



# Building Stronger Communities

Community Centres Strategy

# Foreword

Our community centres play an important role in bringing people together in our city. They help to connect Council services with our local communities, and to connect residents in our communities with each other. They also play a vital role in assisting those with the greatest needs.

Our Council's aim is to achieve 'One Cambridge, Fair for All', in which economic dynamism and prosperity goes hand-in-hand with social justice and equality. To help achieve this vision, our community centres need to be equipped to respond to emerging issues, demographic change and city growth, so that we can continue to help those with the greatest need. For these reasons, the Council has reviewed our community provision. This review has informed and shaped this Community Centres Strategy which we present to you here.

This strategy proposes changes in our approach in delivering community development activity. This is to ensure we can effectively deliver our vision and to help those who need our support the most.

Where needed, we are replacing existing buildings with new, modern centres that will improve accessibility, provide more flexible facilities for the community, and create space to build additional, badly-needed new Council homes. In some areas we are also partnering with community and voluntary sector organisations to take on the management of these buildings.

We have also identified some gaps in existing provision, and this strategy helps us to make plans and prioritise future funding to address these.

The comprehensive programme to deliver this strategy is ambitious, but also ensures we are fully able to meet the city's needs for the longer term, and helps us move further towards our goal of creating a city that is indeed fair for all.



Cllr Anna Smith



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# 1 Building Stronger Communities



## 1.1 Building Stronger Communities

Cambridge City Council has a clear vision to lead a united city, **One Cambridge – Fair for All**, in which economic dynamism and prosperity are combined with social justice and equality and it continues to be a great place in which to live, work and learn – for both existing and new residents.

Cambridge is a very successful city with a world-class reputation for education, science and innovation; research and knowledge-based industries; and its historic environment. It is a major focus for employment, and many residents in Cambridge benefit from the city's prosperous economy, with high average earnings, low rates of unemployment and a large number of jobs available in the city. The success of Cambridge is also a driver for urban growth, with 14,000 new homes planned by 2031.

However, there is another side to this success story for many households, with one person in ten in the City living in a household which is claiming benefits\*, and a significant proportion of others living on low incomes.

The Council's **Anti-Poverty Strategy 2017-2020** outlines how local authorities can have a direct impact on poverty through the types of services they provide, and how these services are targeted.

### Our Vision

The Council's Community Services Vision for **Building Stronger Communities** requires that:

- An evidence based approach is taken to plan effective services for tackling poverty and disadvantage
- Neighbourhood Community Development work and community engagement inform thematic anti-poverty priority work to ensure that it meets community needs
- Service delivery is targeted at those residents who have the highest needs
- A more flexible resource is needed in future, that can respond to the changing needs of the city as it continues to grow and change

This vision supports the wider Cambridgeshire and Peterborough **Think Communities Strategy** which aims to build community resilience through better coordination and partnership working with place-based services, to deliver improved outcomes for vulnerable people and high-risk communities.

This Strategy represents completion of the first phase work to support delivery of the Council's Vision to **Build Stronger Communities**. Other reviews are being progressed that will also contribute to this vision, and include:

\* *Mapping Poverty* – Cambridge City Council (2017)

**a. A revised Approach to Neighbourhood Community Development**

Where feasible, re-alignment of staff resources from community centre management, to working directly with disadvantaged groups and neighbourhoods. The level of staffing will also be allocated according to evidence of need in different wards.

**b. Review of Neighbourhood Community Partnerships (NCPs)**

Resources will be realigned to areas of highest need and ensure the NCPs provide value for money in support of the Council's corporate objectives.

**c. Review of Cambridge Community Scrap Store and the Play Pod Schemes**

Development of a business case to assess the feasibility for the expansion of Cambridge Community Scrap Store and the school play pod schemes on the site of Brown's Field Community Centre.

**d. Review of the Children and Young Peoples Participation Service (ChYpPS)**

1. Review the needs of children and young people's in the City and map current service provision.
2. Where feasible, re-align resources.
3. Ensure the focus is aligned to other Council priorities and areas of highest need.

**e. Review of Community Centre Management**

An appraisal of the options available to the Council for the ongoing management of community centre buildings to inform a recommendation regarding the most efficient management option.

**f. Development of a Community Asset Management Plan**

Working with the Council's Estates and Facilities Team to develop a long term asset management and maintenance plan for community buildings.

## 1.2 Why we need a Community Centres Strategy

A network of Council supported community centres play a vital role in delivering accessible, targeted services to address deprivation and inequality in areas of the city which need them most. The centres also bring people together to participate in their local community, and enable communities to play an active role in improving the quality of life in neighbourhoods.

Community centres and the outreach services they provide, collectively represent a substantial investment by the Council to deliver the strategic objective of '**Building Stronger Communities**'.

In 2015, the Council initiated a review of community centres to assess whether:

- The investment continues to deliver value for money
- Resources are being effectively prioritised and targeted at highest needs
- They continue to meet the changing needs of the city as it grows and as neighbourhoods become more diverse

This Community Centres Strategy sets out the findings from the review and provides a clear vision and corporate steer for the Council to continue to support centres in particular areas of the city, and for prioritising future investment.

The Council's community centre buildings and management arrangements have developed iteratively over several decades, with a number of purpose built centres being developed in areas of new social housing during the 1970s, 80s and 90s.

Previous Council reviews of community centres have focussed on ways in which to increase the uptake of services, improve customer satisfaction, and reduce the overheads and costs of building management.

This latest review was initiated however, to complete a strategic and evidence based assessment of the effectiveness of Council managed community centres in providing access to services for the highest need areas of the city.

One of the agreed outputs of the review was the development of a Community Centres Strategy that would enable the Council to deliver the following outcomes:

- **Council community centres located in the highest need areas of the city to deliver community development activity and anti-poverty priorities**
- **Clear proposals for community centre buildings which no longer need to be managed and operated by the council**
- **Clear proposals to address gaps in current provision**
- **Clear priorities to deliver the overall vision and to target future investment in centres**

## 1.3 Community Centres – where we are now?

At the start of the 2015 review, the Council owned nine community centres, and directly managed six of these, with the rest being managed by community associations via a range of different partnership working arrangements.

Two new community facilities were opened in 2018 in key housing growth areas of the City, at Storey's Field in the North West, and Clay Farm in the South West and the Council has negotiated individual management agreements and resources to provide support to these new communities.

Further community centres are also being planned for a number of other growth sites which are all at different stages in the design and planning process, including:

- **Cambridge Northern Fringe** (approximately 7,000 new homes)
- **Darwin Green** (approximately 1,500 new homes)
- **Land North of Cherry Hinton** (approximately 1,200 new homes)
- **Mill Road Depot** (approximately 295 new homes)
- **Cromwell Road** (approximately 245 new homes)

**In 2017 there were 137,000 visits to Council managed community centres. An example of the anti-poverty work was 3,000 community lunches provided to low income families in the school holidays.**

### Costs

The Council's investment of £900,000 into community centre provision consists of:

- **staffing** – 34%
- **project and running costs** – 29%
- **central recharges** – 28%
- **capital depreciation** – 9%

**The total net cost of community centres in 2017 was £607,000 with over £293,000 income generated to offset the £900,000 annual running costs.**

### Challenges and opportunities

The main challenges and opportunities for Council community centres identified from the 2015 strategic review include:

- Centres which serve the same neighbourhood catchment area
- Centres which are of poor quality and have accessibility issues
- Centre sites which could be reconfigured and better utilised to deliver other Council priorities



- Centre teams are primarily focussed on building operation and management, rather than addressing neighbourhood needs and issues
- Limited performance data available to assess if centres represent value for money for the Council in addressing community needs
- An opportunity for Council owned centres to support and improve the sustainability of voluntary organisations
- The majority of Cambridge's population do not currently use or engage with their neighbourhood community centre
- A lack of public knowledge about which buildings in the city have community access and information about what facilities there are and how to book them

**Information about many of the buildings which are available for the local community to use across the city is now available on the Council's website [www.cambridge.gov.uk/community-centres](http://www.cambridge.gov.uk/community-centres)**

## 1.4 Developing the Evidence Base

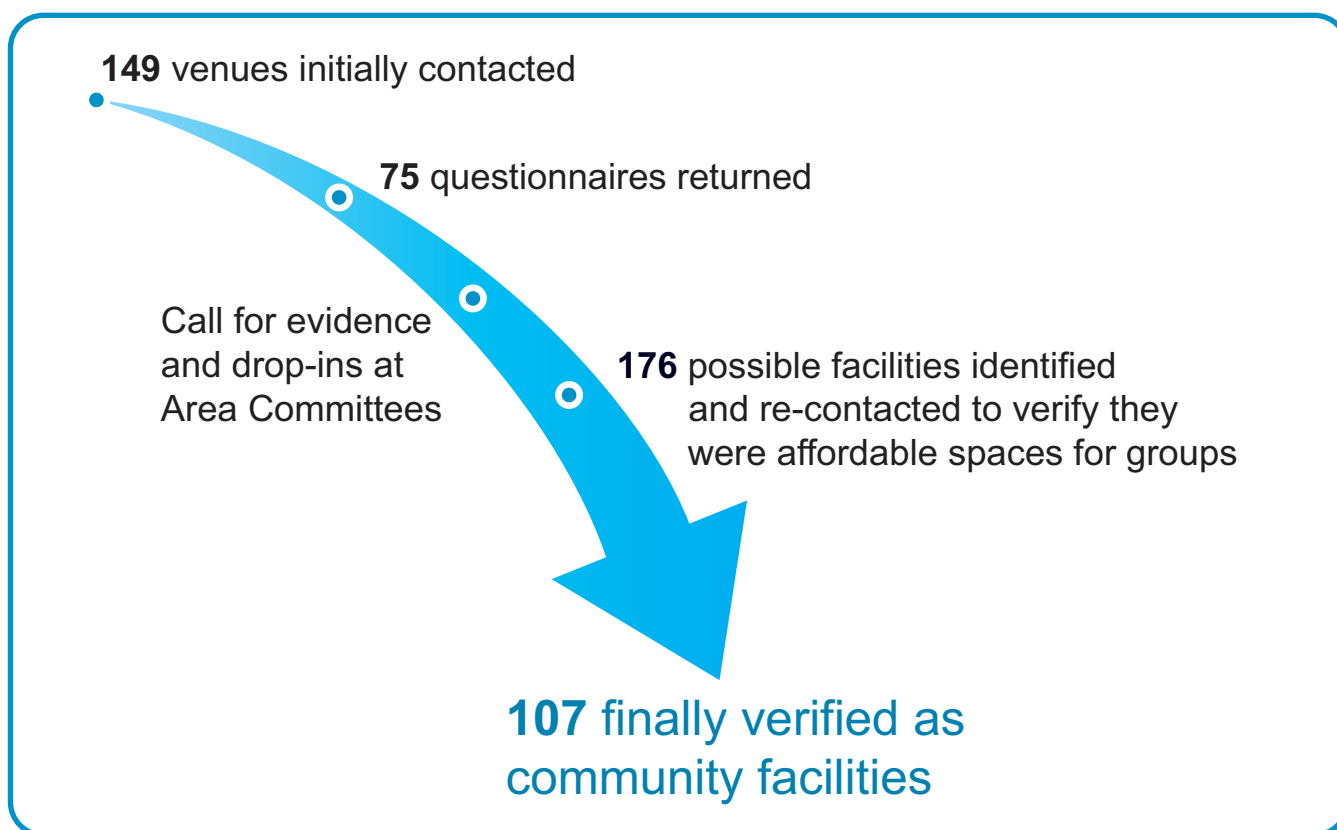
### Methodology

The assessment work completed to develop the strategy focussed on a geographic and demographic analysis of community centres using Geographic Information System (GIS) Network Modelling software. A diagram summarising the methodology and stages of work completed is set out in [Appendix 1](#).

### Work Stages

#### Stage 1: Auditing

Community buildings in the city were contacted to assess their community access and facility offer. 107 buildings were identified as providing some access for community use.



#### Stage 2: Mapping

All 107 community buildings were mapped using GIS.

#### Stage 3: GIS Network Modelling

A 15 minute real walk-time catchment\* was mapped around all buildings with their primary purpose being a community facility. The catchments were assessed to identify neighbourhoods with and without access to a community centre within a 15 minute walk-time.

\* Travel time of 3mph, covering 0.75 miles in 15 minutes

Reference: [www.bhf.org.uk/get-involved/events/training-zone/walking-training-zone/walking-faqs](http://www.bhf.org.uk/get-involved/events/training-zone/walking-training-zone/walking-faqs)

#### **Stage 4: Targeting Need**

The maps were overlaid with details of low income households and benefit claimants to identify locations of the city with the highest concentrations of need, with and without access to a community centre within a 15 minute walk-time.

#### **Stage 5: Scenario Risk Assessments**

Scenarios maps were then prepared which 'switched off' individual Council community centres in order to assess the impact on high need areas of the city.

#### **Stage 6: Gap Analysis Risk Assessment**

A geographic and demographic risk analysis was completed for individual Ward neighbourhoods.

#### **Stage 7: Categorisation**

The findings from the risk assessments were used as the basis for categorising the Council community centres as core\* or transitional\*.

