capacity of voluntary and community sector in the City and the status of the Compact	Partners sign-up to Compact	By September 04	Chris Freeman	Presentation provided at LSP Board meeting on 16 December 2005 about the City and South Cambs. Compact. The LSP Board agreed a County-wide Compact at its Board meeting on 16 October 2006
Partners agree to each sign-up to the Compact to the values and principles espoused in the Compact to support joint working with the community and voluntary sectors in the City	Partners sign-up to Compact	Cambridge City Council and the City Primary Care trust have adopted a Compact text agreed with voluntary groups via the Cambridge Council for Voluntary Service. Adoption by Cambs County Council and Addenbrooke's Hospital is underway.	By 31 March 04	Chris Freeman	The City and South Cambs. Compact has been superseded by the Cambridgeshire Compact, which was established to support the delivery of the LAA.
ii Monitoring reports about the Compact and the effectiveness of community and voluntary services are provided on an annual basis	Monitoring report is provided and partners give views on the status of the Compact	A joint Forum will be set up following adoption by voluntary groups. Forum's first year action plan is already agreed.	Compact Forum will report annually	Annually	Monitoring reports on the Cambridgeshire Compact will be provided through Cambridgeshire Together.



Action 15:

◆ Organise a conference on tackling debt and extending access to banking services

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Key stakeholders with an interest in tackling debt to meet to discuss additional contributions that can be made and the actions that can be usefully co-ordinated through the LSP	Consensus amongst key stakeholders is achieved on additional actions that could be applicable to the City situation	Stakeholder group meets to discuss issue	July 2004	Ken Hay	Conference held in March 05. Report on findings from the conference presented to LSP Board in July 2005.
Provision of a context paper showing the extent of the problem of debt in the City, opportunities to take action, including links to the Investing in Communities Programme, and an outline of the added value the LSP can bring to the work of the Community Legal Service Partnership in reducing debt in the community	LSP Board is aware of the extent of the problem of debt in the City and possible actions	Nominated organisations from Stakeholder Group produce a paper	September 2004	Ken Hay	<p>Report provided to LSP Board meeting in July 2005 containing background information and proposals for achieving conference recommendations and links to Investing in Communities Programme.</p> <p>In terms of progress: Cambridge CAB was awarded £1.7 million by Futurebuilders to set up an Advice Hub in Cambridge to enable people to obtain advice on a variety of issues from mini-hubs or through remote and virtual services. A final appeal has recently been launched to obtain the balance of the funding required, around £300,000. The Community Legal Advice web page shows links to local services that can provide debt advice. The Legal Advice Network is developing and the Cambridge Credit Union's work is continuing across the city, offering low cost loans and savings facilities.</p>

**Action 16:**

- ◆ Help develop joint proposals for assessing and strengthening the capacity of voluntary and community organisations in the City

Activity	Target Outcome/ Indicator	Intermediate Milestone	Timetable	Lead Officer	Achievements
Process set up to establish a County-wide plan, to include proposals to strengthen infrastructure support for voluntary and community sector organisations in the City	The process is robust and fit for purpose	A paper on the process and progress of the County-wide plan is circulated to LSP members for information	June 2004	CCVS	A Cambridgeshire Voluntary Sector Infrastructure Consortium was formed to pursue Govt. Change Up funding for local projects. A business plan has been developed including some addressing voluntary sector capacity issues. Key Change Up projects will develop county-wide service models.
Provision of views to the County Consortium about local needs, gaps in existing provision and possible duplication of provision	LSP partner views taken into account in preparing a plan		Invitation to LSP partners to contribute views in 2005		CVS provided views as a part of the ongoing review of the sector being carried out at a County level.
Proposals for strengthening infrastructure capacity prepared and appropriate bids submitted	County plan includes proposals for City		Completion of mapping report and proposals	CCVS	The Change Up programme is nearing its end and further bids will be invited in the next round to develop infrastructure.
Preparation of presentation on research work assessing the current capacity of voluntary sector organisations in the City and development of Forward Plan for strengthening the capacity of voluntary and community organisations in the City	Plan reflects needs in the City and can deliver improvements	Key stakeholders contribute to and endorse plan	September 2004	Lorna Davies CCVS	Limited research was provided in 2004. An Annual meeting (2007) of CCVS discussed possible responses to the growth of the city, the needs of existing communities and the role of community and voluntary sector organisations. The City Council carried out an Inquiry into the way it allocates grant within the sector with a view to improving capacity and effectiveness. A revised City Council Grants Strategy has been produced.



Targets

Target 32

Owner: Unassigned

Target	Baseline 02/03	Current performance	On target	Comment on performance
The LSP to introduce agreed ways of working between partners by the end of the first year to enhance the openness of its decision-making				The LSP Board decided not to pursue this action

Target 33

Owner: Dorothy Gregson (PCT)

Target	Baseline 02/03	Current performance	On target	Comment on performance
The LSP will work with local communities during the next two years to identify targets for improving social inclusion and reducing inequalities in the City				Action 12 shows the work that is taking place to achieve this target