\*Core Community Centres are those assessed as strategically important for the Council because they:

- serve areas and communities with higher needs
- have no or limited overlap with other dedicated community facilities
- are likely to also deliver other council strategic priorities
- have a high percentage of anti-poverty activity

\*Transitional Community Centres are those assessed as less strategically important for the Council because they:

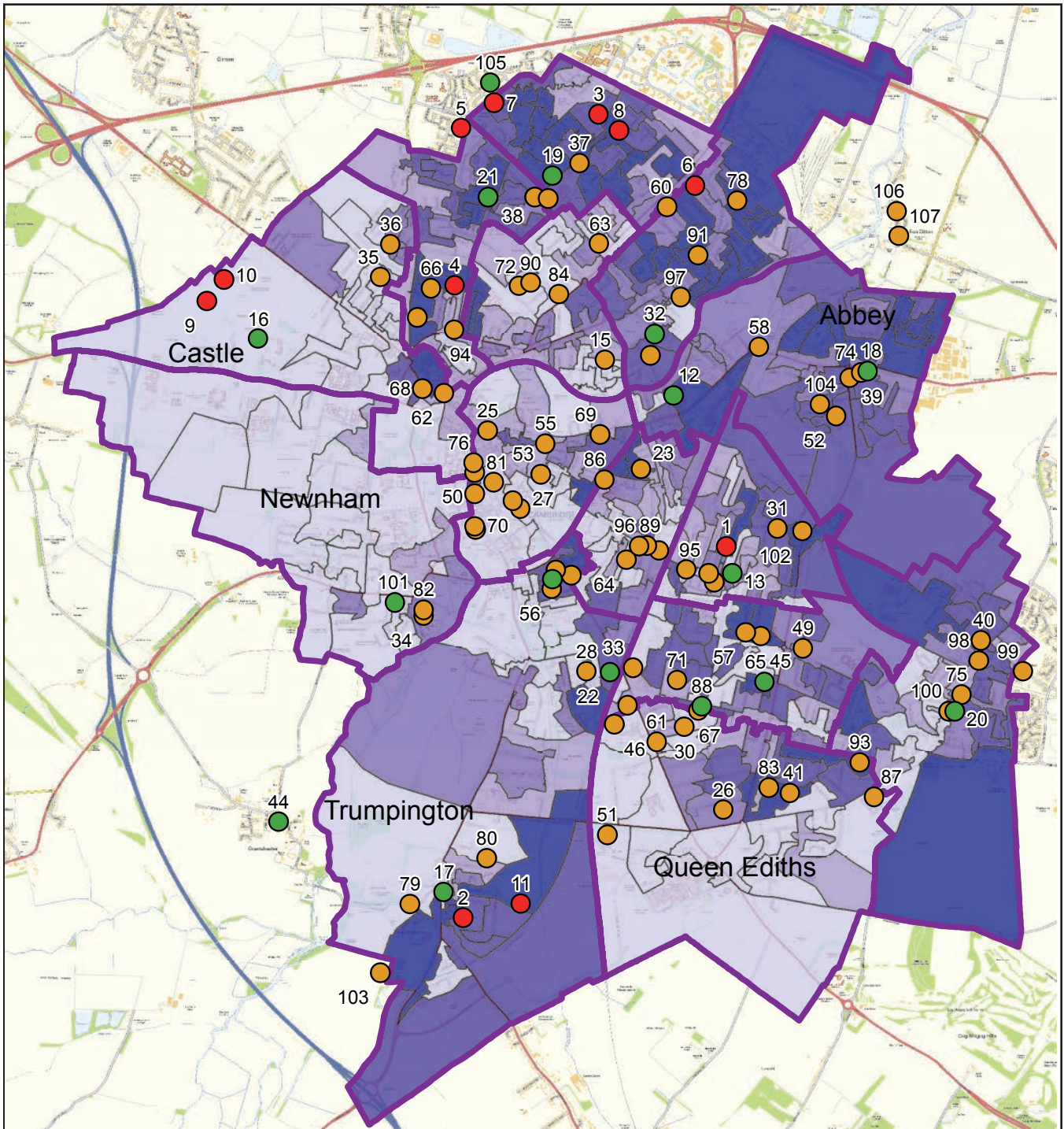
- serve areas and communities with lower concentrations of need
- have overlap with either other Council community centres or dedicated community facility provision
- are likely to deliver fewer other Council strategic priorities
- have a lower percentage of anti-poverty activity

# 2 Using the Evidence Base



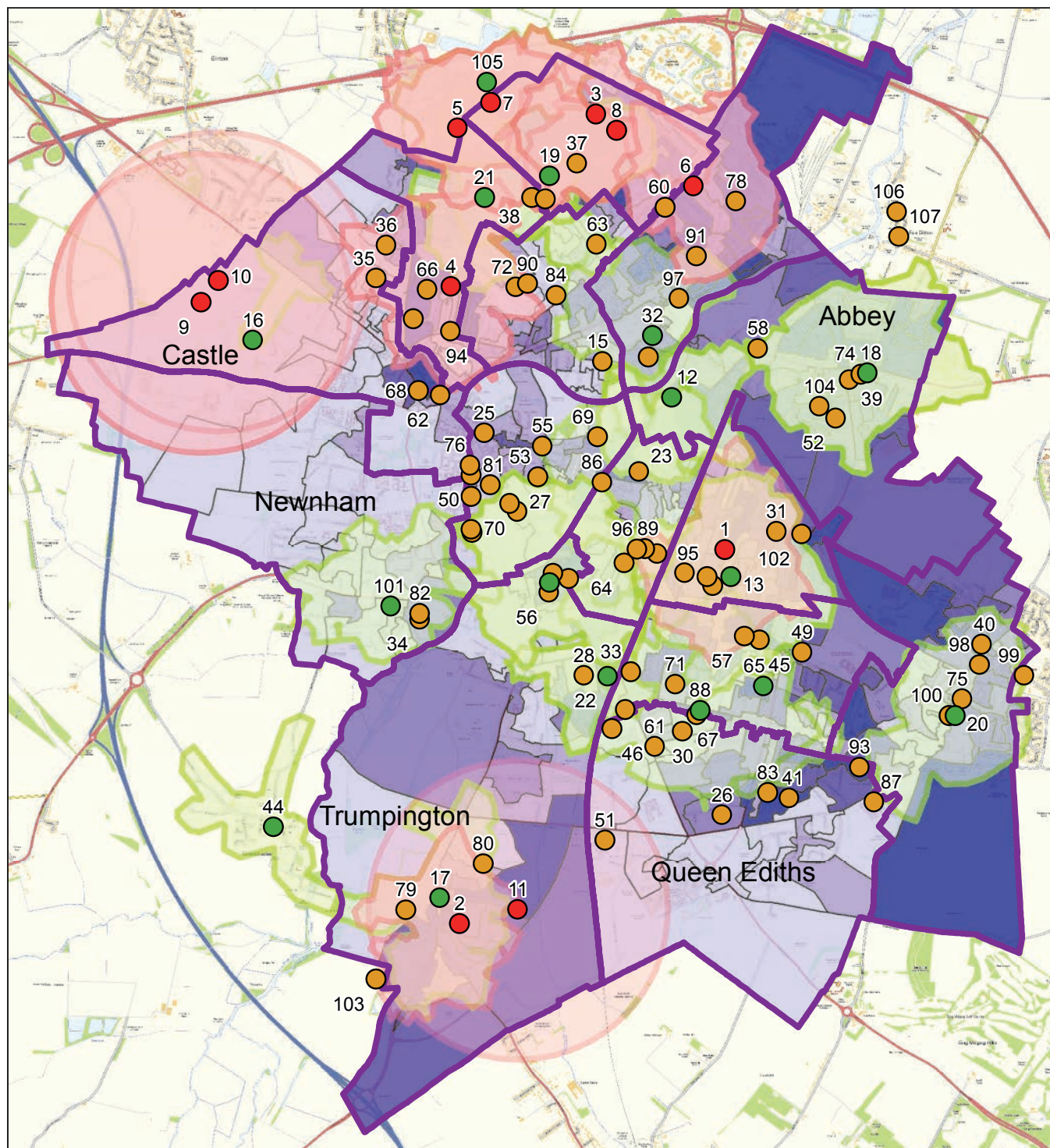
## 2.1 Findings from the Mapping Work

Figure 1 below shows the 107 community facilities identified from the audit and then mapped:



- Red dots are Council community centres
- Green dots are non-Council community centres
- dots are other buildings which have some community access
- Darker blue areas have higher concentrations of low income households and benefit claimants

Figure 2 below shows the 15 minute real walk-time catchments mapped around each community centre:



- Red dots are Council community centres
- Green dots are non-Council community centres
- Darker blue areas have higher concentrations of low income households and benefit claimants

More detailed individual maps showing community centres in each Ward and their 15 minute real walk-time catchments are available at [Appendix 2](#).

## 2.2 Draft Proposals for Council Community Centres

### The Meadows Community Centre

(Map ref. 5)

#### FINDINGS

- This centre serves a high need area, but has a similar 15 minute walk-time catchment area to Buchan Street Neighbourhood Centre (map reference 7).
- A scenario risk assessment was completed to identify the preferred location.
- There is a need for one not two Council community centres, to serve this high need catchment.

#### DRAFT PROPOSAL

- Combine activity into one **CORE** community facility on the site of the current Meadows Community Centre.
- Complete a full feasibility study for both centres, to explore with local groups, partners and centre users whether it is possible to deliver the community hub at the Meadows and to further explore options for Buchan Street.

### Buchan Street Neighbourhood Centre

(Map ref. 7)

#### FINDINGS

- This centre serves a high need area, but a similar 15 minute walk-time catchment area to The Meadows Community Centre (map reference 5).
- A scenario risk assessment was completed to identify the preferred location.
- There is a need for one not two Council community centres, to serve this high need catchment.

#### DRAFT PROPOSAL

- Combine activity into one **CORE** Council community facility in this locality.
- Complete a detailed feasibility study to explore the viability for the Council to develop one new community hub and other options for the Buchan Street site.

### 82 Akeman Street Community House

(Map ref. 4)

#### FINDINGS

- A scenario risk assessment was completed.
- The centre serves residents in Arbury Ward which have some of the highest concentrations of need in the city.
- The current provision is not fully accessible and is not fit for the future.

#### DRAFT PROPOSAL

- Retain a **CORE** Council community centre in this locality, but replace the existing centre as part of a housing redevelopment scheme.

## Brown's Field Youth & Community Centre

(Map ref. 6)

### FINDINGS

- A scenario risk assessment was completed.
- This centre serves a high need area of the city where there is no overlap with other Council or non-Council community centres.

### DRAFT PROPOSAL

- Retain as a **CORE** Council community centre.

## Ross Street Community Centre

(Map ref. 1)

### FINDINGS

- There are no high need areas of this Ward without access to a dedicated community facility.
- A scenario risk assessment was completed.
- The community facility needs of local residents are met through the current provision. The Council is not planning to reduce community centre provision in Romsey Ward, but local community management of facilities could both meet the Council's strategic objectives and the identified needs of the local area, whilst working with the local community.

### DRAFT PROPOSAL

- **TRANSITIONAL**. Seek to lease this centre to a voluntary organisation, with an agreement to safeguard community use. If a suitable organisation cannot be found the Council will retain management of the centre.

## 37 Lawrence Way

(Map ref. 8)

### FINDINGS

- This centre serves a high need area, but a similar 15 minute walk-time catchment area to Nuns Way Pavilion (map reference 3).
- There is a need for one not two Council community centres, to serve this high need catchment.
- A scenario risk assessment was completed.
- There is an opportunity to combine provision currently at 37 Lawrence Way Community House and Nuns Way Pavilion into one community space.
- There are accessibility issues with the current building.

### DRAFT PROPOSAL

- Retain one **CORE** Council community centre in this locality, but replace the existing building which has accessibility issues, as part of a housing redevelopment scheme.
- When re-provided return 37 Lawrence Way to residential use.



## Nuns Way Pavilion

(Map ref. 3)

### FINDINGS

- This centre serves a high need area, but a similar 15 minute walk-time catchment area to 37 Lawrence Way (map ref. 8).
- There is a need for one not two Council community centres, to serve this high need catchment.
- A scenario risk assessment was completed.
- There is an opportunity therefore to combine provision currently at Nuns Way Pavilion and 37 Lawrence Way Community House, into one community space.
- There are accessibility issues with the current building.

### DRAFT PROPOSAL

- Retain one **CORE** Council community centre in this locality, but replace the existing building as part of a housing redevelopment scheme.
- When re-provided return Nuns Way Pavilion to sports use only.

## Trumpington Pavilion

(Map ref. 2)

### FINDINGS

- This centre is already leased to Trumpington Residents' Association, which receives some financial support from the City Council.
- The new Clay Farm community centre will serve a similar walk-time catchment to Trumpington Pavilion.
- There is a need for one not two Council community centres, to serve this high need catchment.

### DRAFT PROPOSAL

- Continue to work with Trumpington Residents' Association towards greater sustainability and independence for Trumpington Pavilion.

## 2.3 Gaps in Current Provision

Analysis work identified four wards where there are significant numbers of high need residents who cannot access outreach services at a community centre within a 15 minute walk-time ([Appendix 2](#)).

A gap analysis included a geographic and demographic assessment of risk.

The table below summarises the findings of these detailed risk assessments. The wards highlighted are those assessed as having the highest combined risk score.

Ward	Geographic risk score	Demographic risk score	Total risk score
<b>Abbey</b>	4	3	7
Arbury	1	2	3
Castle	2	1	3
<b>Cherry Hinton</b>	3	4	7
Coleridge	1	1	2
<b>East Chesterton</b>	3	2	5
King's Hedges	1	1	2
Market	3	1	4
Newnham	3	1	4
Petersfield	1	1	2
<b>Queen Edith's</b>	4	2	6
Romsey	1	2	3
Trumpington	2	2	4
West Chesterton	2	1	3

### Proposals to Address Facility Gaps

A number of proposals have been developed which seek to address these gaps identified in community facility provision:

#### 1. Abbey Ward

Improved community facility provision through the County Council's redevelopment and Section 106 (S106)\* investment in East Barnwell Community Centre.

\* Section 106 funding that developers are required to pay for projects to help manage the impact of developments.

## **2. Cherry Hinton Ward**

Complete detailed viability assessment work to explore existing assets with partners and the local community to provide improved community facility provision.

## **3. East Chesterton Ward**

Explore the provision of a community room as part of future development in the north of the ward.

## **4. Queen Edith's Ward**

Explore opportunities to work in partnership with other community facility providers in the north of the Queen Edith's ward to increase provision through S106 funding.

## 2.4 Public Consultation on the Draft Proposals – Headline Findings

The findings and draft proposals developed from the evidence based review were captured as a Draft Community Centres Strategy and 12 weeks of public consultation\* were completed between 13th February and 5th May 2017, to seek feedback on all of the draft strategy proposals.

The consultation process included:

- 344 online survey responses received
- Surveys and displays at Council community centres
- 28.5 hours of face to face public engagement at drop-ins
- Reports to all four Area Committees
- Voluntary sector led focus group work with equality groups
- Partner engagement
- Group meetings on request

### Overall Vision

**72%** of responders supported the Vision the Council is seeking to achieve through the review that:

- Council supported community centres are located in the right areas of the city to address the greatest needs
- They are financially sustainable and provide accessible, joined up services to residents
- They effectively contribute to the delivery of the Council's corporate priorities in a cost efficient way
- The Council has successful partnership arrangements in place with the voluntary sector and other agencies that meet the needs of local communities
- Council community development resource and activities are flexible to meet changing needs of the city

### Meadows and Buchan Street Proposals

- **58%** of responders supported the proposal to build a new community hub on the Meadows site to include services currently offered by the Meadows and nearby Buchan Street and consider opportunities for housing
- **69%** of responders supported voluntary sector use of Buchan Street Neighbourhood Centre building
- **31%** of responders supported the development of the Buchan Street site for housing

\* No consultation was completed for the proposal to redevelop 82 Akeman Street as a scheme had already been agreed by the Council's Housing Development Agency in advance of the community review.

### **37 Lawrence Way & Nuns Way Pavilion Proposals**

- **79%** of responders supported voluntary sector management of Nuns Way Pavilion and finding suitable alternative community space
- **83%** of responders supported finding suitable alternative community space and returning 37 Lawrence Way to Council housing stock

### **Ross Street Community Centre Proposal**

- **68%** of responders supported voluntary sector management of Ross Street Community Centre

### **Brown's Field Community Centre Proposal**

- **96%** of responders supported the Council managing Brown's Field Youth and Community Centre

### **Gaps in Provision Identified**

- **87%** of responders supported proposals to address the gaps in provision identified in Cherry Hinton, Abbey and areas of East Chesterton and Queen Edith's Wards

# 3

## Approved Priorities and Implementation Plan



Where appropriate following public consultation the Community Strategy proposals were amended and approved as priorities for implementation by the Executive Councillor for Communities on 29th June 2017.

## Priority 1

### The Meadows Community Centre

#### What do we want to achieve?

- Subject to completion of a viability appraisal, re-model the Meadows site to provide one new core community hub to replace both the Meadows Community Centre and Buchan Street Neighbourhood Centre
- New council homes to be provided on any surplus land created where this is viable
- No community groups will be destabilised as existing centre will remain open until a new hub is open

#### How are we going to achieve it?

- Assess potential for co-location of services with 'Think Communities' strategy partners
- Completion of detailed feasibility work and an agreed design brief for the new community hub
- Further public consultation on design options for the new hub
- Submit planning application
- Construction period
- Opening of a new community hub
- Closure of existing centre and redevelopment of this site for housing

#### Key Milestones

- Housing Scrutiny Committee to review the viability appraisal report – January 2019
- Public consultation ahead of a planning application submission – March 2019

## Priority 2

### Buchan Street Neighbourhood Centre

#### What do we want to achieve?

- Subject to completion of a viability appraisal, build one new core community hub on the site of The Meadows to include provision from Buchan Street Neighbourhood Centre
- Public consultation showed support for ongoing use of the Buchan Street building for other voluntary sector use. However, the Council has committed to providing 500 new Council houses by 2021, to help tackle the City's housing crisis. Subject to an assessment of viability, the former Buchan Street Neighbourhood Centre site could help contribute to this priority

- New Council homes to be provided on any surplus land created where this is viable
- No community groups will be destabilised as activities which take place at Buchan Street centre will be able to continue until a new hub is built

#### How are we going to achieve it?

- Completion of detailed feasibility work for housing on the Buchan Street site
- If feasibility shows a scheme is viable, submit a planning application
- Opening of a new community hub on the site of The Meadows and relocation of services from Buchan Street
- Construction period

#### Key Milestones

- Housing Scrutiny Committee to review the viability appraisal report - January 2019
- Public consultation ahead of a planning application submission – March 2019

## Priority 3

### 37 Lawrence Way Community House

#### What do we want to achieve?

- A new community facility to replace this centre which has accessibility issues
- No community groups will be destabilised as 37 Lawrence Way will remain open until a new facility is built

#### How are we going to achieve it?

- Identify options to re-provide 37 Lawrence Way and Nuns Way Pavilion with one new community facility within the HDA\* rolling programme
- Complete detailed feasibility work and seek Committee approval for the scheme
- Further public consultation on design options
- Submit planning application
- Construction period
- Opening of a new community hub
- Closure and refurbishment of 37 Lawrence Way as a family house

#### Key Milestones

- Initial scoping for a redevelopment opportunity

\* Housing Development Association



## Priority 4

### Nuns Way Pavilion

#### What do we want to achieve?

- A new community centre to replace this centre which has accessibility issues
- No community groups will be destabilised as Nuns Way Pavilion will remain open until a new facility is built

#### How are we going to achieve it?

- Identification of options for re-providing 37 Lawrence Way and Nuns Way Pavilion into one new community facility, as part of the HDA rolling programme
- Complete detailed feasibility work and Committee scheme approval
- Further public consultation on design options
- Submit planning application
- Construction period
- Opening of a new community hub
- Advertise to lease the pavilion

#### Key Milestones

- Initial scoping for a redevelopment opportunity

## Priority 5

### Ross Street Community Centre

#### What do we want to achieve?

- Advertise a lease for the centre to community and voluntary organisations, which includes an agreement to safeguard community use
- If a suitable organisation cannot be found the Council will continue to operate the centre

#### How are we going to achieve it?

- Development of tender documents on Council's procurement portal
- Notify voluntary and community organisations of the opportunity
- Closure of tender opportunity
- Assess and score proposals
- Award contract and lease
- Transfer the building
- Ongoing contract management

#### Key Milestones

- Launch of tender – April 2018
- Tender assessment – May 2018
- Handover of the building – December 2018

## Priority 6

### 82 Akeman Street

#### What do we want to achieve?

- A new community centre to replace this centre which has accessibility issues
- No community groups will be destabilised as a temporary community facility will be provided in the area until a new facility is built

#### How are we going to achieve it?

- Detailed feasibility work
- Public consultation on the design options for the new community facility
- Planning permission
- Relocation to temporary community facility provision
- Development and opening of the new facility

#### Key Milestones

- Community consultation on development options – April 2018
- Committee scheme approval – June 2018

## Priority 7

### Trumpington Pavilion

#### What do we want to achieve?

- Following the opening of the new Clay Farm Community Centre building in Trumpington, continue to work with Trumpington Residents' Association (TRA) towards greater sustainability and independence

#### How are we going to achieve it?

- Plan complimentary programming at Trumpington Pavilion and Clay Farm with the TRA, to enable the TRA to maximise income generation to achieve greater financial independence from the Council

#### Key Milestones

- Opening of new Clay Farm Centre – January 2018
- Launch of new process for Neighbourhood Community Partnership support – 2020

## Priority 8

### Brown's Field Youth and Community Centre

#### What do we want to achieve?

- Continue City Council management of the community centre

#### How are we going to achieve it?

- Ongoing management

#### Key Milestones

- Ongoing

## Priority 9

### Addressing the Gaps

#### Queen Edith's Ward

#### What do we want to achieve?

- Address the gaps in provision in Queen Edith's Ward, and ensure access to City Council services within a 15 minute walk-time for this high need neighbourhood area

#### How are we going to achieve it?

- S106 developer contributions for improvements to St Johns Church (including kitchen, toilet and accessibility improvements)

#### Key Milestones

- Start on site – February 2019

#### Abbey Ward

#### What do we want to achieve?

- Address the gaps in provision in Abbey Ward, and ensure access to City Council services within a 15 minute walk-time for this high need neighbourhood area

#### How are we going to achieve it?

- Provide access to improved community facility provision through S106 investment, as part of the County Council's redevelopment scheme for East Barnwell

#### Key Milestones

- Concept scheme development – 2019

## Cherry Hinton Ward

### What do we want to achieve?

- Address the gaps in provision in Cherry Hinton Ward, and ensure access to City Council services within a 15 minute walk-time for this high need neighbourhood area

### How are we going to achieve it?

- S106 funding to extend Cherry Hinton Library to provide additional community facilities

#### Key Milestones

- Agreed concept design – October 2018
- Public Consultation – October & November 2018
- Planning application – May 2019

## East Chesterton Ward

### What do we want to achieve?

- Address the gaps in provision in East Chesterton Ward, and ensure access to City Council services within a 15 minute walk-time for this high need neighbourhood area

### How are we going to achieve it?

- Explore the opportunity in the north of the ward for new community facility provision through the North East Cambridge Development Area

#### Key Milestones

- Draft Action Plan – Spring 2020

# Summary

## Community Centre Strategy Priorities across the City Wards

**The Meadows – Core Centre**  
 Subject to completion of a viability appraisal, re-model the Meadows site to provide one new core community hub to replace both the Meadows Community Centre and Buchan Street Neighbourhood Centre.  
 New council homes to be provided on any surplus land created where this is viable.  
 No community groups will be destabilised as existing centre will remain open until the new hub is open.

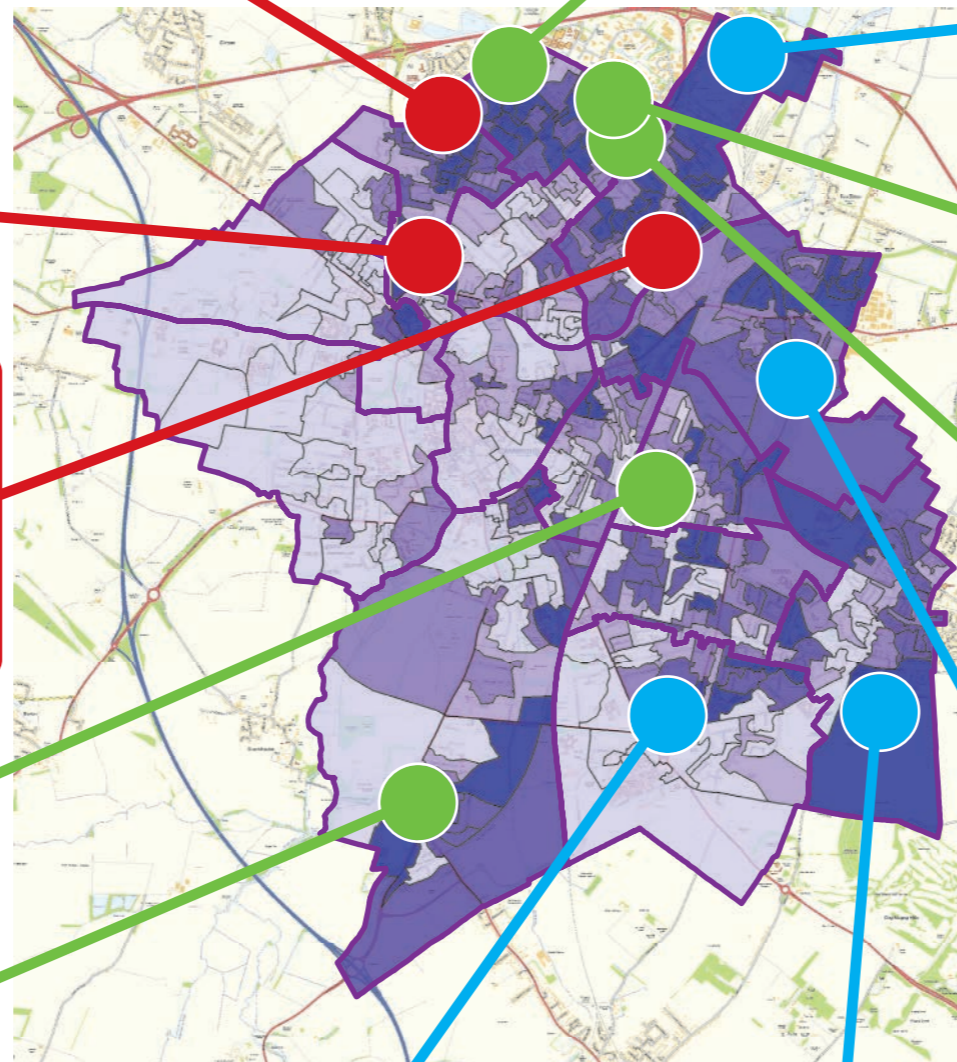
**Buchan Street Neighbourhood Centre – Transitional Centre**  
 Subject to completion of a viability appraisal, build one new core community hub on the site of The Meadows to include provision from Buchan Street Neighbourhood Centre.  
 New council homes to be provided on any surplus land created where this is viable.  
 No community groups will be destabilised as activities which take place at Buchan Street centre will be able to continue until a new hub is built.

**82 Akeman Street Community House – Core**  
 Re-provide this community facility as part of a housing scheme on the same site.  
 No community groups will be destabilised as a temporary community facility will be provided in the area until a new facility is built.

**East Chesterton (Gap)**  
 Explore the opportunity in the north of the ward for new community facility provision through the North East Cambridge Development Area.

**Brown’s Field Youth and Community Centre – Core**  
 Retain as a Core Council community centre.  
 Assess a business case for Children and Young People’s Participation Service to expand its operation from Brown’s Field to achieve its aspiration as a self-financing social enterprise.

**Nuns Way Pavilion – Transitional**  
 A new community centre to replace this centre which has accessibility issues.  
 Once re-provided, return the building to sports pavilion use.  
 No community groups will be destabilised as Nuns Way Pavilion will remain open until a new facility is built.



**Ross Street – transitional**  
 Advertise a lease for the centre to community and voluntary organisations, which includes an agreement to safeguard community use.  
 If a suitable organisation cannot be found the Council will continue to operate the centre.

**37 Lawrence Way Community House Transitional**  
 A new community facility to replace this centre which has accessibility issues.  
 Once re-provided return 37 to housing stock.  
 No community groups will be destabilised as 37 Lawrence Way will remain open until a new facility is built.

**Trumpington Pavilion**  
 Following the opening of the new Clay Farm Community Centre building in Trumpington, continue to work with Trumpington Resident’s Association (TRA) towards greater sustainability and independence

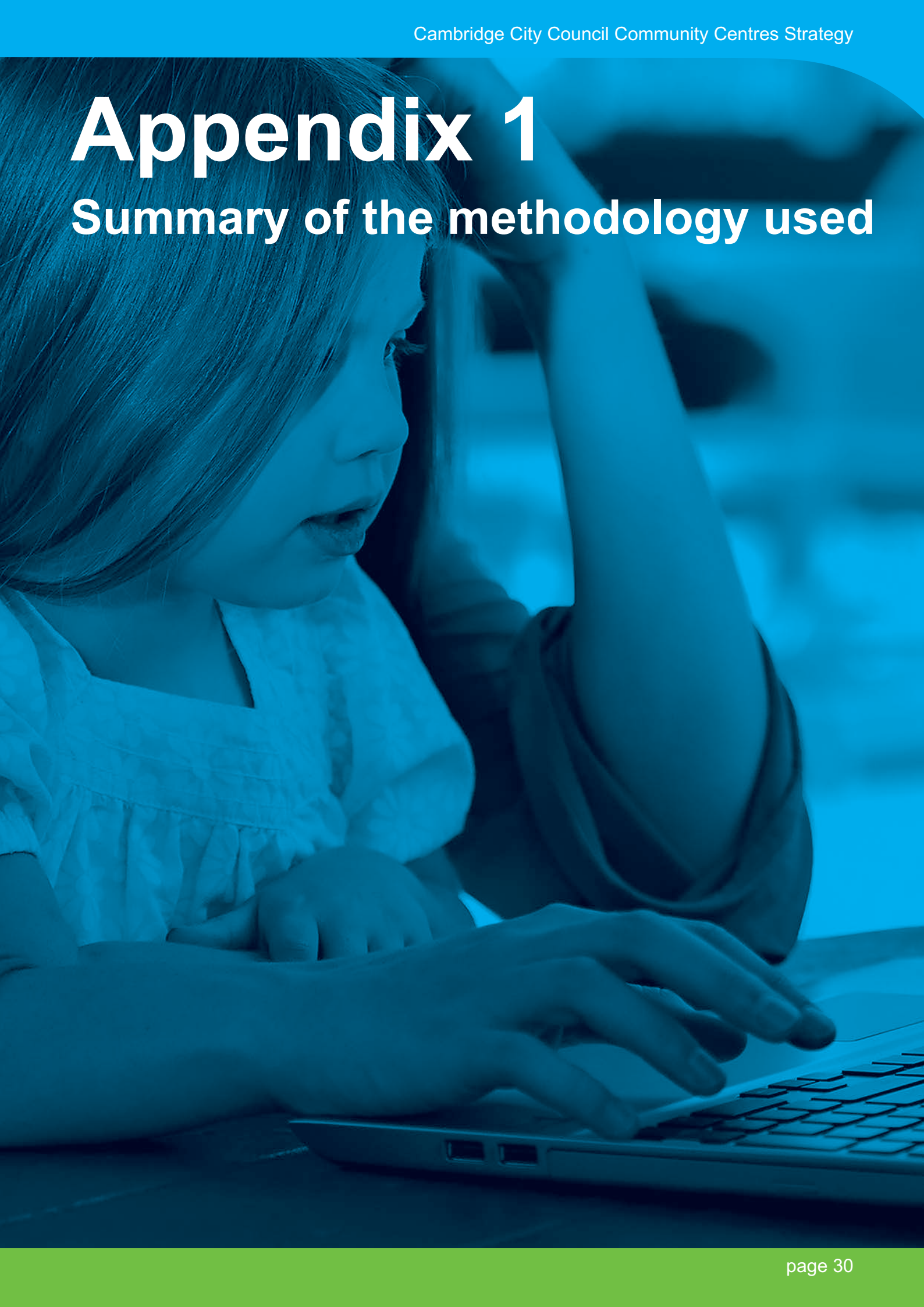
**Queen Edith’s (Gap)**  
 S106 developer contributions for improvements to St Johns Church (including kitchen, toilet and accessibility improvements) to increase community facility capacity in this Ward

**Cherry Hinton (Gap)**  
 S106 funding to extend Cherry Hinton Library to provide additional community facilities

**Abbey (Gap)**  
 Provide access to improved community facility provision through S106 investment, as part of the County Council’s redevelopment scheme for East Barnwell

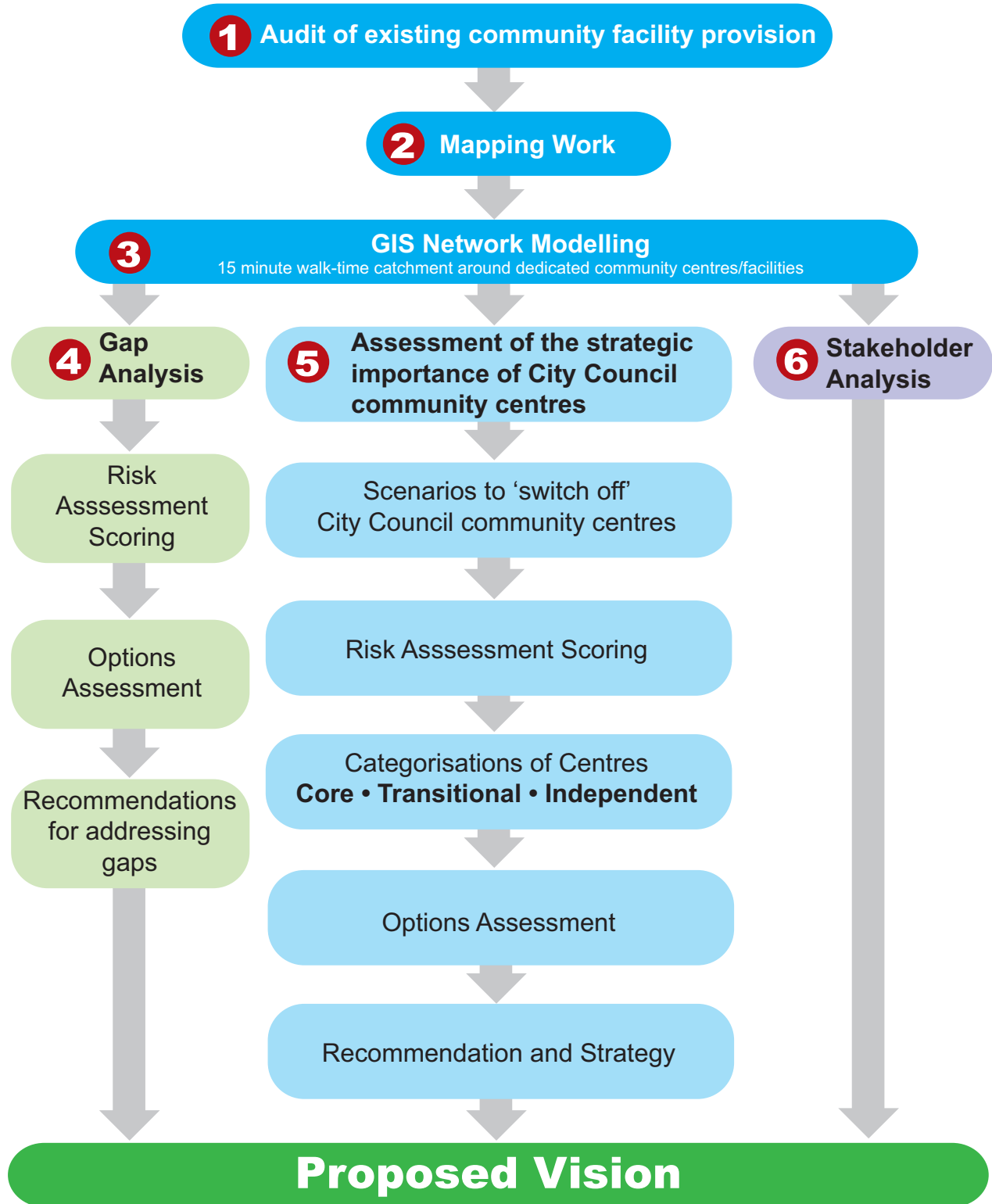
# Appendix 1

## Summary of the methodology used



# Appendix 1

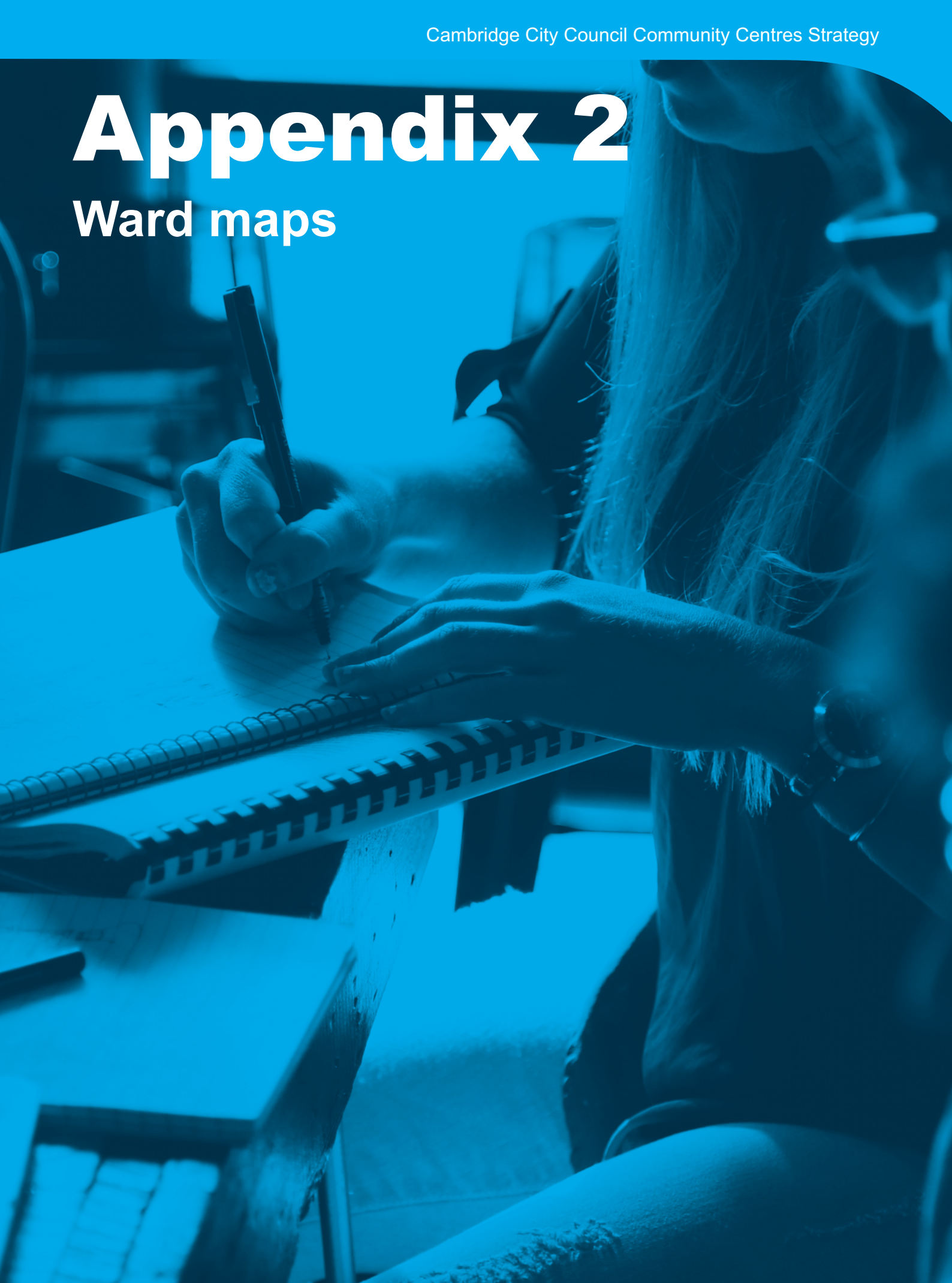
## A Summary of the methodology used to complete the Community Centres Review and Develop the Community Centres Strategy



**1 - 3** summarise the work completed to develop the evidence base  
**4 - 6** summarise the analysis work undertaken to inform options and recommendations.

# Appendix 2

## Ward maps





## Appendix 2

Ward maps showing community centres and their 15 minute real walk-time catchments

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45	<b>Coleridge Community College</b>	Coleridge	<a href="#">page 42</a>

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53	<b>Memorial Unitarian Church</b>	Market	<a href="#">page 45</a>
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71	<b>28th Cambridge Scouts</b>	Coleridge	<a href="#">page 42</a>
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74	<b>Christ the Redeemer Church</b>	Abbey	<a href="#">page 38</a>
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106	<b>Fen Ditton Pavilion</b>	South Cambs	
107	<b>Fen Ditton Church Hall</b>	South Cambs	

## Key to the symbols and shading

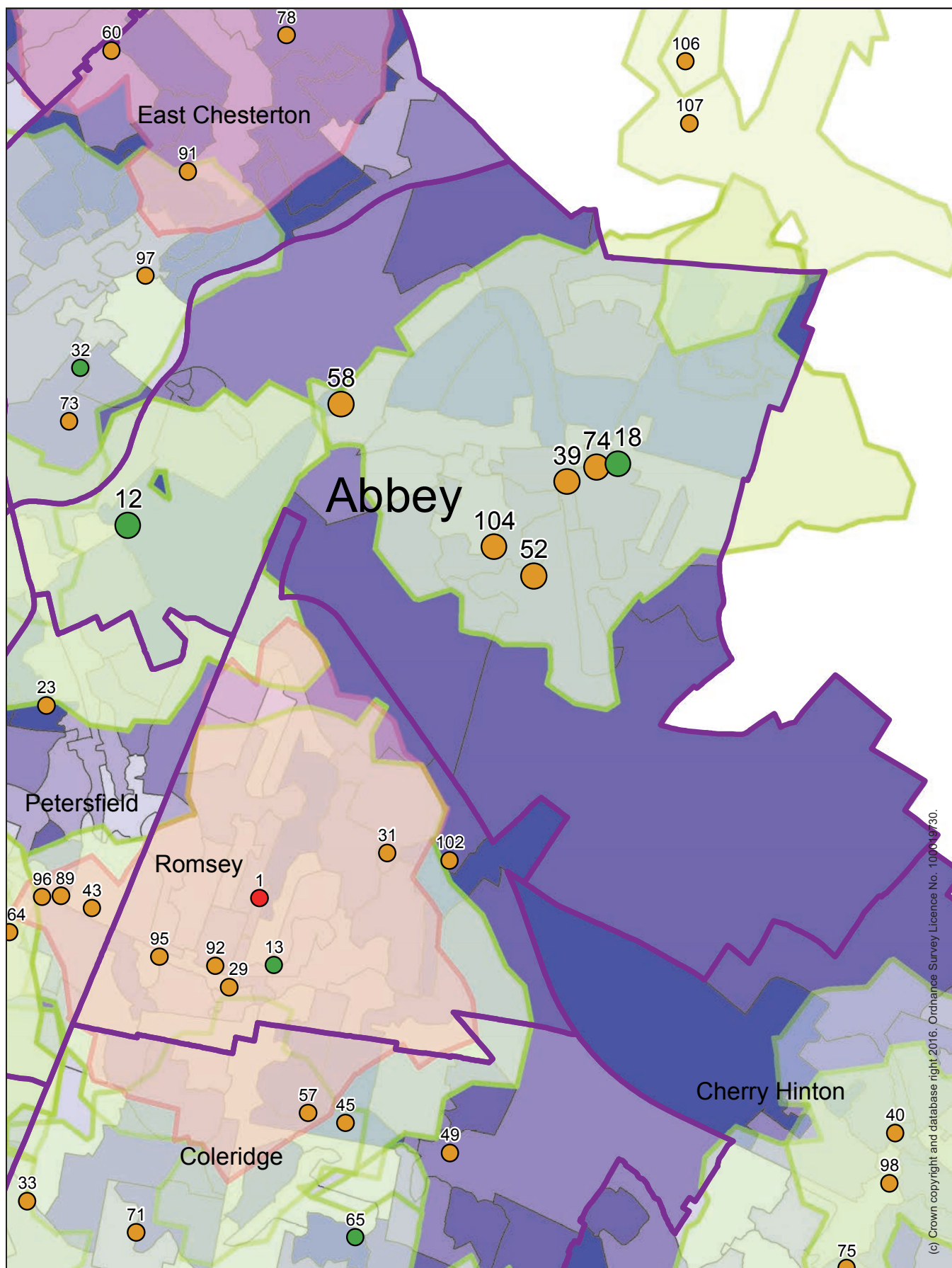
-  City Owned Community Centres
-  Non City Owned Community Centres
-  Non City Owned Other

-  Ward Boundary
-  15 Minutes Walk-Time Catchment From City Owned Community Centres
-  15 Minutes Walk-Time Catchment From Non City Owned Community Centres

### Concentration Of Low Income Households/ Benefit Claimants

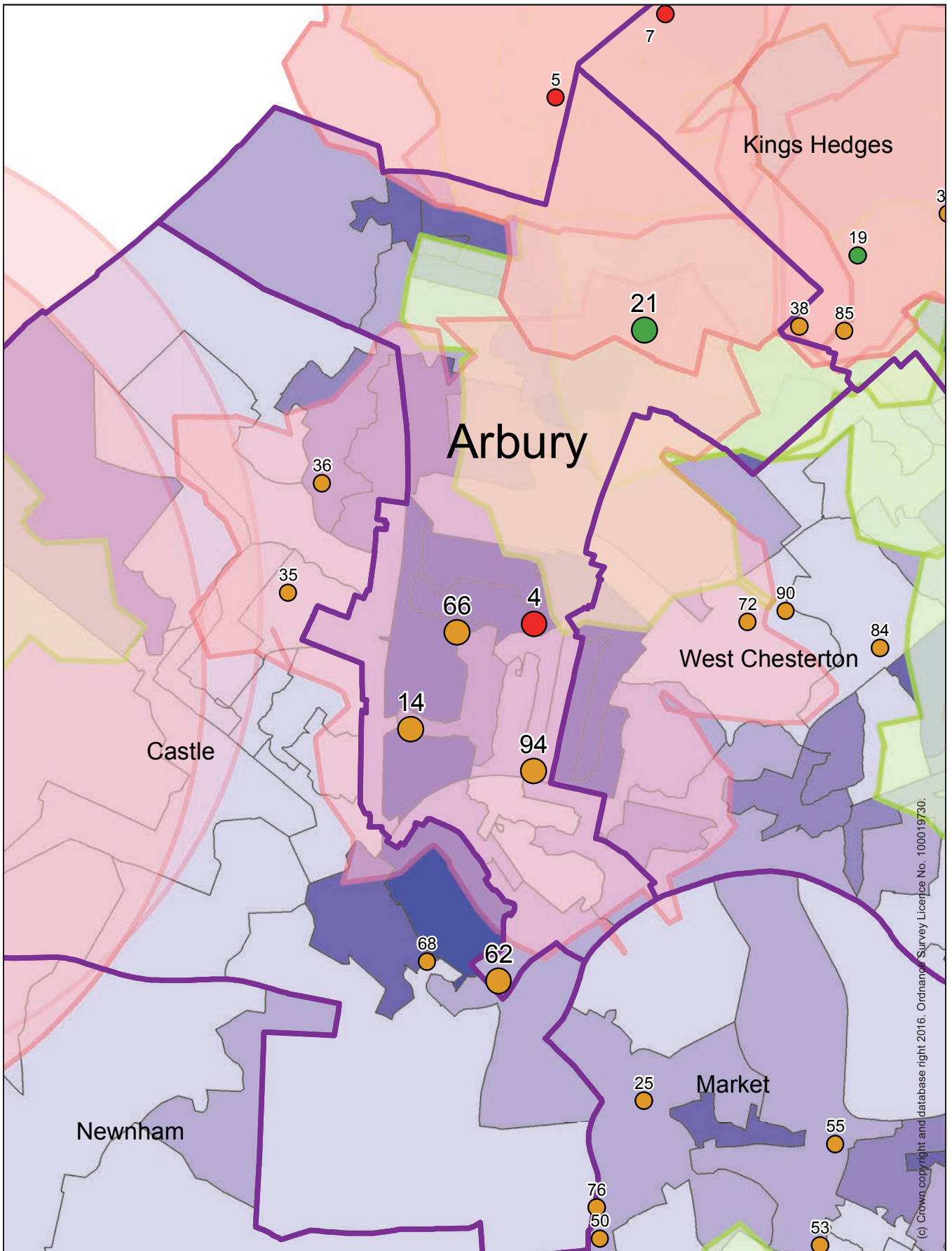
-  0 - 5
-  6 - 15
-  16 - 36
-  37 - 74
-  75 - 181

# Abbey Ward



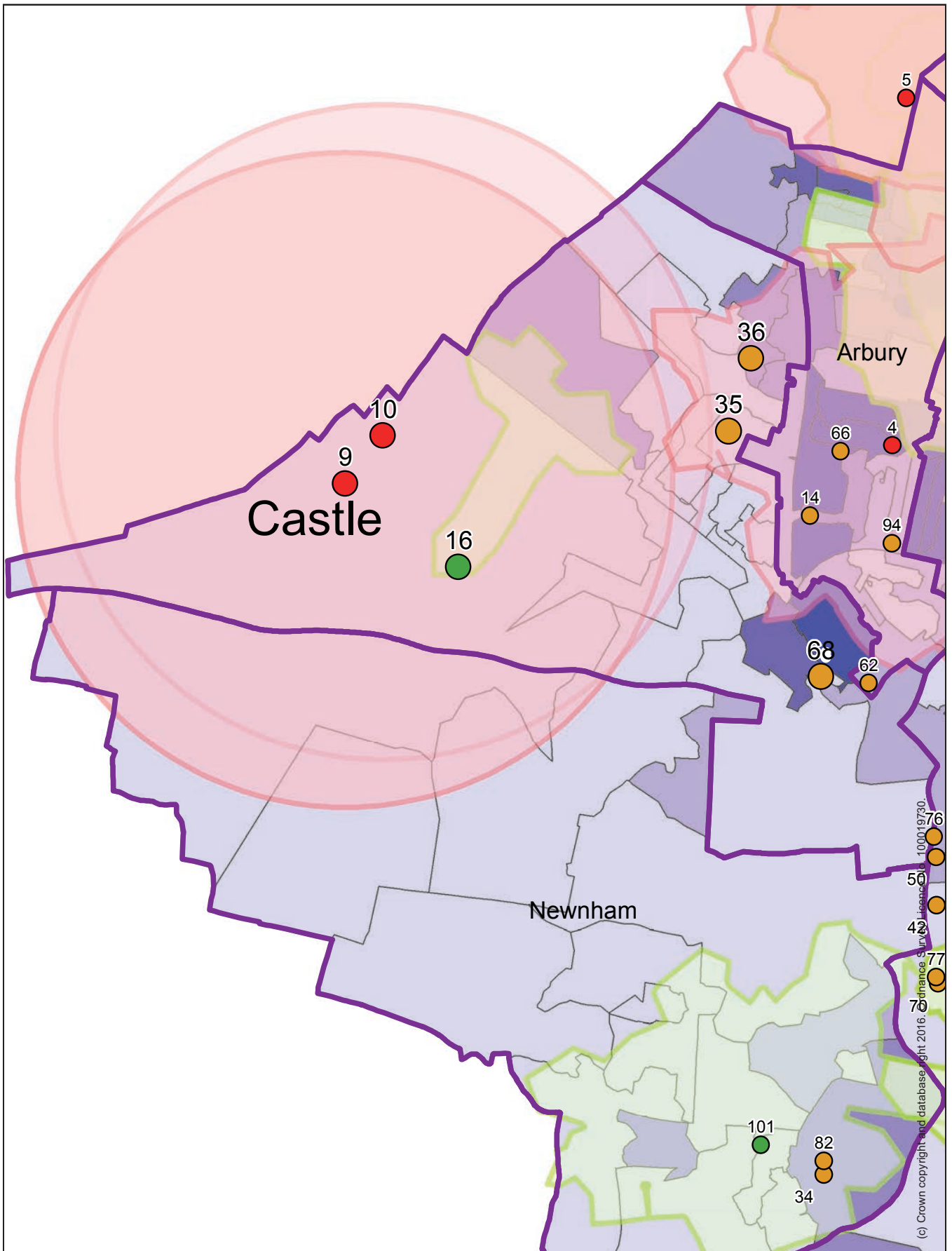
For a key to the symbols and shading see [page 37](#)

# Arbury Ward



For a key to the symbols and shading see [page 37](#)

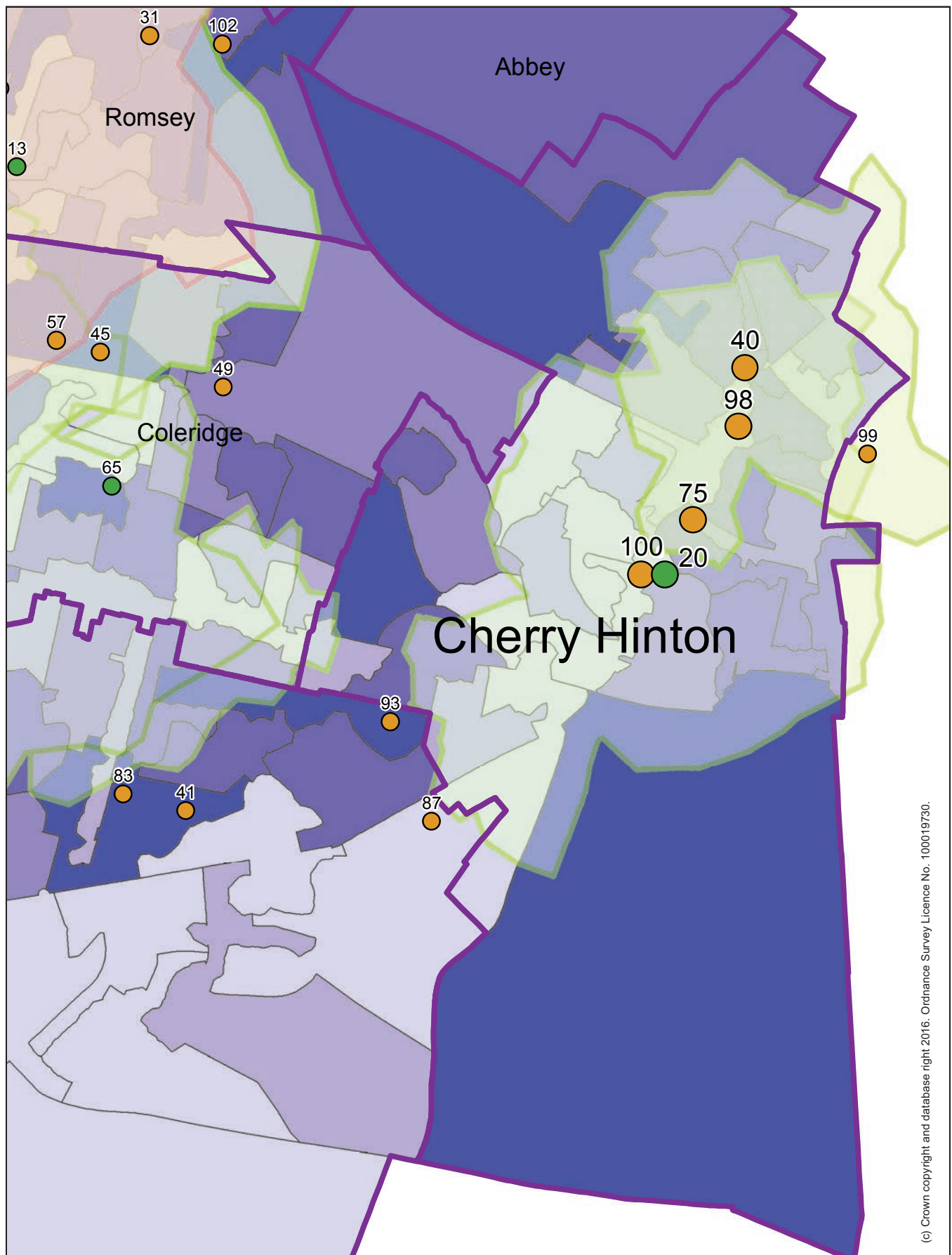
# Castle Ward



For a key to the symbols and shading see [page 37](#)



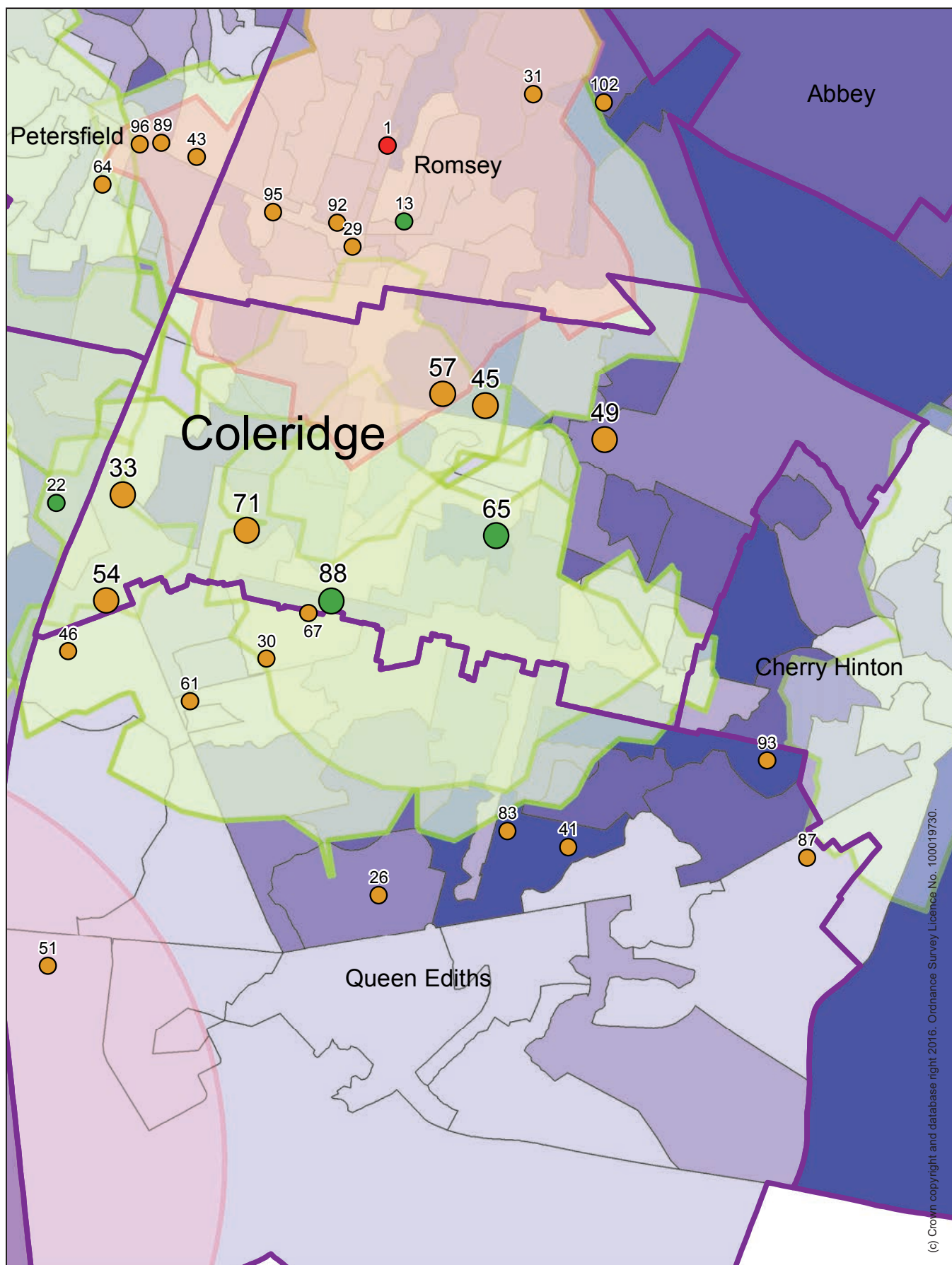
# Cherry Hinton Ward



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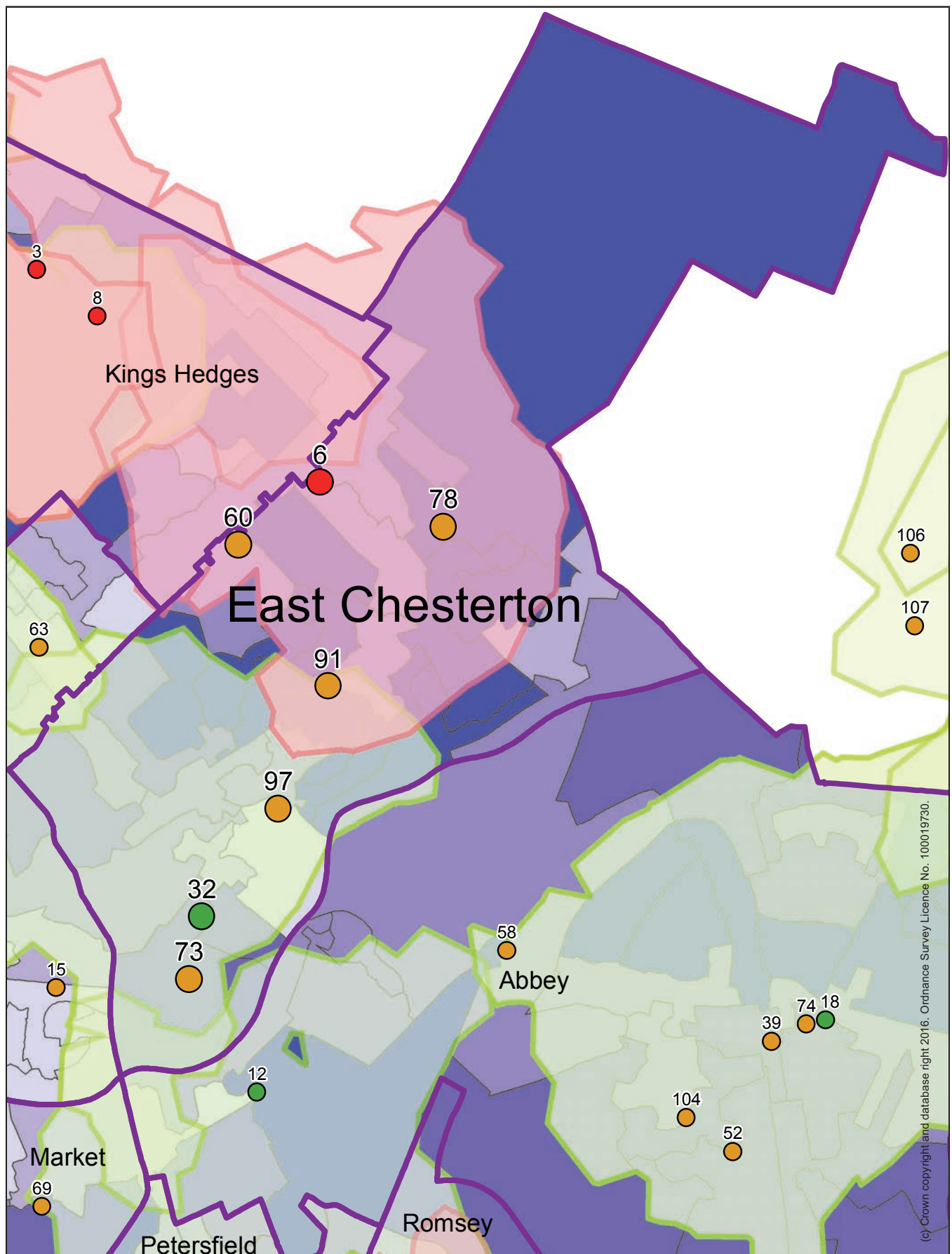
For a key to the symbols and shading see [page 37](#)

# Coleridge Ward



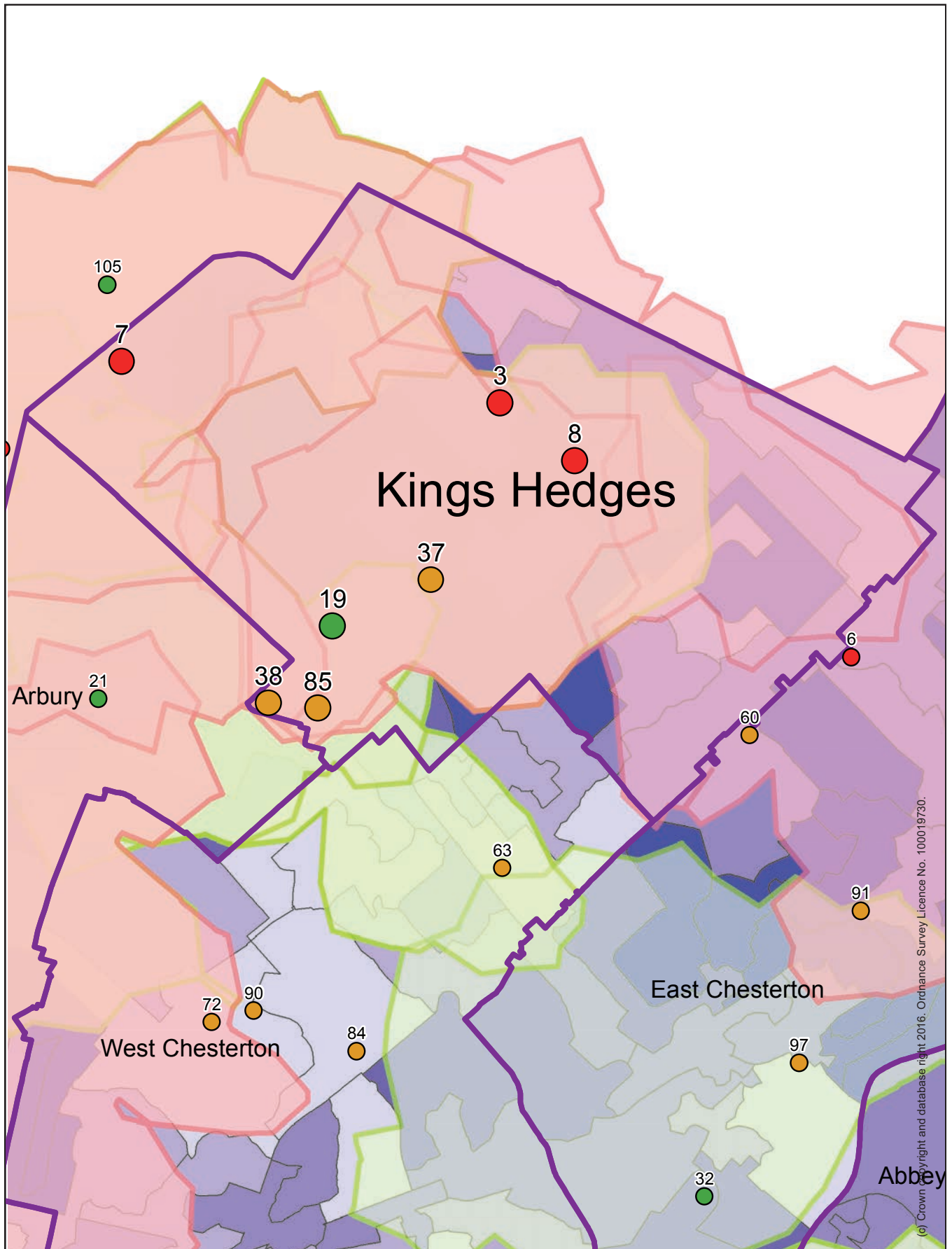
For a key to the symbols and shading see [page 37](#)

# East Chesterton Ward



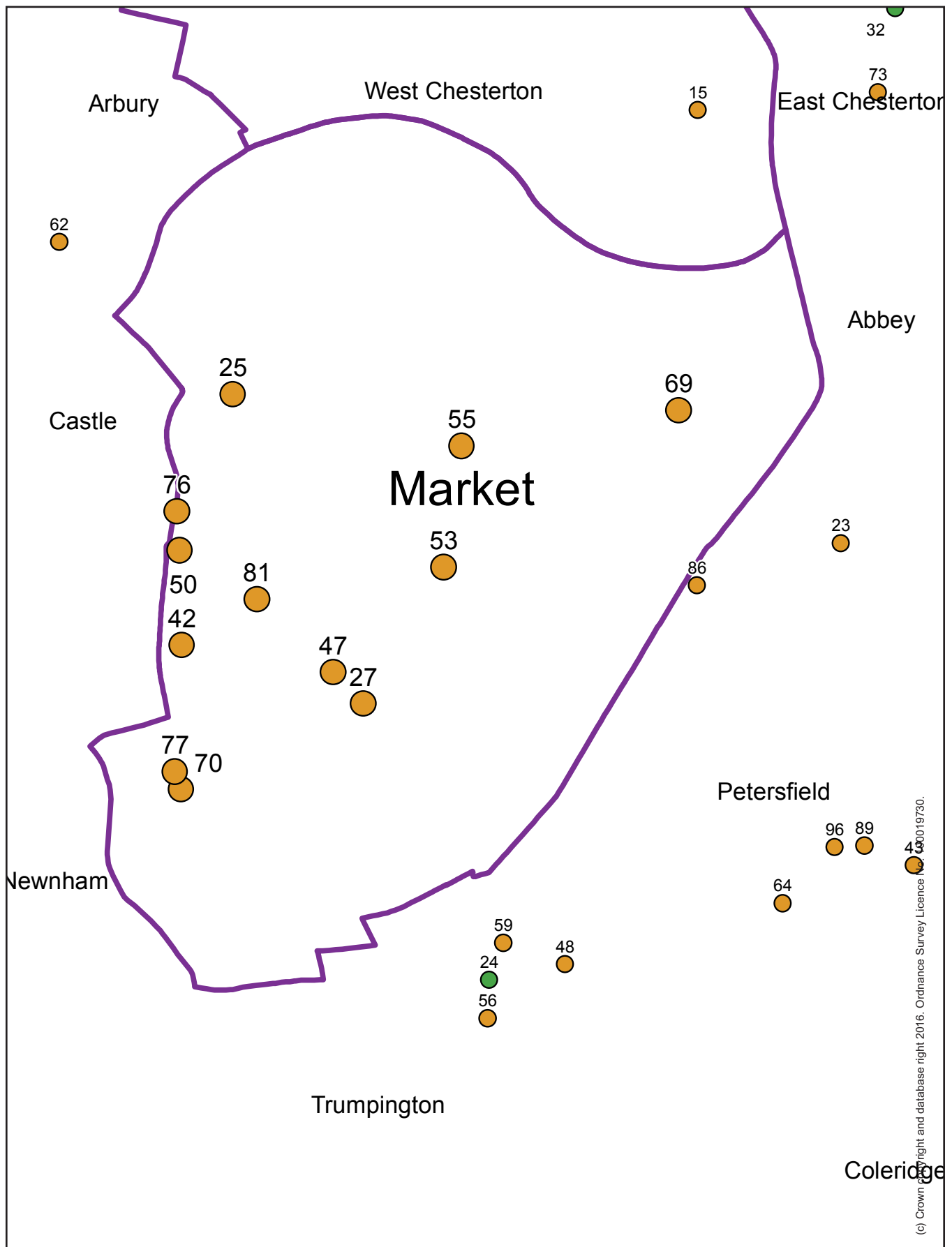
For a key to the symbols and shading see [page 37](#)

# Kings Hedges Ward



For a key to the symbols and shading see [page 37](#)

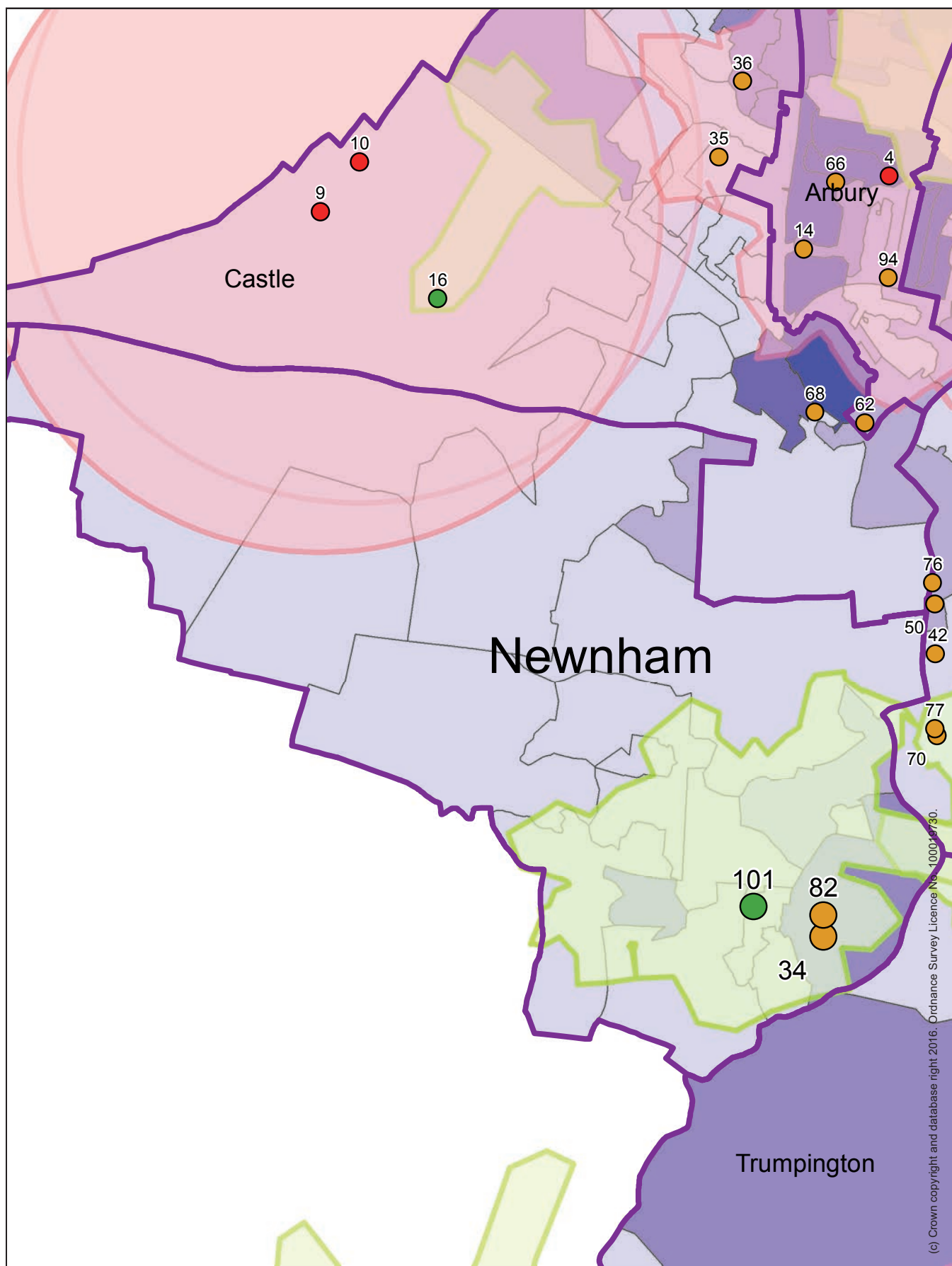
# Market Ward



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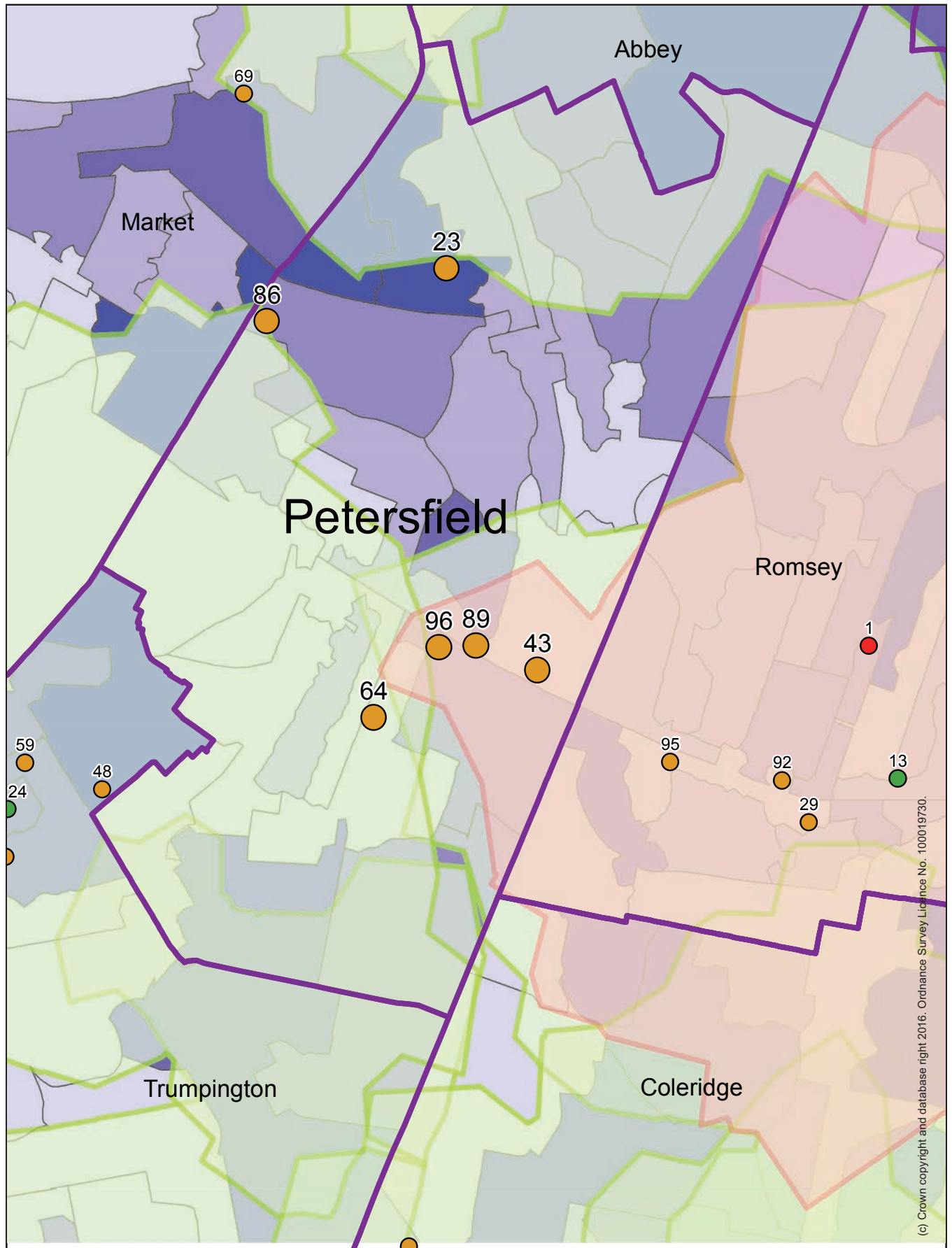
For a key to the symbols and shading see [page 37](#)

# Newnham Ward



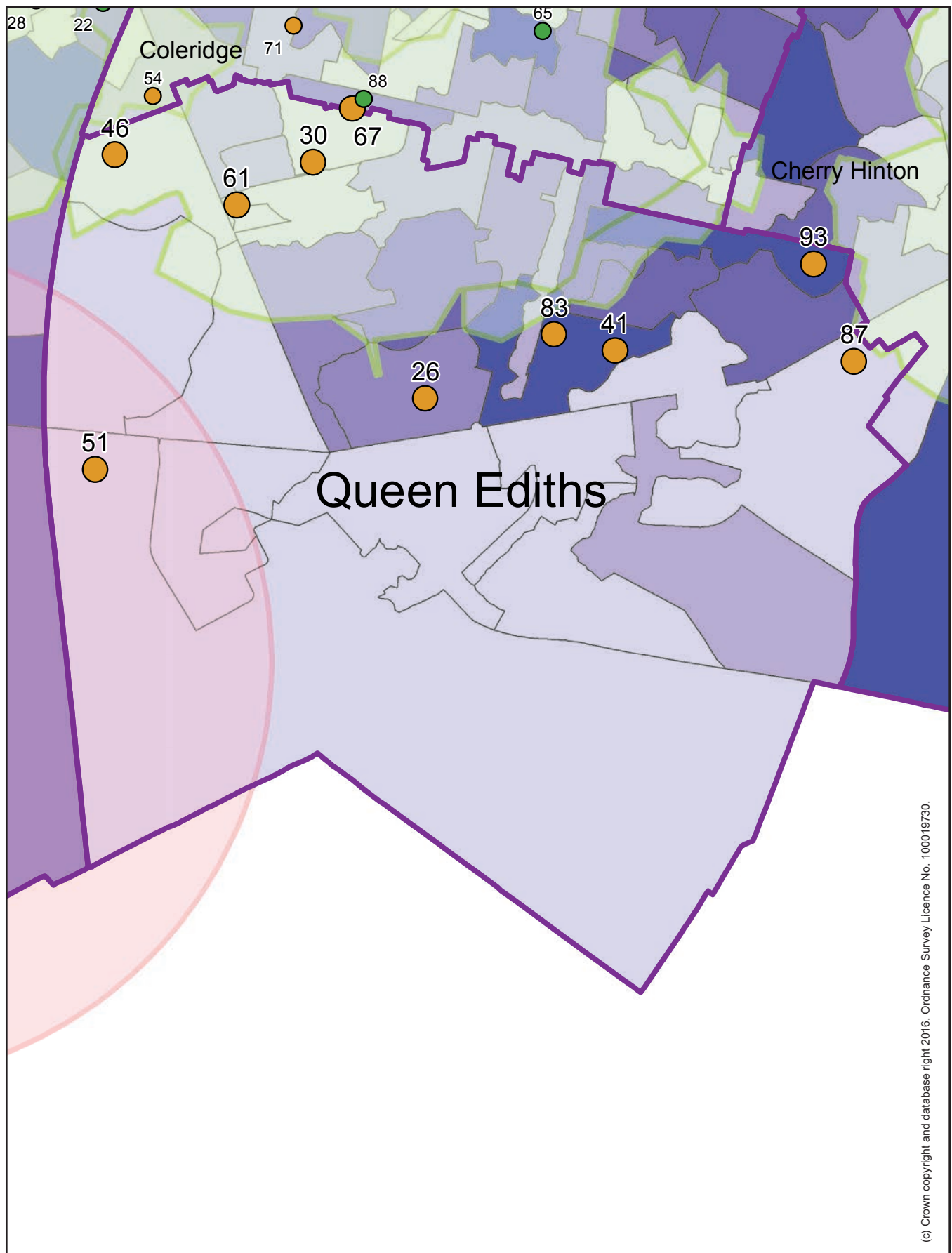
For a key to the symbols and shading see [page 37](#)

# Petersfield Ward



For a key to the symbols and shading see [page 37](#)

# Queen Edith's Ward

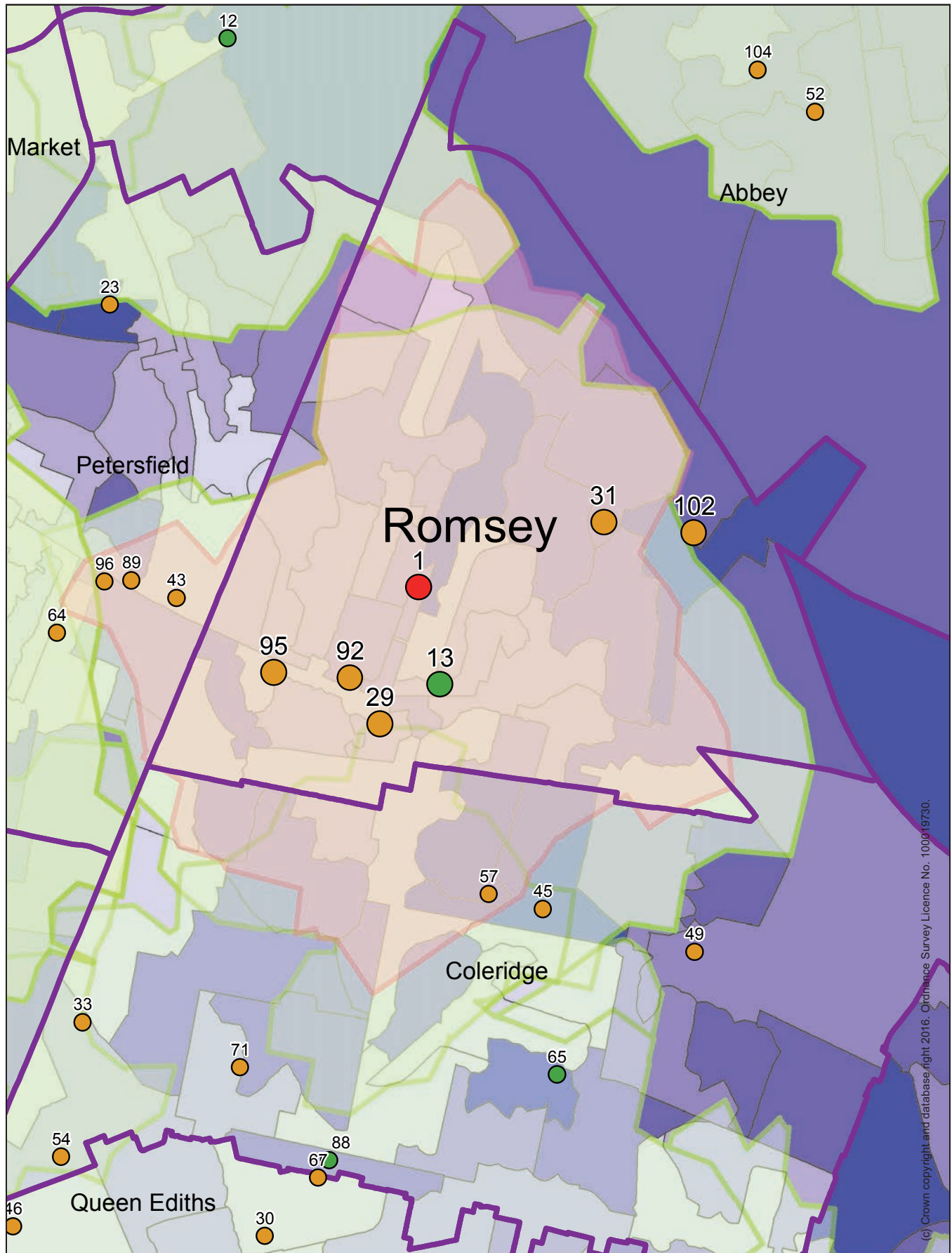


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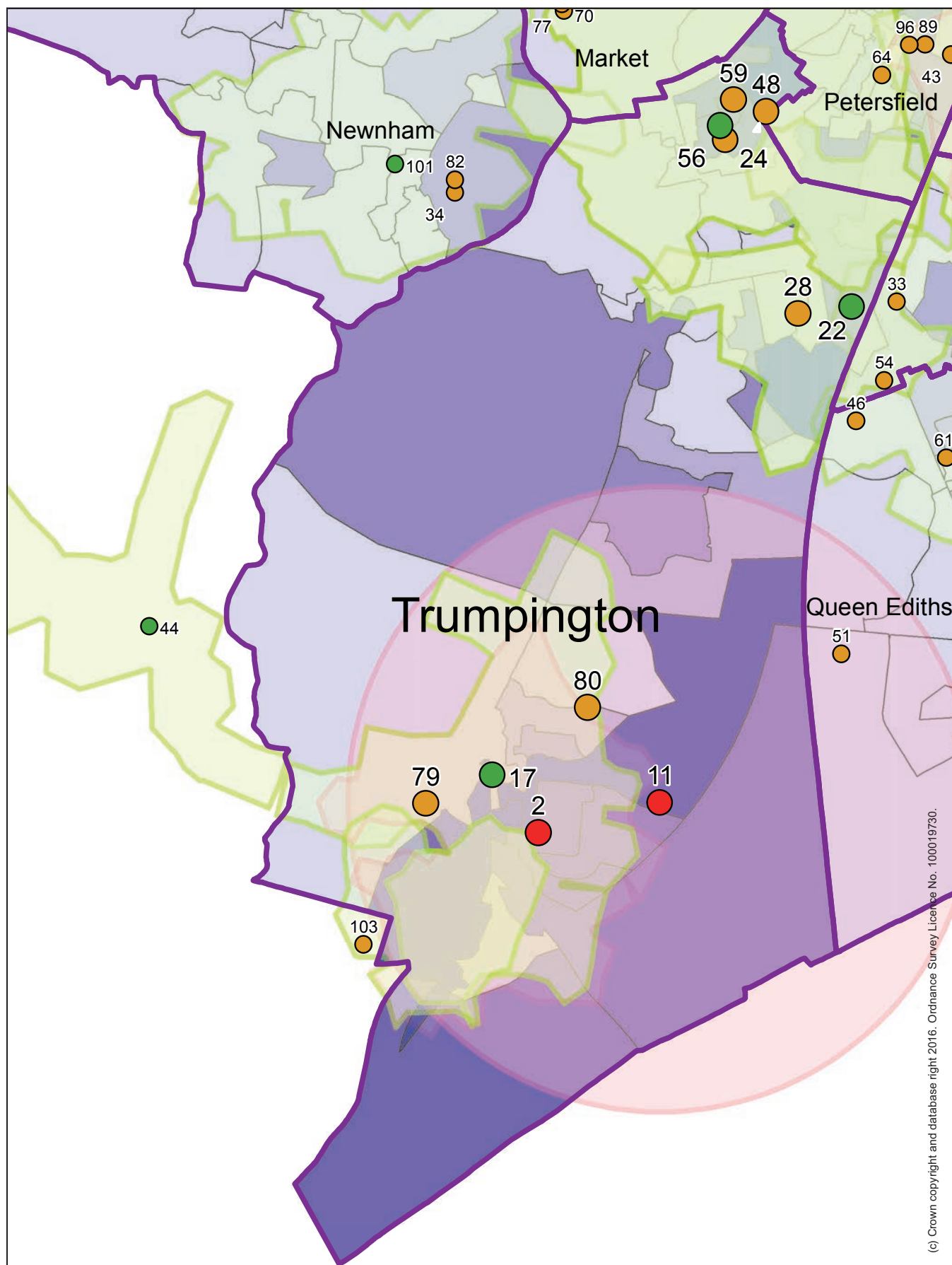
# Romsey Ward



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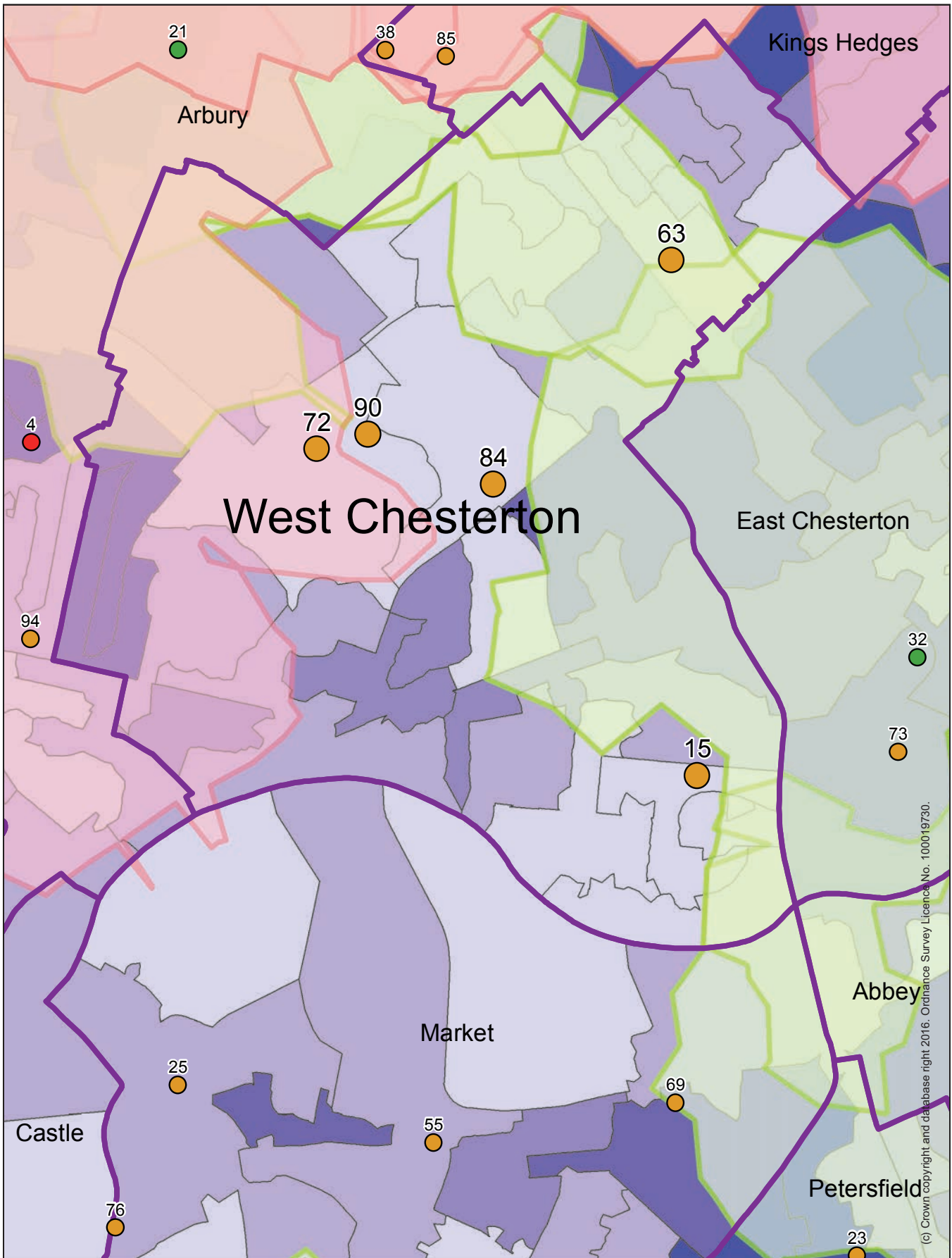
# Trumpington Ward



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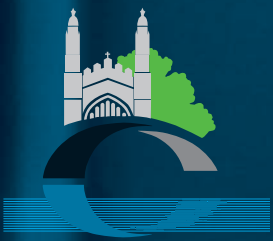
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# West Chesterton Ward



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